



**Financial Corporation Limited**

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**ANNUAL REPORT  
2025**



# Financial Highlights

(Millions of dollars, except per share amounts)

Years ended December 31	2025	2024
<b>Net Equity Value per Common Share<sup>(1)(2)</sup></b>	\$ 25.45	\$ 23.36
<b>Net Income per Common Share<sup>(2)</sup></b>	\$ 3.62	\$ 4.60
<b>Contribution to Shareholders' Net Income:</b>		
E-L Corporate	\$ 1,034	\$ 1,284
Empire Life	200	279
<b>Shareholders' Net Income</b>	<b>1,234</b>	<b>1,563</b>
Preferred Shareholder Dividends	15	15
<b>Net Income attributable to Common Shareholders</b>	<b>\$ 1,219</b>	<b>\$ 1,548</b>
<b>E-L Corporate</b>		
Shareholders' Net Income	\$ 1,034	\$ 1,284
Investments - Corporate	\$ 8,396	\$ 7,821
Investments in Associates	\$ 514	\$ 466
<b>Empire Life</b>		
Common Shareholders' Net Income	\$ 200	\$ 279
Net Insurance Service Result	\$ 198	\$ 176
Life Insurance Capital Adequacy Test Total Ratio ("LICAT") (%)	153	151

<sup>(1)</sup> See Non-GAAP measures within the Management's Discussion and Analysis.

<sup>(2)</sup> On May 7, 2025, E-L Financial Corporation Limited ("E-L Financial") approved a 100 for one common share split ("Common Share Split") of E-L Financial's issued and outstanding common shares. Each shareholder of record at the close of business on May 23, 2025 ("Record Date") that continued to hold their shares through May 30, 2025 ("Payment Date") received 99 additional shares for every one share held on the Record Date. All common share numbers and per common share amounts have been adjusted to reflect the Common Share Split as if it was retroactively applied to all prior periods presented.

## ANNUAL MEETING OF SHAREHOLDERS

The Annual Meeting of Shareholders ("AGM") will be held Tuesday May 12, 2026 at 11:30 a.m. (Toronto time). The AGM will be held as a virtual-only meeting. All shareholders are invited to attend.

## **Board of Directors**

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Duncan N.R. Jackman

*Chairman, President and Chief Executive Officer, E-L Financial Corporation Limited*

M. Victoria D. Jackman

*Executive Director, Hal Jackman Foundation*

Peter J. Levitt

*Corporate Director*

Elizabeth M. Loach

*Head, Private Markets, Pension Investment Management, Canada Imperial Bank of Commerce*

Clive P. Rowe

*Corporate Director*

Stephen J.R. Smith

*Co-Founder and Executive Chairman, First National Financial LP*

Mark M. Taylor

*Treasurer, Canadian Northern Prairie Lands Company Inc.*

## **Honorary Directors**

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The Hon. Henry N.R. Jackman

William J. Corcoran

## **Officers**

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Duncan N.R. Jackman

*Chairman, President and Chief Executive Officer*

Richard B. Carty

*Vice-President, General Counsel and Corporate Secretary*

Muhammad Patel

*Controller*

Scott F. Ewert

*Vice-President and Chief Financial Officer*

Fahad Khan

*Vice-President and Chief Investment Officer*

**REPORT ON E-L FINANCIAL CORPORATION LIMITED**

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The following Management's Discussion and Analysis ("MD&A") of the operating results and financial condition of E-L Financial Corporation Limited ("E-L Financial" or the "Company") for the years ended December 31, 2025 and 2024 and should be read in conjunction with the December 31, 2025 year end consolidated financial statements and the notes, which form part of the E-L Financial Corporation Limited 2025 Annual Report dated March 5, 2026. The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board ("IFRS Accounting Standards"). Unless otherwise noted, both the consolidated financial statements and this MD&A are expressed in Canadian dollars. Figures in MD&A may differ due to rounding. This MD&A is dated March 5, 2026.

This MD&A contains certain forward-looking statements that are subject to risks and uncertainties, including but not limited to, those described in the Risk Management section of this MD&A and notes 22 and 23 of the Company's consolidated financial statements for the year ended December 31, 2025. No assurance can be given that results, performance or achievement expressed in, or implied by, any forward-looking statements within this discussion will occur, or if they do, that any benefits may be derived from them.

Unless otherwise stated, all per share amounts are based on the weighted average number of common shares and Series A Convertible Preference Shares outstanding for the period, adjusted for the Company's proportionate interest in its own common shares held indirectly through investments in associates.

Additional information relating to the Company, including its Annual Information Form, may be found at [www.sedarplus.ca](http://www.sedarplus.ca).

**Forward-looking statements and information**

Certain statements in this MD&A about the Company's current and future plans, expectations and intentions, results, market share growth and profitability, strategic objectives or any other future events or developments constitute forward-looking statements and information within the meaning of applicable securities laws. The words "may", "will", "would", "should", "could", "expects", "plans", "intends", "trends", "indications", "anticipates", "believes", "estimates", "predicts", "likely" or "potential" or the negative or other variations of these words or other comparable words or phrases, are intended to identify forward-looking statements and information. Although management anticipates that the expectations and assumptions on which such forward-looking statements and information are based are reasonable, undue reliance should not be placed on the forward-looking statements and information because there can be no assurance that they will prove to be correct. By their nature, such forward-looking statements and information are subject to various risks and uncertainties, which could cause the actual results and expectations to differ materially from the anticipated results or expectations expressed. These risks and uncertainties include, but are not limited to: market risk (including equity risk and interest rate risk), product risk (including product design and pricing risk, underwriting and claims risk, and reinsurance risk), credit risk (including credit concentration risk, counterparty risk, preferred share concentration risk, and reinsurer credit risk), liquidity risk, operational risk (including legal and regulatory compliance risk, model risk, human resources risk, third-party risk, technology and cyber risk, and business continuity risk), business and strategic risk (including strategic planning risk, commercial practices risk, and environmental and social risk), and financial instrument risk (including market risk and credit risk). Please see the section titled "Description of the Business" in E-L Financial's Annual Information Form available at [www.sedarplus.ca](http://www.sedarplus.ca) for more details on these risks.

Material factors or assumptions that were applied in drawing a conclusion or making an estimate set out in the forward-looking statements and information include that the general economy remains stable;

assumptions on interest rates, mortality rates and insurance contract liabilities; and capital markets continue to provide access to capital. These factors are not intended to represent a complete list of the factors that could affect the Company; however, these factors should be considered carefully, and readers should not place undue reliance on forward-looking statements made herein or in the documents reproduced herein.

To the extent any forward-looking information in this MD&A constitutes future-oriented financial information or financial outlooks within the meaning of securities laws, such information is being provided to demonstrate potential benefits and readers are cautioned that this information may not be appropriate for any other purpose. Future-oriented financial information and financial outlooks are, without limitation, based on the assumptions and subject to the risks set out above.

The forward-looking information contained herein is expressly qualified in its entirety by this cautionary statement. When relying on the Company's forward-looking statements and information to make decisions, investors and others should carefully consider the foregoing factors, assumptions and other uncertainties and potential events. Readers are cautioned not to place undue reliance on this forward-looking information, which is given as of the date hereof or the date indicated, and to not use such forward-looking information for anything other than its intended purpose. The Company undertakes no obligation to update publicly or revise any forward-looking statements and information, whether as a result of new information, future events or otherwise after the date of this document, except as required by law.

### **Non-GAAP measures**

The MD&A contains information using non-GAAP measures. Current Canadian GAAP is the IFRS Accounting Standards for the Company's consolidated financial statements. The Company believes that these measures provide useful information to its shareholders in evaluating the Company's financial results. Where non-GAAP measures are used, descriptions have been provided as to the nature of the adjustments made.

The MD&A contains reference to net equity value, net equity value per common share and growth in net equity value per common share. Net equity value per common share is described and reconciled to shareholders' equity on page 7. These terms do not have any standardized meaning according to IFRS Accounting Standards and therefore may not be comparable to similar measures presented by other companies.

Other non-GAAP measures are also used in The Empire Life Insurance Company ("Empire" or "Empire Life") section of the MD&A. These include references to assets under management, annualized premium sales, gross and net sales for segregated funds and fixed annuities to provide investors with supplemental measures of its operating performance and to highlight trends in its core business that may not otherwise be apparent when relying solely on IFRS Accounting Standards financial measures. Empire Life also believes that securities analysts, investors and other interested parties frequently use non-GAAP measures in the evaluation of issuers. Empire Life's management also uses non-GAAP measures to facilitate operating performance comparisons from period to period, to prepare annual operating budgets and to determine components of management compensation. Empire Life believes that these measures provide information useful to its shareholders and policyholders in evaluating the Empire's underlying financial results.

Annualized premium sales is used as a method of measuring sales volume. It is equal to the premium expected to be received in the first 12 months for all new individual insurance and employee benefit policies sold during the period. For segregated funds and annuity contracts, sales include new and renewal deposits to policy contracts. Net sales in the Wealth Management line reflect the gross sales (deposits) less the effect of redemptions and surrenders.

Assets under management is a non-GAAP measure of the assets managed by Empire Life, which includes general fund assets and segregated fund assets. It represents the total assets of Empire Life and the assets its customers invest in.

The following table provides a reconciliation of assets under management to total assets in Empire Life's financial statements:

<i>(in millions of dollars)</i>	<b>December 31 2025</b>	December 31 2024
General fund assets	<b>\$ 10,636</b>	\$ 10,273
Segregated fund assets	<b>10,148</b>	9,394
<b>Total Empire Life assets under management</b>	<b>\$ 20,784</b>	<b>\$ 19,667</b>

## The Company

E-L Financial operates as an investment and insurance holding company. In managing its operations, the Company distinguishes between two operating segments, E-L Corporate and Empire Life.

E-L Corporate's operations include the oversight of investments in global equities held through direct and indirect holdings of common shares, investment funds, closed-end investment companies and other private companies. E-L Financial holds a 56.6% (December 31, 2024 - 56.6%) interest in a closed-end investment corporation, United Corporations Limited ("United") which is listed on the Toronto Stock Exchange. United is an investment vehicle for long-term growth through investments in common equities. The invested assets and operations of United are consolidated and included in the E-L Corporate segment. In addition, E-L Corporate has two significant investments in associates which includes a 34.9% (December 31, 2024 - 34.9%) interest in Algoma Central Corporation ("Algoma") and a 24.9% (December 31, 2024 - 24.9%) interest in Economic Investment Trust Limited ("Economic"). Algoma and Economic are accounted for using the equity method.

The Company's investment in Empire Life (99.5% interest) is consolidated by E-L Financial. The Empire Life operating segment underwrites life and health insurance policies and provides segregated funds and annuity products.

The Company's strategy is to accumulate shareholder value through long-term capital appreciation and dividend and interest income from its investments. E-L Financial oversees its investments through representation on the Boards of Directors of the subsidiaries and the other companies in which the Company has significant shareholdings.

## Overview of results attributable to shareholders of E-L Financial

<b>E-L Financial consolidated</b> <i>(millions of dollars)</i>	<b>Fourth quarter</b>		<b>Year</b>	
	<b>2025</b>	2024	<b>2025</b>	2024
<b>Contribution to net income</b>				
E-L Corporate <sup>(1)</sup>	<b>\$ 208</b>	\$ 271	<b>\$ 1,034</b>	\$ 1,284
Empire Life <sup>(1)</sup>	<b>5</b>	16	<b>200</b>	279
<b>Net income</b>	<b>213</b>	287	<b>1,234</b>	1,563
Other comprehensive income <sup>(1)</sup>	<b>—</b>	5	<b>10</b>	14
<b>Comprehensive income</b>	<b>\$ 213</b>	\$ 292	<b>\$ 1,244</b>	\$ 1,577

<sup>(1)</sup> Net of non-controlling interests and net income attributable to the participating account

The following tables summarize the results of the Company's business segments:

<b>E-L Corporate</b> <i>(millions of dollars)</i>	<b>Fourth quarter</b>		<b>Year</b>	
	<b>2025</b>	<b>2024</b>	<b>2025</b>	<b>2024</b>
Net gain on investments	\$ 211	\$ 301	\$ 1,095	\$ 1,470
Investment and other income	33	31	202	157
Share of associates' income	42	20	99	85
	<b>286</b>	<b>352</b>	<b>1,396</b>	<b>1,712</b>
Expenses	13	13	46	46
Income taxes	39	36	179	214
Non-controlling interests	26	32	137	168
	<b>78</b>	<b>81</b>	<b>362</b>	<b>428</b>
<b>Net income</b>	<b>208</b>	<b>271</b>	<b>1,034</b>	<b>1,284</b>
Other comprehensive income (loss), net of taxes <sup>(1)</sup>	(1)	6	(1)	9
<b>Comprehensive income</b>	<b>\$ 207</b>	<b>\$ 277</b>	<b>\$ 1,033</b>	<b>\$ 1,293</b>

<b>Empire Life</b> <i>(millions of dollars)</i>	<b>Fourth quarter</b>		<b>Year</b>	
	<b>2025</b>	<b>2024</b>	<b>2025</b>	<b>2024</b>
Net insurance service result	\$ 47	\$ 33	\$ 198	\$ 176
Net investment and insurance finance result	18	4	231	306
Fee and other income <sup>(2)</sup>	14	14	41	45
	<b>79</b>	<b>51</b>	<b>470</b>	<b>527</b>
Expenses	62	32	175	125
Income and other taxes	16	3	80	103
Non-controlling interests and net income attributable to the participating account	(4)	—	15	20
	<b>74</b>	<b>35</b>	<b>270</b>	<b>248</b>
<b>Net income</b>	<b>5</b>	<b>16</b>	<b>200</b>	<b>279</b>
Other comprehensive income (loss), net of taxes <sup>(1)</sup>	1	(1)	11	5
<b>Comprehensive income</b>	<b>\$ 6</b>	<b>\$ 15</b>	<b>\$ 211</b>	<b>\$ 284</b>

<sup>(1)</sup> Net of non-controlling interests and net income attributable to the participating account

<sup>(2)</sup> Included in non-insurance investment income

E-L Financial reported a consolidated shareholder's net income of \$1,234 million or \$3.62 per common share compared to \$1,563 million or \$4.60 per common share in 2024.

E-L Corporate reported net income of \$1,034 million for the year ended December 31, 2025 compared to \$1,284 million in 2024. The decrease in earnings was due to a lower net gain on investments of \$1,095 million in 2025 compared to \$1,470 million in 2024. E-L Corporate's global investment portfolio had a pre-tax total return, including dividend income, of 19% in 2025 compared to a pre-tax total return of 26% in the prior year.

Empire Life reported net income attributable to the shareholders of E-L Financial of \$200 million for the year ended December 31, 2025 compared to \$279 million in 2024. The decrease primarily reflects decreased net investment and insurance finance results, due to less favourable impacts from interest rate movements and the impacts of insurance contract liability assumption updates. Increased non-insurance expenses also contributed to the reduced year-over-year performance.

Consolidated comprehensive income for the year ended December 31, 2025 was \$1,244 million compared to \$1,577 million for 2024. Other comprehensive income ("OCI") was \$10 million in 2025 compared to \$14 million in 2024.

**Normal course issuer bid**

On March 10, 2025, the Company obtained approval from the TSX to renew its normal course issuer bid ("NCIB"). After adjusting for the Common Share Split, the Company can purchase up to 17,308,600 common shares between March 12, 2025 and March 11, 2026. Daily purchases (other than pursuant to a block purchase exemption) on the TSX under the NCIB are limited to 5,678 common shares. The price that the Company pays for the common shares is the prevailing market price at the time of acquisition.

During 2025, 70,600 common shares were purchased under the NCIB at an average price of \$16.39 per share for a total consideration of \$1.2 million. No shares were purchased under the NCIB for the year ended December 31, 2024.

**Net equity value per common share**

E-L Corporate's investments in Algoma and Economic are accounted for using the equity method and are not carried at fair value. Therefore, to provide an indication of the accumulated shareholder value, the following table adjusts shareholders' equity to reflect investments in associates at fair value:

<i>(millions of dollars, except per share amounts)</i>	<b>2025</b>	2024
E-L Financial shareholders' equity	<b>\$ 9,069</b>	\$ 8,416
Less: First preference shares	<b>(300)</b>	(300)
	<b>8,769</b>	8,116
Adjustments for E-L Corporate's investments in associates not carried at fair value:		
Carrying value	<b>(514)</b>	(466)
Fair value <sup>(1)</sup>	<b>559</b>	430
	<b>45</b>	(36)
Non-controlling interest and deferred tax	<b>(7)</b>	8
	<b>38</b>	(28)
Net equity value	<b>\$ 8,807</b>	\$ 8,088
Common shares <sup>(2)</sup> outstanding	<b>346,127,400</b>	346,198,000
<b>Net equity value per common share<sup>(2)(3)</sup></b>	<b>\$ 25.45</b>	\$ 23.36

<sup>(1)</sup> Based on quoted market prices

<sup>(2)</sup> All common share numbers and per common share amounts have been adjusted to reflect the Common Share Split as if it was retroactively applied to all prior periods presented. Common shares includes Series A Convertible Preference Shares

<sup>(3)</sup> See non-GAAP measures

## Growth in net equity value per common share

The Company's objective is to build long-term shareholder value by compounding growth in net equity value per common share over the long term. Set out below is a table that shows the net equity value per common share and growth for the respective fiscal periods. The growth in net equity value per common share and compounded annual growth in net equity value per common share is calculated as the change in net equity value per share for the respective period and includes dividends paid to common shareholders.

Annual	Net equity value per common share <sup>(1)(2)</sup>	Growth*
	\$	%
2016	11.59	6.8
2017	13.17	14.0
2018	12.96	(1.2)
2019	14.86	15.1
2020	16.85	15.4
2021	18.84	17.1
2022	17.86	(3.4)
2023	19.68	11.1
2024	23.36	22.5
2025	25.45	16.1

### Compounded annual growth in net equity value per common share\*

2016 - 2025 - 10 years	11.1
1969 - 2025 - Since inception	12.4

<sup>(1)</sup> Amounts have been adjusted to reflect the Common Share Split as if it was retroactively applied to all prior periods presented.

<sup>(2)</sup> This chart was drawn from the individual annual reports and has not been restated for any subsequent changes in accounting policies. Net equity value amounts are reduced by deferred income tax liabilities on net unrealized investment gains. See non-GAAP measures.

## Summary of quarterly results

The following table summarizes the quarterly results:

<i>(millions of dollars, except per share amounts)</i>	2025								2024
	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	
Insurance service revenue	\$ 392	\$ 386	\$ 379	\$ 373	\$ 358	\$ 357	\$ 351	\$ 339	
Net investment and insurance finance result	18	115	18	80	4	219	28	55	
Fair value change in fair value through profit or loss investments	211	581	373	(70)	301	325	214	629	
Non-insurance investment and other income	47	49	60	89	47	56	62	41	
Share of income (loss) of associates	42	31	23	2	19	43	14	6	
Total revenue	\$ 710	\$ 1,162	\$ 853	\$ 474	\$ 729	\$ 1,000	\$ 669	\$ 1,070	
Net income <sup>(1)</sup>	\$ 213	\$ 570	\$ 365	\$ 85	\$ 287	\$ 497	\$ 232	\$ 547	
Earnings per common share <sup>(2)</sup>									
- basic	\$ 0.62	\$ 1.68	\$ 1.07	\$ 0.24	\$ 0.84	\$ 1.47	\$ 0.68	\$ 1.61	
- diluted	\$ 0.59	\$ 1.59	\$ 1.02	\$ 0.24	\$ 0.78	\$ 1.35	\$ 0.63	\$ 1.49	

<sup>(1)</sup> Attributable to shareholders

<sup>(2)</sup> Amounts have been adjusted to reflect the Common Share Split as if it was retroactively applied to all prior periods presented.

**Quarterly trend analysis**

The consolidated revenue and consolidated net income of the Company are expected to fluctuate on a quarterly basis given its two segments. In particular, equity market movements, changes in interest rates, underwriting results, insurance contract liability discount rates and reserve adjustments are likely to cause fluctuations. Investment income includes dividend income earned by the Company. In general, dividends earned on investments outside North America peak in the second and fourth quarters of the year.

Revenue for the fourth quarter of 2025 decreased compared to the same period in 2024, with fluctuations mainly due to a decrease in the fair value change in fair value through profit and loss investments.

Net insurance service result increased in the fourth quarter of 2025 compared to the same period in 2024. The improvement was primarily attributable to more favourable mortality experience in the individual insurance segment of Empire Life.

Net investment and insurance finance result increased by \$14 million in the fourth quarter of 2025 compared to the same period in 2024, which was driven by more favourable non-fixed income asset performance.

**Fourth quarter results**

E-L Financial reported a consolidated shareholder's net income of \$213 million or \$0.62 per common share for the fourth quarter of 2025 compared to \$287 million or \$0.84 per common share in 2024.

E-L Corporate reported net income of \$208 million for the fourth quarter of 2025 compared to \$271 million in 2024, with a net gain on investments of \$211 million in 2025 compared to \$301 million for the fourth quarter of 2024. E-L Corporate's global investment portfolio had a pre-tax total return, including dividend income, of 3% for the fourth quarter of 2025 compared to a pre-tax total return of 4% for the same period in the prior year.

Empire Life reported a net income of \$5 million for the fourth quarter of 2025 compared to \$16 million in 2024. The period over period decline was driven by an increase in non-insurance expenses, which was partially moderated by improvements in the net investment and insurance finance results and a stronger net insurance service result.

Consolidated comprehensive income was \$213 million in the fourth quarter of 2025 compared to \$292 million for the fourth quarter of 2024.

## Liquidity and cash flows

The cash flow information, noted below, provides supplemental information that is considered useful in understanding the components within the cash flow statement on both a consolidated and non-consolidated basis.

### Consolidated cash flows

The condensed cash flows of United and Empire Life, as well as E-L Financial non-consolidated and consolidated are presented below:

Year ended December 31 (millions of dollars)	E-L Financial (non- consolidated)	United	Empire Life	Consolidation adjustments	E-L Financial Consolidated	
					2025	2024
Cash flows from:						
Operating activities	\$ 344	\$ (8)	\$ 286	\$ (264)	\$ 358	\$ 459
Financing activities	(598)	(214)	36	261	(515)	(450)
Investing activities	359	207	(222)	3	347	(77)
Increase (decrease) in cash and cash equivalents	105	(15)	100	—	190	(68)
Cash and cash equivalents, beginning of the year	112	43	219	—	374	441
Cash and cash equivalents, end of the year	\$ 217	\$ 28	\$ 319	\$ —	\$ 564	\$ 373

There is a decrease in cash provided from operating activities in 2025 relative to 2024 which is mostly attributable to Empire Life. For Empire Life, cash flows from operating activities include premiums, net investment income and fee income. These funds are primarily used to pay policy benefit payments, commissions, operating expenses and policyholder dividends.

Cash used for financing activities increased in 2025, primarily due to the Company's payment of a special cash dividend of \$519 million on March 14, 2025 and United's payment of a special cash dividend of \$186 million on February 28, 2025. During the comparable period in 2024, the Company paid a special cash dividend of \$208 million, repaid the \$95 million margin loan and United repaid the \$40 million operating credit facility.

Cash flows provided from investing activities increased in 2025 mainly due to the proceeds from higher net sales of investments by E-L Financial (non-consolidated) and United during the first quarter of 2025. The proceeds from the sales of investments were used to fund the special cash dividends. Empire Life reported lower net purchases of investments in 2025 as well as less investments in associates relative to the prior period.

*Non-consolidated cash flows of E-L Financial*

E-L Financial's corporate cash flows from operating activities, before payment of dividends, are primarily comprised of dividends and interest received, less operating expenses and income taxes.

The following table details the non-consolidated cash flows of the Company on a direct basis, excluding the cash flows of the subsidiaries. This table has been prepared to assist the reader in isolating the cash flows of E-L Financial (non-consolidated).

<i>(millions of dollars)</i>	<b>2025</b>	2024
Cash flows from:		
Operating activities		
Dividends from subsidiaries	\$ 255	\$ 140
Dividends and interest	150	107
Expenses and taxes, net of other income	(61)	(20)
	<b>344</b>	227
Financing activities		
Cash dividends paid to shareholders	(589)	(275)
Decrease in margin loan	—	(95)
Interest paid on borrowings	(8)	(10)
	<b>(598)</b>	(380)
Investing activities		
Purchases of investments	(502)	(474)
Proceeds from sales of investments	815	657
Dividends from associates	46	23
	<b>359</b>	206
Increase in cash and cash equivalents	<b>105</b>	53
Cash and cash equivalents, beginning of the year	<b>112</b>	59
Cash and cash equivalents, end of the year	<b>\$ 217</b>	\$ 112

During 2025, the non-consolidated cash and cash equivalents of E-L Financial increased by \$105 million.

Operating cash flows for 2025 increased compared with the prior year mainly due to special dividends received from United and Empire Life.

Cash flows used for financing activities for 2025 were impacted by the items previously discussed in the consolidated cash flows narrative above.

Cash flows from investing activities in 2025 increased compared to the same period in 2024 as E-L Financial used proceeds from sales of investments to fund the special common share dividend paid during the first quarter of 2025. Dividends from associates increased due to a special dividend paid by Economic during the first quarter of 2025.

E-L Financial maintains sufficient liquidity through holding cash equivalents and a sufficient amount of marketable investments that may be sold, if necessary, to fund new investment opportunities and to meet any operating cash flow requirements.

## Capital resources

The Company's capital management process is designed to protect capital and build shareholder value over the long-term. Effective capital management includes maintaining sufficient liquidity to be able to pay dividends to the Company's preferred shareholders, satisfy issuer credit ratings requirements, as well as providing flexibility to pursue strategic opportunities. Total capital on a consolidated basis at December 31, 2025, consisted of the Company's shareholders' equity of \$9,069 million non-controlling interests in subsidiaries of \$1,523 million and participating account surplus of \$56 million.

In the normal course of business, the Company is obligated to fund investment commitments which are not recognized in the consolidated financial statements. As of December 31, 2025, E-L Corporate has \$352 million (2024 - \$337 million) in unfunded commitments for units in limited partnerships.

## Selected annual information

(millions of dollars, except per share amounts)	2025	2024	2023
<b>Revenue</b>			
Insurance service revenue	\$ 1,530	\$ 1,405	\$ 1,326
Net investment and insurance finance result	231	306	136
Non-insurance investment income	1,437	1,757	1,112
<b>Total</b>	<b>\$ 3,198</b>	<b>\$ 3,468</b>	<b>\$ 2,574</b>
<b>Shareholder net income</b>			
E-L Corporate	\$ 1,034	\$ 1,284	\$ 778
Empire Life	200	279	155
<b>Total</b>	<b>\$ 1,234</b>	<b>\$ 1,563</b>	<b>\$ 933</b>
<b>Earnings per share</b>			
- basic	\$ 3.62	\$ 4.60	\$ 2.66
- diluted	\$ 3.44	\$ 4.25	\$ 2.45
<b>Assets</b>			
E-L Corporate	\$ 9,177	\$ 8,452	\$ 7,095
Empire Life	20,784	19,667	18,665
<b>Total assets</b>	<b>\$ 29,961</b>	<b>\$ 28,119</b>	<b>\$ 25,760</b>
<b>Non-current financial liabilities</b>			
E-L Corporate - Senior unsecured notes	\$ 200	\$ 200	\$ 199
Empire Life - Subordinated debt	400	399	399
<b>Total non-current financial liabilities</b>	<b>\$ 600</b>	<b>\$ 599</b>	<b>\$ 598</b>
<b>Cash dividends declared per share</b>			
First Preference Shares, Series 1	\$ 1.3250	\$ 1.3250	\$ 1.3250
First Preference Shares, Series 2	\$ 1.1875	\$ 1.1875	\$ 1.1875
First Preference Shares, Series 3	\$ 1.3750	\$ 1.3750	\$ 1.3750
Common Shares <sup>(1)</sup>	\$ 1.66	\$ 0.75	\$ 0.15

<sup>(1)</sup> All common share numbers and per common share amounts have been adjusted to reflect the Common Share Split.

Revenues and net income over the period have been significantly impacted by movements over the past year resulting from volatility in both the bond and equity markets and movements in interest rates. In 2025 E-L Corporate reported a net gain on investments of \$1,095 million compared to \$1,470 million in 2024. E-L Corporate's global investment portfolio had a pre-tax total return, including dividend income, of 19% in 2025 compared to a pre-tax total return of 26% in 2024. In 2023 E-L Corporate reported a net gain on

investments of \$948 million, with a pre-tax total return, including dividend income, of 19%. The fluctuation in Empire Life's revenue for the three year period is primarily driven by the impact of market interest rate movements.

Assets have changed over the past three years primarily due to the impact of equity markets movements and changes in interest rates on the investment portfolios.

In 2025 common share dividends totalled \$1.66 per common share, representing quarterly dividends of \$0.04 per common share and an additional special cash dividend of \$1.50 per common share declared on January 15, 2025. In 2024 common share dividends were \$0.75 per common share, representing quarterly dividends of \$0.0375 per common share and an additional special cash dividend of \$0.60 per common share declared on April 19, 2024. In 2023 common share dividends were \$0.15 per common share, representing quarterly dividends of \$0.0375.

On January 15, 2026, the Board of Directors declared a special dividend of \$1.05 per common share payable March 13, 2026 to shareholders of record on March 3, 2026.

### Outstanding share data

The following summarizes the issued and outstanding shares of the Company:

	Issued and outstanding
Preferred shares	
Series A Preference Shares	258
First Preference Shares, Series 1	4,000,000
First Preference Shares, Series 2	4,000,000
First Preference Shares, Series 3	4,000,000
Common Shares	346,101,600

The Series A Preference Shares are convertible, at the shareholder's option, into common shares on a ratio of one Series A Preference Share for 100 common shares. The Series A Preference Shares and common shares are each entitled to one vote per share.

The First Preference Shares are convertible at the option of the Company, into that number of common shares determined by dividing by the then applicable redemption price, together with all declared and unpaid dividends to the date of conversion, by the greater of \$1.00 and 95% of the weighted average trading price of the common shares on the Toronto Stock Exchange for the 20 consecutive trading days ending on the fourth day prior to the conversion date.

### Disclosure controls and procedures

The Company's disclosure controls and procedures are designed to provide reasonable assurance that information required to be disclosed by the Company under Canadian securities laws is recorded, processed, summarized and reported within the specified time periods, and include controls and procedures that are designed to ensure that information is accumulated and communicated to management on a timely basis to allow appropriate decisions regarding public disclosure. Under the supervision of management, an evaluation was carried out on the effectiveness of the Company's disclosure controls and procedures as of December 31, 2025. Based on that evaluation, management concluded that the Company's disclosure controls and procedures were effective as at December 31, 2025.

**Internal control over financial reporting**

Management is responsible for establishing and maintaining adequate internal control over financial reporting to provide reasonable assurance regarding the reliability of financial reporting and the preparation of consolidated financial statements for external purposes in accordance with IFRS Accounting Standards. Under the supervision of management, an evaluation of the Company's internal control over financial reporting was carried out as at December 31, 2025. Based on that evaluation, management concluded that the Company's internal control over financial reporting was effective as at December 31, 2025. No changes were made in the Company's internal control over financial reporting during the year ended December 31, 2025, that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

**Critical accounting estimates**

The consolidated financial statements are prepared in accordance with generally accepted accounting principles in Canada which require estimates and assumptions in determining amounts reported in the financial statements. Note 2 to the consolidated financial statements describes the significant accounting policies. The Company considers the following items to be particularly susceptible to changes in estimates and judgments:

Impairment - Investments in associates

Investments in associates are reviewed at each quarter-end reporting period to identify and evaluate investments that show indications of possible impairment. Judgment is required in determining if there is objective evidence of impairment.

Investments in associates recognize an impairment loss if the investment in associates' recoverable amount is determined to be lower than the investment's carrying amount at the reporting date. Recoverable amount is equal to the higher of the investment's fair value less costs of disposal and value in use. Impairment losses are recognized in the consolidated statements of income. Previously recognized impairment losses are reversed if the investment's recoverable amount subsequently increases and there is a significant indication that the circumstances that led to the initial recognition of the impairment loss have improved or recovered completely.

Consolidation

There could be judgment involved in assessing control or significant influence of certain of the Company's interests in other entities. The Company has applied judgment to assess which party has power or influence over the relevant activities of these entities. When assessing decision making power, the Company has considered voting rights, contractual agreements, relative share holdings, and other facts and circumstances. The initial assessment of control or influence is reassessed when there are changes in facts and circumstances.

Fair value estimates

In measuring the fair value of financial instruments, management exercises judgment in the selection of fair value inputs and in determining their significance to the fair value estimate. Judgment is also required in the classification of fair value measurements within the levels of the fair value hierarchy, in particular those items categorized within Level 3 of the hierarchy.

Insurance and reinsurance contracts held

Key assumptions and sources of estimation can result in a material adjustment to the carrying amounts of assets and liabilities. Empire Life bases assumptions and estimates on parameters available when the insurance and reinsurance contracts held are measured. Actuarial assumptions relate to events that are anticipated to occur, however, these may not be realized due to market changes, developing experience or circumstances arising that are unpredictable. Management applied judgment in determining the level of

aggregation of information in which the disclosures are presented in Note 15 Insurance Contracts and Reinsurance Contracts Held Assets/Liabilities.

#### The methods used to measure insurance contracts

Empire Life uses the probability weighted average of cash flows to estimate the present value of expected future cash flows. Product guarantees for universal life, participating products and segregated funds are valued using stochastic methods. Assumptions relating to mortality rates, morbidity rates, longevity, expenses, and policyholder behavior are discussed further in Note 2 of the consolidated financial statements.

#### Discount rates

Observable period

##### *Top-down approach*

For Empire Life products measured under the General Measurement Model ("GMM") or the Premium Allocation Approach ("PAA"), cash flows are discounted using the interest rates implied by a reference portfolio of assets that reflects the characteristics of the insurance contracts, adjusted to remove the credit risk premium of the assets and to reflect the illiquidity premium of the insurance contracts. For the observable period (30 years), the interest rates implied by the reference portfolio are based on a weighted average of a subset of Empire Life's fixed income investments. The credit risk adjustment is determined based on historical experience and current market conditions, and varies by asset class, credit rating, and term.

##### *Bottom-up approach*

Segregated funds, which are measured under the Variable Fee Approach ("VFA"), are discounted using risk-free interest rates, plus an illiquidity premium. For the observable period, risk-free interest rates were determined by reference to the yields of highly liquid AAA-rated Canadian sovereign securities.

Unobservable period

Under both the top-down and bottom-up approach, the ultimate (year 70) interest rate is based on an ultimate risk-free interest rate of 3.65% (2024 - 3.65%). The discount rates between the observable and the ultimate periods are derived using linear interpolation.

Illiquidity premium

Under both approaches, the illiquidity premium references observable market interest rates for corporate debt. Empire Life applies the same illiquidity premium to all groups of insurance contracts where the GMM or PAA applies. It was determined that these insurance contracts were very illiquid, which is reflected in the illiquidity premium used. A lower illiquidity premium is applied to segregated fund guarantees.

#### Risk adjustment for non-financial risk

The risk adjustment for non-financial risk represents the compensation that Empire Life requires for bearing the uncertainty about the amount and timing of the cash flows that arise from non-financial risk as the entity fulfills insurance contracts.

Empire Life derives risk adjustment for non-financial risk using a margin-based approach. The approach adds a margin to each non-financial risk (mortality, morbidity, longevity, expenses, policyholder behaviour) assumption.

#### Amortization of the CSM

CSM is a component of the carrying amount of the asset or liability for a group of insurance contracts representing the expected future profits Empire Life will recognize as it provides services (including insurance coverage and investment services) under the insurance contracts in the group. An amount of

the CSM for a given group of insurance contracts is amortized into insurance revenue in each period based on coverage units, which reflect the services provided.

For universal life contracts, the coverage units are defined as the total current death benefit. Empire Life's position is that universal life products contain investment return services, whereas products with fixed Cash Surrender Values ("CSVs") do not contain investment return services. Hence, the coverage units for individual non-participating contracts with fixed or no CSVs, are the sum insured less the CSVs. Coverage units for fixed life contingent payout annuities (immediate annuities) are the expected annualized payment amounts.

For contracts measured using the GMM, coverage units are discounted at locked-in rates in order to determine the CSM amortization.

For participating products, coverage units are the total face amount which approximates the benefits provided under the insurance and investment service. Amortization of the segregated funds CSMs use fund values as the coverage units and incorporates adjustments that reflect the impact of economic returns.

The total coverage units of each group of insurance contracts are reassessed at the end of each reporting period to adjust for the reduction of remaining coverage for claims paid, expectations of lapses and cancellation of contracts in the period.

For reinsurance contracts held, the CSM amortization is based on coverage units that mirror the direct underlying contracts.

#### Accounting model eligibility

IFRS 17 Insurance Contracts ("IFRS 17") requires the application of one of three models to groups of insurance contracts:

- General Measurement Model;
- Variable Fee Approach; or
- Premium Allocation Approach.

For further details on the application of each model, refer to Note 2 of the consolidated financial statements.

#### **Changes in accounting policies**

In the year ended December 31, 2025, the Company adopted the IASB issued narrow-scope amendments to IAS 21 The Effects of Changes in Foreign Exchange Rates, which address determination of the exchange rate when there is a long-term lack of exchangeability, and introduce additional disclosure requirements when a currency is not exchangeable. The amendments are effective for annual reporting periods beginning on or after January 1, 2025, to be recognized as an adjustment to opening retained earnings on the date of initial adoption. There were no material impacts to the company's consolidated financial statements resulting from these amendments.

#### IFRS 18 – Presentation and Disclosures in Financial Statements

In April 2024, the IASB issued IFRS 18 Presentation and Disclosures in Financial Statements (IFRS 18), which will replace IAS 1. IFRS 18 introduces changes to the structure of the statement of operations, and provides enhanced principles for aggregation and disaggregation. The standard also requires disclosures in the financial statements for certain performance measures reported outside of an entity's financial statements (Management-defined Performance Measures). IFRS 18 is effective for annual reporting periods beginning on or after January 1, 2027, and must be applied retrospectively.

IFRS 9 and IFRS 7 Amendments – Classification and measurement of financial instruments

In May 2024, the IASB issued amendments to IFRS 9 Financial Instruments and IFRS 7 Financial Instruments: Disclosures relating to classification and measurement of financial instruments. The amendments clarify certain concepts relating to classification of financial assets, and introduce the option for entities to derecognize financial liabilities settled using an electronic payment system before the settlement date when certain criteria are met. These amendments are effective for annual reporting periods beginning on or after January 1, 2026, and must be applied retrospectively.

There are no material impacts to the company's consolidated financial statements expected from these amendments as at December 31, 2025.

**Analysis of business segments**

The remainder of this MD&A discusses the individual results of operations and financial condition of the Company's business segments: E-L Corporate and Empire Life.

**E-L CORPORATE**

E-L Corporate's operations includes the oversight of investments in global equities held through direct and indirect holdings of common shares, investment funds, closed-end investment companies, a limited partnership and other private companies.

Investments in Economic and Algoma are reported as investments in associates and are discussed below. Investments in equities and fixed income securities held directly by E-L Financial and through United are combined to form "Investments – corporate".

**Investments - corporate**

Investments - corporate includes investments in equities and short-term fixed-income investments. At December 31, 2025, investments - corporate had aggregate investments of \$8.4 billion, comprised primarily of common shares and units of investment funds, compared to aggregate investments at December 31, 2024 of \$7.8 billion. The fair value of investments - corporate is summarized in the table below:

<i>(millions of dollars)</i>	<b>2025</b>	2024
Preferred shares	\$ 2	\$ 2
Common shares and units		
Canada	1,288	1,130
U.S.	4,874	4,621
Europe and United Kingdom	1,381	1,274
Other	851	794
Total	<b>8,394</b>	7,819
<b>Total invested assets</b>	<b>\$ 8,396</b>	\$ 7,821

In the normal course of business, investment commitments are outstanding which are not reflected in the consolidated financial statements. As of December 31, 2025, E-L Corporate has \$352 million (December 31, 2024 - \$337 million) in unfunded commitments in limited partnerships.

The following table provides a summary of E-L Corporate's results:

<i>(millions of dollars)</i>	<b>Fourth quarter</b>		<b>Year</b>	
	<b>2025</b>	2024	<b>2025</b>	2024
Net gain on investments	\$ 211	\$ 301	\$ 1,095	\$ 1,470
Investment and other income	33	31	202	157
Share of associates' income	42	20	99	85
	<b>286</b>	352	<b>1,396</b>	1,712
Expenses	13	13	46	46
Income taxes	39	36	179	214
Non-controlling interests	26	32	137	168
	<b>78</b>	81	<b>362</b>	428
<b>Net income</b>	<b>208</b>	271	<b>1,034</b>	1,284
OCI (OCL), net of taxes	(1)	6	(1)	9
<b>Comprehensive income</b>	<b>\$ 207</b>	\$ 277	<b>\$ 1,033</b>	\$ 1,293

E-L Corporate reported net income of \$208 million in the fourth quarter of 2025 compared to \$271 million in 2024. For the fourth quarter of 2025 there was a net gain on investments of \$211 million compared to \$301 million for the fourth quarter of 2024. E-L Corporate's global investment portfolio had a pre-tax total return, including dividend income of 3% for the fourth quarter of 2025 compared to 4% for the fourth quarter of 2024.

During the year ended December 31, 2025, E-L Corporate reported net income of \$1,034 million compared to \$1,284 million for the comparative period in 2024. E-L Corporate's year to date pre-tax total return, including dividend income, was 19% in 2025 compared to pre-tax total return of 26% in 2024.

Investment and other income was higher on a year to date basis compared to 2024. Investment and other income consists primarily of dividend income received from E-L Corporate's investment portfolio. In general, dividend income is impacted by the composition of the investment portfolio and foreign exchange rates.

Operating expenses remained consistent on both a year to date and quarterly basis compared to 2024.

### Share of associates' income

The details of E-L Corporate's share of income (loss) of associates are as follows:

<i>(millions of dollars)</i>	Fourth quarter		Year	
	2025	2024	2025	2024
Algoma	\$ 32	\$ 18	\$ 31	\$ 32
Economic	10	2	68	53
	\$ 42	\$ 20	\$ 99	\$ 85

Share of associate's income includes an impairment provisions for Algoma of \$18 million (2024 - \$nil) and an impairment reversal for Economic of \$6 million (2024 - \$8 million).

Algoma's net income for the fourth quarter increased compared to the same period of 2024, while 2025 year remaining consistent with 2024. Higher earnings were reported in the Domestic Dry-Bulk, Product Tankers and Global Short Sea Shipping segments, driven by higher rates and a larger fleet size. This was offset by lower earnings in the Ocean Self-Unloaders segment.

Economic owns, directly and indirectly, long-term investments in the common shares of some publicly-traded Canadian companies, and a managed global investment portfolio of common shares of publicly-traded global companies. Economic's global investment portfolio had a pre-tax total return, gross of fees, of 4% for the fourth quarter of 2025 compared to 2% in 2024. Economic's global investment portfolio had a pre-tax total return, gross of fees, of 23% in 2025 compared to 25% in 2024.

The ownership interests, carrying value and fair value of E-L Corporate's investment in associates is summarized in the table below:

	December 31, 2025			December 31, 2024		
	Ownership	Carrying value	Fair value	Ownership	Carrying value	Fair value
Algoma	34.9 %	\$ 263	\$ 269	34.9 %	\$ 245	\$ 209
Economic	24.9 %	251	290	24.9 %	221	221
Total		\$ 514	\$ 559		\$ 466	\$ 430

Algoma and Economic are Canadian public companies for which further information is publicly available.

### Risk management

The objective of the Company's risk management process is to ensure that the operations of the Company encompassing risk are consistent with the Company's objectives and risk tolerance, while maintaining an appropriate risk/reward balance.

## Market risk

Market risk is the most significant risk impacting E-L Corporate as its investing activities are influenced by market price, foreign currency and interest rate risk. As the Company's investment portfolio is represented by Canadian and global equities, the value of its investments will vary from day to day depending on a number of market factors including economic conditions, global events, market sentiment, and on the performance of the issuers of the securities in which the Company invests. Changes in foreign currency exchange rates will also affect the value of investments of non-Canadian dollar securities. As of December 31, 2025, 61% (December 31, 2024 - 63%) of the investment - corporate including cash and cash equivalents was denominated in U.S. dollars, 9% (December 31, 2024 - 9%) in Euros and 4% (December 31, 2024 - 4%) in the Japanese Yen representing the largest foreign currency exposures. The Company also holds investments within emerging markets. Investments in emerging markets are more likely to experience political, economic and social instability, which may result in higher levels of market value volatility.

## Credit risk

In addition to the discussion of risks included in this MD&A, a comprehensive discussion of the material risks that impact the Company is included in the Annual Information Form which is available at [www.sedarplus.ca](http://www.sedarplus.ca). Disclosures regarding E-L Corporate's financial instruments, including financial risk management, are included in Notes 4 and 22 to the consolidated financial statements.

## Outlook

The Company's future earning prospects are dependent on the successful management of its E-L Corporate portfolio and on the continued profitability of its insurance company subsidiary. The performance of the E-L Corporate portfolio is impacted by global equity markets and the selection of equity and fixed income investments. The Company continues to maintain its strategy of accumulating shareholder value through long-term capital appreciation and dividend and interest income.

## Contractual Obligations

In the normal course of business, E-L Corporate enters into contracts that create future obligations. The following table summarizes the contractual maturities for our financial liabilities.

As at (in millions of dollars)	December 31, 2025				
	Less than 1 year	1 to 5 years	5 to 10 years	Over 10 years	Total
Senior unsecured notes	\$ 8	\$ 32	\$ 40	\$ 316	\$ 396
Accounts payable and other liabilities	9	—	—	—	9
<b>Total</b>	<b>\$ 17</b>	<b>\$ 32</b>	<b>\$ 40</b>	<b>\$ 316</b>	<b>\$ 405</b>

  

As at (in millions of dollars)	December 31, 2024				
	Less than 1 year	1 to 5 years	5 to 10 years	Over 10 years	Total
Senior unsecured notes	\$ 8	\$ 32	\$ 40	\$ 324	\$ 404
Accounts payable and other liabilities	9	—	—	—	9
<b>Total</b>	<b>\$ 17</b>	<b>\$ 32</b>	<b>\$ 40</b>	<b>\$ 324</b>	<b>\$ 413</b>

These liabilities are considered as part of the liquidity management strategy.

**REPORT ON EMPIRE LIFE**

Empire Life provides a broad range of life insurance and wealth management products, employee benefit plans and financial services to meet the needs of individuals, professionals and businesses through a network of Independent Financial Advisors (“IFA”), Managing General Agents (“MGA”), National Account firms and Group Solutions brokers and representatives.

Empire Life’s net income attributable to the owners of E-L Financial, after adjustment for non-controlling interests, is shown in the following table:

**Financial analysis overview**

<i>(millions of dollars)</i>	Fourth quarter		Year to date	
	2025	2024	2025	2024
Empire Life common shareholders’ net income	\$ 5	\$ 16	\$ 201	\$ 281
Non-controlling interests	—	—	1	1
Net income contribution to E-L Financial	\$ 5	\$ 16	\$ 200	\$ 280

  

	Dec 31 2025	Sep 30 2025	Jun 30 2025	Mar 31 2025	Dec 31 2024
<b>LICAT total ratio</b>	<b>153 %</b>	145 %	142 %	140 %	151 %

Empire Life reported fourth quarter common shareholders’ net income of \$5 million, a decrease of \$11 million compared to the fourth quarter of 2024. This result reflects improved net investment and insurance finance results, due to favourable non-fixed income asset performance, and stronger net insurance service results from the individual Insurance segment. This was entirely offset by an increase in non-insurance expenses related to increased investments in information systems and workforce costs.

Empire Life reported year-to-date common shareholders’ net income of \$201 million, which represents a decrease of \$80 million over the prior year. The decrease primarily reflects decreased net investment and insurance finance results, due to less favourable impacts from interest rate movements and insurance contract liability assumption updates. Increased non-insurance expenses also contributed to the reduced year-over-year performance.

## Segmented Operating Results

The following tables provide a summary of Empire Life results by operating segment for the periods ended December 31, 2025 and December 31, 2024.

### For the three months ended December 31, 2025

(in millions of dollars)	Wealth Management	Group Solutions	Individual Insurance	Capital & Surplus	Total
Insurance revenue	\$ 65	\$ 188	\$ 139	\$ —	\$ 392
Insurance service expenses	(40)	(196)	(108)	—	(344)
Insurance service result	25	(8)	31	—	48
Net recovery (expense) from reinsurance contracts held	4	2	(7)	—	(1)
<b>Net insurance service result</b>	<b>29</b>	<b>(6)</b>	<b>24</b>	<b>—</b>	<b>47</b>
Investment income (loss), excluding segregated fund account balances					
Investment income	(32)	1	(29)	1	(59)
Change in investment contracts	(3)	—	—	—	(3)
<b>Net investment result, excluding segregated fund account balances</b>	<b>(35)</b>	<b>1</b>	<b>(29)</b>	<b>1</b>	<b>(62)</b>
Insurance finance income (expense) , excluding segregated fund account balances					
Insurance contracts	42	4	35	—	81
Reinsurance contracts held	—	(3)	2	—	(1)
<b>Net insurance finance income, excluding segregated fund account balances</b>	<b>42</b>	<b>1</b>	<b>37</b>	<b>—</b>	<b>80</b>
Segregated fund account balances net investment and insurance finance result					
Investment income on investments for segregated fund account balances	198	—	1	—	199
Insurance finance expenses for segregated fund account balances	(198)	—	(1)	—	(199)
<b>Segregated funds account balances net investment and insurance finance result</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
<b>Net investment and insurance finance result</b>	<b>7</b>	<b>2</b>	<b>8</b>	<b>1</b>	<b>18</b>
Other income (expenses)					
Fee and other income	—	3	—	11	14
Non-insurance expenses	(19)	(14)	(13)	(12)	(58)
Interest expenses	—	—	—	(4)	(4)
<b>Total other expenses</b>	<b>(19)</b>	<b>(11)</b>	<b>(13)</b>	<b>(5)</b>	<b>(48)</b>
Net income (loss) before taxes	\$ 17	\$ (15)	\$ 19	\$ (4)	\$ 17
Income taxes					(16)
<b>Net income after taxes</b>					<b>1</b>
Less: net income attributable to the participating account					(7)
Less: preferred share dividends declared and distributions on other equity instruments					3
Empire Life's common shareholder's net income					5
Non-controlling interests in net income					—
<b>Net income attributable to owners of E-L Financial</b>				<b>\$</b>	<b>5</b>

**For the three months ended December 31, 2024**

(in millions of dollars)	Wealth Management	Group Solutions	Individual Insurance	Capital & Surplus	Total
Insurance revenue	\$ 52	\$ 177	\$ 129	\$ —	\$ 358
Insurance service expenses	(27)	(181)	(127)	—	(335)
Insurance service result	25	(4)	2	—	23
Net income from reinsurance contracts held	—	3	7	—	10
Net insurance service result	25	(1)	9	—	33
Investment income (loss), excluding segregated fund account balances					
Investment income	15	3	11	9	38
Change in investment contracts	(4)	—	—	—	(4)
Net investment result, excluding segregated fund account balances	11	3	11	9	34
Insurance finance (expense) income, excluding segregated fund account balances					
Insurance contracts	(4)	(4)	(24)	—	(32)
Reinsurance contracts held	—	2	—	—	2
Net insurance finance expense, excluding segregated fund account balances	(4)	(2)	(24)	—	(30)
Segregated fund account balances net investment and insurance finance result					
Investment income on investments for segregated fund account balances	52	—	—	—	52
Insurance finance expenses for segregated fund account balances	(52)	—	—	—	(52)
Segregated funds account balances net finance and investment result	—	—	—	—	—
Net investment and insurance finance result	7	1	(13)	9	4
Other income (expenses)					
Fee and other income	—	2	—	12	14
Non-insurance expenses	(4)	(6)	(7)	(11)	(28)
Interest expenses	—	—	—	(4)	(4)
Total other expenses	(4)	(4)	(7)	(3)	(18)
Net income (loss) before taxes	\$ 28	\$ (4)	\$ (11)	\$ 6	\$ 19
Income taxes					(3)
Net income (loss) after taxes					16
Less: net income (loss) attributable to the participating account					(3)
Less: preferred share dividends declared and distributions on other equity instruments					3
Empire Life's common shareholder's net income					16
Non-controlling interests in net income					—
Net income attributable to owners of E-L Financial				\$	16

**For the year ended December 31, 2025**

(in millions of dollars)	Wealth Management	Group Solutions	Individual Insurance	Capital & Surplus	Total
Insurance revenue	\$ 253	\$ 733	\$ 544	\$ —	\$ 1,530
Insurance service expenses	(153)	(715)	(418)	—	(1,286)
Insurance service result	100	18	126	—	244
Net recovery (expense) from reinsurance contracts held	5	(4)	(47)	—	(46)
<b>Net insurance service result</b>	<b>105</b>	<b>14</b>	<b>79</b>	<b>—</b>	<b>198</b>
Investment income (loss), excluding segregated fund account balances					
Investment income	3	9	183	66	261
Change in investment contracts	(25)	—	—	—	(25)
<b>Net investment result, excluding segregated fund account balances</b>	<b>(22)</b>	<b>9</b>	<b>183</b>	<b>66</b>	<b>236</b>
Insurance finance income (expense), excluding segregated fund account balances					
Insurance contracts	43	(6)	(41)	—	(4)
Reinsurance contracts held	—	2	(2)	—	—
<b>Net insurance finance income (expense), excluding segregated fund account</b>	<b>43</b>	<b>(4)</b>	<b>(43)</b>	<b>—</b>	<b>(4)</b>
Segregated fund account balances net investment and insurance finance result					
Investment income on investments for segregated fund account balances	1,237	—	3	—	1,240
Insurance finance expenses for segregated fund account balances	(1,237)	—	(3)	—	(1,240)
<b>Segregated funds account balances net finance and investment result</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
<b>Net investment and insurance finance result</b>	<b>21</b>	<b>5</b>	<b>140</b>	<b>66</b>	<b>232</b>
Other income (expenses)					
Fee and other income	1	9	—	31	41
Non-insurance expenses	(41)	(41)	(36)	(41)	(159)
Interest expenses	—	—	—	(17)	(17)
<b>Total other expenses</b>	<b>(40)</b>	<b>(32)</b>	<b>(36)</b>	<b>(27)</b>	<b>(135)</b>
Net income (loss) before taxes	\$ 86	\$ (13)	\$ 183	\$ 39	\$ 295
Income taxes					(80)
<b>Net income after taxes</b>					<b>215</b>
Less: net income (loss) attributable to the participating account					3
Less: preferred share dividends declared and distributions on other equity instruments					11
Empire Life's common shareholder's net income					201
Non-controlling interests in net income					1
<b>Net income attributable to owners of E-L Financial</b>				<b>\$</b>	<b>200</b>

**For the year ended December 31, 2024**

(in millions of dollars)	Wealth Management	Group Solutions	Individual Insurance	Capital & Surplus	Total
Insurance revenue	\$ 238	\$ 677	\$ 490	\$ —	\$ 1,405
Insurance service expenses	(133)	(647)	(407)	—	(1,187)
Insurance service result	105	30	83	—	218
Net expense from reinsurance contracts held	(1)	(15)	(26)	—	(42)
Net insurance service result	104	15	57	—	176
Investment income (loss), excluding segregated fund account balances					
Investment income	94	14	315	95	518
Change in investment contracts	(29)	—	—	—	(29)
Net investment result, excluding segregated fund account balances	65	14	315	95	489
Insurance finance (expense) income, excluding segregated fund account balances					
Insurance contracts	(20)	(26)	(170)	—	(216)
Reinsurance contracts held	1	12	20	—	33
Net insurance finance expense, excluding segregated fund account balances	(19)	(14)	(150)	—	(183)
Segregated fund account balances net investment and insurance finance result					
Investment income on investments for segregated fund account balances	1,117	—	3	—	1,120
Insurance finance expenses for segregated fund account balances	(1,117)	—	(3)	—	(1,120)
Segregated funds account balances net finance and investment result	—	—	—	—	—
Net investment and insurance finance result	46	—	165	95	306
Other income (expenses)					
Fee and other income	1	9	—	35	45
Non-insurance expenses	(30)	(22)	(27)	(30)	(109)
Interest expenses	—	—	—	(15)	(15)
Total other expenses	(29)	(13)	(27)	(10)	(79)
Net income before taxes	\$ 121	\$ 2	\$ 195	\$ 85	\$ 403
Income taxes					(103)
Net income after taxes					300
Less: net income (loss) attributable to the participating account					7
Less: preferred share dividends declared and distributions on other equity instruments					12
Empire Life's common shareholder's net income					281
Non-controlling interests in net income					1
Net income attributable to owners of E-L Financial				\$	280

*Total Empire Life's Results - Quarterly Comparison*

Empire Life reported common shareholders' net income of \$5 million in the fourth quarter of 2025, decrease of \$11 million compared to the fourth quarter of 2024. The period over period decline was driven by an increase in non-insurance expenses, which was partially moderated by strong net investment and insurance finance results as well as net insurance service results.

Net insurance service result increased by \$14 million in the fourth quarter compared to the same period in 2024. The improvement was primarily attributable to more favourable mortality experience in the individual insurance segment.

Net investment and insurance finance result increased by \$14 million in the fourth quarter of 2025 compared to the same period in 2024, which was driven by more favourable non-fixed income asset performance.

Total other expenses were \$48 million in the fourth quarter compared to \$18 million in the same period in 2024. The \$30 million increase primarily reflects higher workforce costs and spending on technological infrastructure.

*Empire Life's Results - Year-to-date Comparison*

Empire Life reported year-to-date common shareholders' net income of \$201 million, an \$80 million decrease compared to 2024. The decrease over prior year was primarily driven by less favourable net investment and insurance finance results and a rise in total other expenses. This was partially offset by improved net insurance service results.

Net insurance service result increased by \$22 million in 2025 compared to the same period in 2024. This increase was primarily driven by favourable mortality experience in the individual insurance segment.

Net investment and insurance finance result decreased by \$74 million in 2025 compared to the same period in 2024. This decrease was primarily due to impacts of insurance contract liability assumption updates in 2024, which significantly elevated the results in the prior year, and were not repeated in 2025.

Total other expenses increased by \$56 million in 2025 compared to 2024 largely reflecting strategic investments in information systems and Empire Life's talent base aimed at strengthening technological capabilities and maintaining a competitive advantage in an evolving market. Additionally, the prior year's results benefited from gains within Fee and other income, specifically related to the sale of Property and equipment, that did not recur in 2025.

**Wealth Management**

(in millions of dollars)	Fourth quarter		Year to date	
	2025	2024	2025	2024
<b>Fixed annuities</b>				
Assets under management <sup>(1)</sup>	\$ 1,011	\$ 996	\$ 1,011	\$ 996
Gross sales <sup>(1)</sup>	25	34	142	195
Net sales <sup>(1)</sup>	(2)	5	31	74
<b>Segregated funds</b>				
Assets under management <sup>(1)</sup>	\$ 10,127	\$ 9,375	\$ 10,127	\$ 9,375
Gross sales <sup>(1)</sup>	378	311	1,109	953
Net sales <sup>(1)</sup>	35	(10)	(161)	(394)

<sup>(1)</sup> See Non-GAAP measures section.

(in millions of dollars)	Fourth quarter		Year to date	
	2025	2024	2025	2024
Net insurance service result	\$ 29	\$ 25	\$ 105	\$ 104
Net investment and insurance finance result	7	7	21	46
Fee and other income	—	—	1	1
Non-insurance expenses	(19)	(4)	(41)	(30)
<b>Net income before taxes</b>	<b>\$ 17</b>	<b>\$ 28</b>	<b>\$ 86</b>	<b>\$ 121</b>

Fixed annuities assets under management increased 2% compared to 2024. The increase reflects strong asset retention and the sustained benefit of positive net sales recorded in preceding quarters. Gross sales of fixed annuities in the fourth quarter and year to date were 26% and 27% lower, respectively, as the prevailing strength of equity markets softened demand for fixed-rate products compared to the prior year.

Segregated fund assets under management increased 8% relative to 2024, primarily resulting from favourable market movements, which more than offset the current year's negative net sales. Gross sales of segregated funds in the fourth quarter and the year to date were 22% and 16% higher respectively, primarily attributed to positive equity market performance and strong market reception of several fund launches over the last two years.

Net income before taxes for the fourth quarter decreased by \$11 million year-over-year. While the net insurance service result improved, these gains were offset by one-time refinements to reinsurance related estimates and higher strategic overhead expenditures.

Year to date net income before taxes decreased by \$35 million compared to 2024. The decrease was primarily driven by the net investment and insurance finance result, reflecting less favourable impacts from both interest rate movements and non-fixed income asset performance in 2025 as compared to 2024.

**Group Solutions**

(in millions of dollars)	Fourth quarter		Year to date	
	2025	2024	2025	2024
<b>Annualized premium sales</b>				
Core	\$ 16	\$ 24	\$ 84	\$ 76
Other	13	8	45	38
<b>Total annualized premium sales<sup>(1)</sup></b>	<b>\$ 29</b>	<b>\$ 32</b>	<b>\$ 129</b>	<b>\$ 114</b>

<sup>(1)</sup> See Non-GAAP measures section.

(in millions of dollars)	Fourth quarter		Year to date	
	2025	2024	2025	2024
<b>Insurance revenue</b>	\$ 188	\$ 177	\$ 733	\$ 677
Net insurance service result	\$ (6)	\$ (1)	\$ 14	\$ 15
Net investment and insurance finance result	2	1	5	—
Fee and other income	3	2	9	9
Non-insurance expenses	(14)	(6)	(41)	(22)
<b>Net (loss) income before taxes</b>	<b>\$ (15)</b>	<b>\$ (4)</b>	<b>\$ (13)</b>	<b>\$ 2</b>

Total annualized premium sales in Group Solutions decreased 9% in the fourth quarter compared to the same period in 2024. While sales of core product offerings improved, this was entirely offset by the non-recurrence of a single large sale from the prior year's comparative period. For the year to date, total annualized premium sales increased 13% compared to 2024, fueled by strong core sales momentum throughout the year.

Insurance revenue increased 6% for the fourth quarter and 8% year to date over the corresponding periods in 2024, due to disciplined pricing execution on our core business and sustained organic growth within our specialty partnership channels.

For the fourth quarter and year to date, net income before taxes decreased \$11 million and \$15 million, respectively, compared to the same periods in 2024. The decline was primarily driven by an increase in non-insurance expenses related to increased strategic overhead expenses as well as a reduction in net insurance service result, related to adverse long-term disability experience, partially offset by improved extended health and dental claims experience.

**Individual Insurance**

(in millions of dollars)	Fourth quarter		Year to date	
	2025	2024	2025	2024
<b>Shareholders'</b>				
Shareholders' annualized premium sales <sup>(1)</sup>	\$ 13	\$ 10	\$ 43	\$ 41
Net income (loss) before taxes	17	(9)	171	188
<b>Policyholders'</b>				
Policyholders' annualized premium sales <sup>(1)</sup>	\$ 4	\$ 4	\$ 15	\$ 15
Net income (loss) before taxes	2	(2)	12	7

<sup>(1)</sup> See Non-GAAP measures section.

(in millions of dollars)	Fourth quarter		Year to date	
	2025	2024	2025	2024
Net insurance service result	\$ 24	\$ 9	\$ 79	\$ 57
Net investment and insurance finance result	8	(13)	140	165
Non-insurance expenses	(13)	(7)	(36)	(27)
<b>Net income (loss) before taxes</b>	<b>\$ 19</b>	<b>\$ (11)</b>	<b>\$ 183</b>	<b>\$ 195</b>

Shareholders' annualized premium sales for the fourth quarter and year to date 2025 increased \$3 million and \$2 million, respectively, over the corresponding periods in 2024. Both the quarterly and annual increases were primarily driven by sustained growth in term life production.

Shareholders' net income before taxes for the fourth quarter of 2025 increased \$26 million compared to the same period in 2024. This growth was primarily driven by more favourable impacts from interest rate movements and non-fixed income asset performance in the current quarter. The net insurance service result also improved, reflecting more favourable mortality experience relative to the same period in 2024.

Year to date shareholders' net income before taxes decreased \$17 million compared to 2024. This decline was primarily driven by the impacts of insurance contract liability assumption updates in 2024, which significantly elevated the results in the prior year and were not repeated in 2025. Further contributing to the year-over-year decrease was higher strategic overhead expenditure, partially offset by more favourable mortality experience in 2025.

**Capital and Surplus**

(in millions of dollars)	Fourth quarter		Year to date	
	2025	2024	2025	2024
Net investment result	\$ 1	\$ 9	\$ 66	\$ 95
Other expenses	(5)	(3)	(27)	(10)
Net (loss) income before taxes	\$ (4)	\$ 6	\$ 39	\$ 85

Net loss before taxes was \$4 million, which was a \$10 million decrease when compared to net income before taxes of \$6 million in the same period in 2024. This year-over-year decrease is primarily attributable to the net investment result for the period, which was \$8 million lower than the comparative period, due to the unfavourable effect of more substantial interest rate increases in the current period.

Net (loss) income before taxes decreased \$46 million compared to the prior year. This decline was largely driven by less favourable impacts from interest rate movements in 2025, as reflected in the net investment result. In addition, total other expenses increased, primarily reflecting higher expenditures to support new product expansion and lower fee and other income reflecting the non-recurrence of prior year gains from the disposal of property and equipment.

**Contractual Service Margin**

(Amounts are net of reinsurance contracts held, in millions of dollars)	Fourth quarter		Year to date	
	2025	2024	2025	2024
<b>Net contractual service margin, beginning of period</b>	\$ 1,376	\$ 1,426	\$ 1,410	\$ 1,415
Impact of new insurance business	22	18	72	63
Interest accretion	5	6	22	24
Insurance experience <sup>(1)</sup>	1	6	(26)	5
Economic experience <sup>(1)</sup>	(12)	21	118	170
Assumption updates <sup>(1)</sup>	2	(26)	(81)	(103)
CSM recognized for services provided	(40)	(41)	(161)	(164)
<b>Net contractual service margin, end of period</b>	<b>\$ 1,354</b>	<b>\$ 1,410</b>	<b>\$ 1,354</b>	<b>\$ 1,410</b>

<sup>(1)</sup> Insurance experience, economic experience and assumption updates are components of changes in estimates that adjust the CSM. Insurance experience represents the current period impacts of insurance experience, resulting in a change in future cash flows that adjust CSM. Economic experience represents the changes in the effect of time value of money and financial risk relating to contracts measured using the Variable Fee Approach ("VFA") for the Wealth Management and Individual Insurance segments. Assumption updates represent the future period impacts of changes in fulfillment cash flows that adjust CSM.

The Net Contractual Service Margin (CSM) as at December 31, 2025 is \$1,354 million, a decrease of \$22 million in the fourth quarter of 2025 and a decrease of \$56 million in 2025. Components driving the change in net CSM are:

- Impact of new insurance business: Contributed a \$4 million and \$9 million improvement to CSM during the fourth quarter and year to date 2025, respectively, when compared with the corresponding periods in 2024. This improvement reflects strong non-participating term life sales.
- Insurance experience: The \$26 million decrease in 2025 is due to unfavourable policyholder behaviour, lapse and mortality experience in the Individual Insurance segment.
- Economic experience: The \$12 million decrease in the fourth quarter was primarily driven by the unfavourable impacts of interest rate movements. The \$118 million increase in 2025 was primarily due to the impact of strong equity market returns on segregated funds in the Wealth segment.
- Assumption updates: The annual actuarial assumption updates, primarily executed in the third quarter of 2025, resulted in a \$81 million decrease in the CSM balance. Further details are provided in the following section.
- CSM recognized for services provided: The recognition of CSM remains relatively consistent quarter over quarter and year-over-year.

## Impact of Insurance Contract Liability Assumption Updates

Impacts from the update of policy liability assumptions for the year ended December 31 2025	Net income (loss) before taxes		Net CSM
(Amounts are net of reinsurance contracts held, in millions of dollars)			
<b>Components of insurance contract liability assumption updates</b>			
Discount rates	\$	15	\$ (1)
Mortality		—	(1)
Expense		(2)	(30)
Lapse		(8)	(45)
Other		(3)	(4)
<b>Total change from the update of insurance contract liability assumptions</b>	<b>\$</b>	<b>2</b>	<b>\$ (81)</b>

During the year, management updated several actuarial assumptions that affect the measurement of insurance contract liabilities and reinsurance contracts held. These updates are primarily related to lapse rates, discount rates, and expenses.

For further details on the updates to insurance contract liability assumptions, refer to Note 15. Analysis by measurement component for insurance contracts of our consolidated financial statements for the year ended December 31, 2025.

### Sources of capital

Empire Life has issued private and public securities to strengthen its capital position and fund new business growth. In the fourth quarter of 2025, Empire Life further fortified its capital position through the issuance of Series 6 Preferred Shares. The securities outstanding are summarized in the following table:

(in millions of dollars)	As at	
	December 31 2025	December 31 2024
Subordinated debentures	\$ 400	\$ 399
Equity		
Preferred shares and other equity instruments	\$ 494	\$ 297
Common shares	1	1
<b>Total Equity</b>	<b>\$ 495</b>	<b>\$ 298</b>

Details of Empire Life's outstanding subordinated debentures are as follows:

(in millions of dollars)	Date Issued	Earliest Redemption Date	Yield	As at	
				December 31 2025	December 31 2024
Series 2021-1 <sup>(1)</sup>	September 2021	September 24, 2026	2.024%	\$ 200	\$ 200
Series 2023-1 <sup>(2)</sup>	January 2023	January 13, 2028	5.503%	\$ 200	\$ 200

<sup>(1)</sup> Series 2021-1 Subordinated 2.024% unsecured debentures due 2031. From September 24, 2026, interest is payable at 0.67% over CORRA plus 0.32138% credit adjustment spread.

<sup>(2)</sup> Series 2023-1 Subordinated 5.503% unsecured debentures due 2033. From January 13, 2028, interest is payable at 2.26% over CORRA.

Details of Empire Life's outstanding preferred shares and other equity instruments are as follows:

(in millions of dollars)	Date Issued	Earliest Redemption Date	Yield	As at	
				December 31 2025	December 31 2024
Preferred shares, Series 3	November 2017	January 17, 2028	6.187 %	\$ 100	\$ 100
Preferred shares, Series 6	December 2025	March 17, 2031	6.000 %	\$ 197	\$ —
Limited Recourse Capital Notes, Series 1	February 2021	April 17, 2026	3.625 %	\$ 197	\$ 197

## Regulatory capital

The Life Insurance Capital Adequacy Test ("LICAT") measures the capital adequacy of an insurer and is one of several indicators used by the Office of the Superintendent of Financial Institutions, Canada ("OSFI") to assess an insurer's financial condition. Empire Life continues to have a strong capital position under the LICAT framework. Empire Life is required to maintain a minimum Core Ratio of 55% and a Total Ratio of 90%. OSFI has established supervisory target levels of 70% for Core and 100% for Total Ratio.

<b>LICAT</b> (in millions of dollars)	<b>Dec 31</b> <b>2025</b>	Sep 30 2025	Jun 30 2025	Mar 31 2025	Dec 31 2024
<b>Available capital</b>					
Tier 1	\$ 2,828	\$ 2,717	\$ 2,626	\$ 2,554	\$ 2,195
Tier 2	833	778	804	778	726
Total	\$ 3,661	\$ 3,495	\$ 3,430	\$ 3,332	\$ 2,921
<b>Surplus allowance and eligible deposits</b>	\$ 745	\$ 748	\$ 762	\$ 771	\$ 677
<b>Base solvency buffer</b>	\$ 2,879	\$ 2,936	\$ 2,960	\$ 2,929	\$ 2,383
<b>LICAT total ratio</b>	<b>153 %</b>	145 %	142 %	140 %	151 %
<b>LICAT core ratio</b>	<b>116 %</b>	110 %	107 %	106 %	112 %

Empire Life maintained a robust LICAT position throughout 2025, remaining well above internal targets. Empire Life's total and core ratios increased in the fourth quarter relative to both the prior quarter and fourth quarter of 2024, driven primarily by the issuance of Series 6 preferred shares. On a year-over-year basis, these gains were partially offset by the transition to the updated OSFI LICAT guideline effective on January 1, 2025.

The new guideline contained significant changes related to capital for segregated fund guarantees and related hedging programs. LICAT ratios for periods prior to January 1, 2025 have not been restated.

## Securities rating

The securities issued by Empire Life are rated by DBRS Limited ("Morningstar DBRS"). Morningstar DBRS completed its annual rating review of Empire Life in the second quarter of 2025. Morningstar DBRS upgraded all credit ratings and updated Empire Life's trend to Stable.

<b>Evaluation type</b>	<b>Rating</b>	<b>Trend</b>	<b>Date of last rating action</b>
Financial strength rating	A (high)	Stable	May 22, 2025
Issuer rating	A (high)	Stable	May 22, 2025
Subordinated debt	A	Stable	May 22, 2025
Preferred shares	Pfd-2 (high)	Stable	May 22, 2025
Limited Recourse Capital Notes	A (low)	Stable	May 22, 2025

## Risk Management

### Enterprise Risk Management Framework

Empire Life is a financial institution offering wealth management, group solutions and individual insurance products. Empire Life is exposed to a number of risks as a result of its business activities. Empire Life has an established enterprise risk management framework approved by its Board that sets out the components of risk management programs and how they operate and support Empire Life's vision, mission and values. Effective risk management is critical to the overall profitability, competitive market positioning and long-term financial viability of Empire Life. While all risks cannot necessarily be eliminated or known with certainty, the goal of Empire Life's risk management program is to ensure that risk-taking activities are aligned with its strategy, in order to achieve business goals and deliver acceptable

shareholder returns, without compromising Empire Life's ability to pay claims and fulfil policyholder commitments.

### **Risk Process**

Effective enterprise risk management (ERM) begins with consistent, regular and iterative processes to proactively identify, assess, and manage risks.

Business units are responsible for identifying and managing risks taken in the course of their day-to-day business activities. Empire Life has a process to identify, assess and mitigate key and emerging risks that may have a material impact on business activities, finances and operations.

The assessment of risk involves consideration of both likelihood and impact and is subject to independent review. Risks are continuously monitored against established risk management practices, risk appetite and supporting metrics and tolerances with reporting to senior management and the Board.

### **Risk Management and Oversight**

Empire Life's Board of Directors oversees and monitors Empire Life's risk management framework, processes and practices, and reviews and approves its Enterprise Risk Management Framework and overall risk appetite. Empire Life's risk appetite is the primary mechanism to operationalize the guiding principles outlined above and includes a wide array of qualitative and quantitative standards.

Primary responsibility for oversight of a number of risks is delegated to six standing committees of Empire Life's Board, whose roles and responsibilities are specifically defined. Those not delegated to a standing committee remain with the Board. The following is a brief summary of some of the key responsibilities of the six standing Committees.

The Audit Committee has statutory responsibility under the Act to oversee, on behalf of the Board, Empire Life's financial reporting, accounting and financial reporting systems and internal controls. The committee also oversees work related to stress testing.

The Conduct Review Committee is responsible for oversight of procedures established to identify material related party transactions pursuant to the Act. The Committee is also responsible for oversight of certain corporate policies and procedures with respect to Empire Life's Code of Business Conduct, conflicts of interest, personal trading, confidentiality of information, consumer complaints, privacy, regulatory compliance and fair treatment of customers (FTC). The Committee is supported by the Risk and Capital Committee for FTC risks related to product development, underwriting and claims.

The Human Resources Committee is responsible for reviewing and monitoring Empire Life's human resources practices, including employee and executive compensation, workforce and succession planning, employee development, diversity, equity and inclusion programs, health and wellness, and pension and benefit plans.

The Investment Committee assists the Board in monitoring Empire Life's investment and lending policies, standards and procedures and in monitoring its investment activities and portfolios. Some of the activities of the Investment Committee are prescribed by Empire Life's Investment Guidelines, which reflect the requirements of the Act. The Committee also monitors Empire Life's asset/liability management activities.

The Information Technology (IT) Oversight Committee assists Empire Life's Board with oversight of technology and information security related risks, as well as management efforts to mitigate those risks. As part of its responsibilities, the IT Oversight Committee assesses the effectiveness of Empire Life's IT strategy in supporting its business objectives and strategic direction, including reviewing strategic information technology-related projects, initiatives and technology architecture.

The Risk and Capital Committee is responsible for oversight of Empire Life's risk and capital management activities. The Committee assists the Board in its oversight role with respect to the management of Empire

Life's enterprise risk management framework and risk appetite framework; the identification, review and assessment of Empire Life's principal risks; the review and assessment of its risk management strategies; and the deployment and use of capital. The Committee also oversees risk management activities related to product development, underwriting and claims, third party arrangements, models, and business continuity and operational resilience.

Senior management shares responsibility and accountability for risk management across the organization. This enables a cross-functional perspective on risk management, enhanced by the frequency of contact across the management team.

Empire Life has an Asset Management Committee with responsibility for overseeing the management of corporate policies established by both the Investment Committee and Risk and Capital Committee of the Board, with specific focus on market, credit and liquidity risk including asset/liability management as well as capital management. The Product Management Review Committee is responsible for overseeing management of corporate policies established by the Risk and Capital Committee of the Board, with specific focus on product risk. Activities not delegated to one of these two committees remain under the oversight of senior management.

The Chief Risk Officer is a member of the Asset Management Committee and Product Management Review Committee and has Board reporting responsibility with respect to risk and capital management, the latter of which is shared with the Chief Financial Officer.

Empire Life has adopted a lines of defense model to ensure appropriate oversight of risk management activities. The structure supports the segregation of responsibility and promotes transparent and independent challenge of all risk-taking activities.

The business and central (shared services) functions are accountable for managing risks and contributing to financial and operational resilience. They are responsible for identifying and assessing risks. They maintain effective internal controls and execute risk and control procedures on a day to day basis and are best positioned to integrate risk management capabilities with the activities that create the risks.

The independent risk, which includes the Chief Risk Officer, and compliance functions oversee and challenge the risk and resilience activities of the business and central functions. These functions determine the appropriate framework for managing risks and ensure it is implemented by business and central functions across the Company. They also conduct independent risk evaluations, review action plans and alert management to emerging risk issues.

Internal audit provides independent assurance to senior management and the Board that risk management controls, policies and procedures, and systems are designed and operating effectively.

All risk management policies and procedures are regularly reviewed for relevance and changes in the risk environment. Accountability, application, day-to-day management and procedural elements are the responsibility of area management, supported by business unit compliance officers, security champions and the risk management department. There is senior management representation and oversight on various interdisciplinary risk committees. Empire Life formally establishes and documents its values and risk tolerances through several company-wide policies including a Code of Business Conduct, corporate disclosure principles, enterprise risk management, capital management and whistleblower policies. Empire Life's strategic risk management policies (including those related to product design and pricing, investment and capital management) are also approved by its Board, or a Board Committee. Subsidiaries have adopted practices for risks to which they are exposed, appropriate to their business plan, strategy and risk appetite.

## **Risk Appetite**

When making decisions about risk taking and risk management, Empire Life considers:

- The need to meet the expectations of its customers, employees, shareholders and creditors and to protect the commitments that have been made to them;
- The needs of its customers, embedding fair treatment throughout the product life cycle, from the design and promotion of its products to satisfying its obligations to its customers;
- The need to be adequately compensated for the capital it deploys to support business activities and strategic objectives;
- The need to protect its brand, which includes building and maintaining trust, consideration of corporate social responsibility, and embedding sustainability into its strategic plans; and
- The need to maintain (or improve) its external financial strength rating.

Empire Life's risk appetite defines the amount and type of risk that it is willing to accept to achieve its business and strategic plan, and is approved by its Board. The risk appetite supports the pursuit of sustainable shareholder value but does not compromise Empire Life's ability to pay claims and fulfil policyholder commitments. Empire Life's business and strategic plans including its capital management program are established within its boundaries.

Risk taking is constrained by Empire Life's risk capacity which is determined by its ability to manage and grow available capital which includes access to external capital markets. Empire Life's tolerance for risk is established in terms of its willingness to accept deviations to its business and strategic plans.

## **Risk Culture**

Empire Life is guided by its vision, mission and values. A strong risk culture is a key ingredient in a successful risk management program.

Empire Life has earned a reputation for fairness, integrity and respect in our dealings with its customers, employees and business partners. Empire Life's values reflect this strong corporate culture.

- Empire Life acts with respect, integrity and care in all that it does
- It is dedicated to delivering exceptional service to its customers and business partners
- Empire Life thrives on innovation and finding solutions

Empire Life must always act with the highest standards of integrity and professionalism. By doing so, Empire Life will continue to earn the trust of Canadians now and in the future. Risk management is embedded in this culture, which encourages ownership and responsibility for risk management at all levels. This is continuously reinforced through communication and training including annual Code of Business Conduct training. A strong risk culture supports risk-taking provided it is appropriately managed and helps to achieve business goals and strategic priorities and is aligned with Empire Life's risk appetite.

## **Caution Related to Sensitivities**

In the sections that follow, Empire Life's provides sensitivities and risk exposure measures for certain risks. These include sensitivities due to specific changes in market prices and interest rates, based on the market prices, interest rates, assets, liabilities and business mix in place as at the calculation dates. In addition, the sensitivities are based on methods and assumptions in effect as at the respective calculation dates. Changes in the regulatory environment, assumptions or methods used to measure assets and liabilities after those dates could result in material changes to the estimated sensitivities.

The sensitivities are calculated independently for each risk variable, generally assuming that all other risk variables remain constant. The sensitivities do not take into account indirect effects such as potential

impacts on goodwill impairments or valuation allowances on deferred tax assets. Net income and CSM sensitivities, as well as capital sensitivities, are based on instantaneous changes in equity markets and interest rates. Sensitivities to interest rates assume a parallel shift in the assumed interest rates across the entire yield curve, with no change to the ultimate risk-free rate or ultimate illiquidity premium in the liability discount rates.

Actual results can differ materially from these estimates for a variety of reasons, including differences in the pattern or distribution of market shocks, the interaction between these risk variables, or changes in other assumptions such as business mix, effective tax rates, policyholder behaviour and other market variables relative to those underlying the calculation of the sensitivities. Changes due to new sales or maturities, asset purchases/sales, or other management actions could also result in material changes to these reported sensitivities.

For these reasons, the sensitivities should only be viewed as directional estimates of the underlying sensitivities for the respective factors based on the assumptions outlined and should not be viewed as predictors for Empire Life's future net income, CSM, equity and capital sensitivities. Given the nature of these calculations, Empire Life's cannot provide assurance that the actual impact will be consistent with the estimates provided. Changes in risk variables in excess of the ranges illustrated may result in other than proportionate impacts.

### **Market Risk**

Market risk is the risk of loss arising from adverse changes in market rates and prices such as interest rates, prices of equities, real estate and other securities, credit spreads, foreign exchange rates and inflation. More information regarding how the Company defines market risk is discussed in Note 23 of the consolidated financial statements.

Empire Life manages this risk exposure mainly through investment limits and oversight of its investment managers by the Chief Investment Officer, the Asset Management Committee, and the Investment Committee of the Board. More information regarding how market risk is managed is discussed in Note 23 of the consolidated financial statements.

Equity risk is the risk of loss due to adverse changes in the trading prices of equities. More information regarding how the Company defines equity risk is discussed in Note 23 of the consolidated financial statements.

Empire Life maintains an equity hedging program to partially protect it from regulatory capital (LICAT) ratio declines that might result from adverse equity market price changes. Empire Life has an Equity Risk Hedging Policy to support general fund equity hedging programs. The policy outlines objectives, risk limits and authorities associated with its equity hedging activities. Management monitors its equity hedging activities on a regular basis and reports, at least quarterly, to the Risk and Capital Committee of the Board on the status of the equity hedging program.

There is the potential for income statement volatility from the hedging programs. For the year ended December 31, 2025, Empire Life incurred a \$1 million loss on the equity hedging instruments, which offset some impacts from the insurance contract liabilities. For the year ended December 31, 2024, Empire Life incurred a net loss before taxes of \$8 million related to these equity hedging instruments.

Empire Life's LICAT ratio is also sensitive to equity market volatility, primarily due to liability and capital requirements related to segregated fund guarantees. As of December 31, 2025, Empire Life had \$10.1 billion of segregated fund assets and liabilities. Of this amount, approximately \$9.9 billion have guarantees.

All Empire Life segregated fund guarantees are policy-based (not deposit-based), thereby generally lowering Empire Life's equity market sensitivity relative to products with deposit-based guarantees. Policy-based guarantees consider all the deposits in the customer's policy (whether the fund value is

below or above the guaranteed amount) to arrive at an overall net guarantee payment, whereas deposit-based guarantees consider only the deposits where the fund value is below the guaranteed amount and ignore all the deposits in the customer's policy where the fund value is above the guaranteed amount. Therefore, policy-based guarantees generally pay less than deposit-based guarantees.

The CSM provides a significant offset to potential impacts in the segregated fund guarantee liability. This significantly reduces the net income impacts from changes in interest rates or equity market levels.

Empire Life also has equity market risk related to its equity assets backing insurance contract liabilities and surplus. In the first quarter of 2024, Empire Life updated its asset mix, reducing exposure to equity risk.

As at December 31, 2025 and December 31, 2024, the sensitivity of Empire Life shareholders' net income and CSM resulting from changes in equity market prices is provided in the following table:

Sensitivity to equity risk (in millions of dollars)	Increase		Decrease	
	20%	10%	10%	20%
<b>As at December 31, 2025</b>				
Profit or loss and equity	\$ 23	\$ 12	\$ (15)	\$ (32)
CSM	\$ 170	\$ 87	\$ (92)	\$ (185)
As at December 31, 2024				
Profit or loss and equity	\$ 17	\$ 8	\$ —	\$ 15
CSM	\$ 186	\$ 98	\$ (114)	\$ (246)

Based on equity market prices as at December 31, 2025 and December 31, 2024, the sensitivity of Empire Life's LICAT Total ratio resulting from increases and decreases in equity market prices is provided in the following table.

As noted in the Regulatory Capital section of this MD&A, LICAT guideline changes took effect from January 1, 2025. LICAT sensitivities at December 31, 2025 are calculated under the new guideline. LICAT total ratio sensitivities for December 31, 2024 have not been recalculated.

Sensitivity to equity risk Impact on LICAT	Increase		Decrease	
	20%	10%	10%	20%
Segregated fund guarantees	8%	4%	(5)%	(10)%
Other equity risk	—%	—%	—%	—%
Equity hedge	(4)%	(2)%	3%	7%
<b>As at December 31, 2025</b>	<b>4%</b>	<b>2%</b>	<b>(2)%</b>	<b>(3)%</b>
Segregated fund guarantees	16%	8%	—%	(4)%
Other equity risk	1%	—%	—%	—%
Equity hedge	—%	—%	—%	(1)%
As at December 31, 2024	17%	8%	—%	(5)%

### Interest Rate Risk

Interest rate risk is the risk of loss resulting from adverse changes in yield curves. Interest rate risk in Empire Life's investment portfolio is managed through Investment Committee established limits and regular reporting by management to the Investment Committee and the Board. Empire Life's investment guidelines establish investment objectives and eligible interest-sensitive investments, as well as diversification criteria, exposure, concentration and asset quality limits for these investments. In addition, the Asset Management Committee oversees sensitivity to interest rates.

Interest Rate Sensitivities

Empire Life considers the sensitivity of its LICAT ratio to changes in market interest rates. The impact of a 50 basis point parallel shift in interest rates for December 31, 2025 and December 31, 2024, is shown in the table below. No change to credit spreads is assumed.

<b>Sensitivity to market interest rates - LICAT</b>	<b>Impact of 50 bps decrease</b>
<b>December 31, 2025 LICAT total ratio</b>	<b>(1)%</b>
December 31, 2024 LICAT total ratio	5%

**Operational Risk**

Operational risk is broadly defined as the risk of loss resulting from human error, decisions, actions or failure to act, inadequate or failed internal processes and systems, or from external events that affect business operations. Operational risk is naturally present in all of Empire Life's business activities, as well as those of its subsidiaries. If not managed effectively, operational risk can impact Empire Life's ability to manage other risks. Effective management of operational risk contributes to and influences the operational resilience of Empire Life.

Significant operational risks are monitored and reported to senior management and to the Committees of the Board. Enterprise-wide risk management policies, guidelines and controls have been established for all significant operational risks. Empire Life has in place an enterprise-wide Code of Business Conduct and all employees are required to attest to compliance with the code on an annual basis. Empire Life has in place comprehensive insurance programs, including appropriate levels of self-insurance, to provide protection against certain operational losses.

The following is a further description of some operational risks and their associated risk management strategies.

Legal and Regulatory Compliance Risk

Empire Life defines this as the risk of non-conformance with the laws, regulations and guidelines applicable to Empire Life, risk due to improper market conduct or other unethical behaviour, and the risk related to litigation. Empire Life is governed by the Insurance Companies Act and supervised by OSFI and is also subject to extensive requirements imposed by legislation and regulation in each of the provinces and territories of Canada applicable to insurance companies and companies providing other financial services. Material changes in the regulatory framework could have an adverse effect on Empire Life. Failure to comply with regulatory requirements or public expectations could adversely impact Empire Life's reputation and ability to conduct business. Empire Life is subject to litigation from time to time, in the normal course of business, and currently has outstanding lawsuits. There can be no assurance that the present or any future litigation will not have a material adverse effect on Empire Life. Litigation risk is actively managed by the company's General Counsel who reports regularly to the Audit Committee on litigation activity and trends for both Empire Life and industry.

Empire Life relies on a combination of contractual rights and copyright, trademark and trade secret laws to establish and protect its intellectual property. Empire Life may have to litigate to enforce and protect its copyrights, trademarks, trade secrets and know-how or to determine their scope, validity or enforceability. The loss of intellectual property protection or the inability to secure or enforce the protection of its intellectual property assets could have a material adverse effect on its business and its ability to compete. Empire Life also may be subject to costly litigation in the event that another party alleges its operations or activities infringe upon its intellectual property rights.

Empire Life's corporate compliance department, headed by the Chief Compliance Officer, oversees the regulatory compliance framework. This framework promotes risk-based management of regulatory

compliance risk and includes company-wide policies, operating guidelines, programs to promote awareness of laws and regulations impacting Empire Life, ongoing monitoring of emerging compliance issues and regulatory changes and employee education programs that include anti-money laundering and anti-terrorist financing, privacy, information/cyber security and Empire Life's code of business conduct. Subsidiaries maintain regulatory compliance frameworks for their respective operations with regular reporting to Empire Life's Chief Compliance Officer. The Chief Compliance Officer reports regularly to the Conduct Review Committee of the Board on the state of compliance, key compliance risks and emerging regulatory trends.

#### Model Risk

Empire Life uses models to support many business functions including product development and pricing, valuation of insurance contract liabilities, financial planning, asset/liability management, capital management, project management, investment analysis, valuation of investments in subsidiaries and affiliates, risk management and advanced analytics (such as artificial intelligence (AI), predictive modeling and decision-making algorithms). The risk of inappropriate use or interpretation of Empire Life's models or their output, or the use of deficient models, data or assumptions could result in financial losses or inappropriate business decisions. Empire Life has developed management and mitigation processes related to model use and oversight of models to limit financial, operational and strategic impacts from misinterpretation or misuse of models and their results. This oversight includes operational implementation and evolution of the use of AI at Empire Life for those use cases meeting the definition of a model. Senior management has overall responsibility and accountability for models in use to support activities within their business area. The Chief Risk Officer reports regularly to senior management and the Risk and Capital Committee of the Board on model use and related oversight activities.

#### Human Resources Risk

Empire Life defines this as the risk related to the ability to retain and attract qualified employees and executives, and to maintain and effectively deploy resources with the in-depth knowledge and necessary skills needed to support business activities. It also includes risks related to recruitment, workforce and succession planning, employee development, employee engagement and inclusion, health and wellness, and compensation practices and programs.

Competition for qualified employees, including executives, is intense both in the financial services industry and non-financial services industries. If Empire Life is unable to retain and attract qualified employees and executives, and is unable to maintain and effectively deploy resources with the in-depth knowledge and necessary skills needed to support business activities, the results of its operations and financial condition, including its competitive position, could be adversely affected. To mitigate this risk, Empire Life has human resources policies, processes and practices in place. Empire Life's management reports regularly to its Human Resources Committee of the Board on human resource practices and programs, which are designed to attract, motivate and retain a highly skilled workforce. Empire Life is committed to cultivating an engaged and sustainable organization while building an inclusive community.

#### Third-Party Risk

Empire Life defines this as the risk related to the failure of a third party arrangement such that obligations of the third party under the arrangement are not provided or performed as required, exposing Empire Life to negative outcomes. Empire Life obtains different types of goods and/or services through a number of third-party arrangements. Should these third parties fail to deliver systems, services and/or other obligations in compliance with contractual or other service arrangements, Empire Life's business may be adversely impacted. To mitigate this risk, Empire Life has established policies and guidelines that set out requirements to identify, assess, manage, monitor, and report on third-party risks commensurate with the risks associated with the service provider and the nature of the arrangement. The Chief Risk Officer

reports regularly to senior management and the Risk and Capital Committee of Empire Life's Board on third party arrangements and related oversight activities.

#### Technology and Cyber Risk

Empire Life defines this as the risk arising from inadequacy, disruption, destruction, failure, damage from unauthorized access, modifications, or malicious use of information technology assets, people or processes that enable and support business needs. Risks associated with information and data management are also included. Empire Life relies on technology in virtually all aspects of its business and operations. The Chief Technology Officer is responsible for the digital and data technology strategy for Empire Life and oversees technology initiatives and transformation projects and reports regularly to the IT Oversight Committee of the Board on strategic information technology-related projects, initiatives and technology architecture. Operational integrity, data integrity, and security of information and systems infrastructure are all relied upon for normal business operations. Disruptions due to system failure, information security breaches, privacy breaches, cyber-attacks, human errors, criminal activity, fraud or the loss of certain software licensing agreements could have a material adverse impact on Empire Life.

The introduction of generative AI tools has accelerated digital strategies and technology advancements. The Company has restrictions in places such that only approved, sanctioned and enterprise managed AI tooling is available to employees and has established governance practices for the oversight of AI use across the Company. Regular reporting is provided to senior management and the Board.

Information security breaches, including various forms of cyber-attacks, are occurring at an increasing pace across industry sectors, governments and individuals. These malicious activities pose a significant risk to Empire Life and may result in inappropriate disclosure or use of personal or confidential information. To mitigate this risk, Empire Life has an information security program overseen by the Chief Technology Officer and Enterprise Security team, who reports regularly to the IT Oversight Committee of the Board. An incident management process is in place for monitoring and managing security events. Empire Life continues to invest in people, processes and technology to strengthen its abilities to respond to the evolving landscape.

Privacy breaches could occur and may result in unauthorized disclosure or use of private and confidential information. To manage this risk, Empire Life has a privacy program overseen by the Chief Privacy Officer. Processes have been established to provide guidance to employees on the handling of personal information and the reporting of privacy incidents and issues to appropriate management for response and resolution. The Chief Privacy Officer reports regularly to the Conduct Review Committee of the Board on privacy and data security risks and emerging trends.

#### Business Continuity Risk

Empire Life defines this as the risk related to disruption of key business functions as a result of an event impacting the availability of trained employees, physical locations to conduct operations and/or access to technology. Empire Life has an enterprise-wide business continuity, incident management and disaster recovery program overseen by the Business Continuity Management Committee and senior management. The program includes policies, plans and procedures designed so that, to the extent practically possible, key business functions can continue and normal operations can resume effectively and efficiently should a major disruption of key business functions occur as a result of unanticipated events, including pandemics. Such a disruption could impact the availability of trained employees, physical locations to conduct operations and/or access to technology. Each business unit is accountable for preparing and maintaining detailed business continuity plans and processes. Empire Life establishes and regularly tests business continuity and disaster recovery plans and maintains services and failover capability designed to minimize downtime and accelerate system recovery. The Business Continuity Management Committee Chair reports to the Risk and Capital Committee of the Board on business continuity preparedness and operational resiliency.

## **Business and Strategic Risk**

Business and strategic risk is broadly defined as risks related to the uncertainty in future earnings and capital related to the potential inability to implement appropriate business plans and strategies, make decisions, and allocate resources; risks related to the economic, political or business environment, that may impact distribution channels and customer behaviour, such as the competitive landscape, diversity of customers, regulatory and tax changes or changes to accounting and actuarial standards; risk to our brand; commercial practices risk; and environmental and social risks. Empire Life and its subsidiaries regularly review and adapt business strategies and plans in consideration of changes in the external business environment, economic, political and regulatory environment. Empire Life's financial performance is dependent upon its ability to implement and execute business strategies and plans for growth.

The Company has an active capital management program that includes a capital management policy, capital management levels that exceed regulatory minimums, and capital adequacy testing. Management and the Board regularly review Empire Life's capital position and the allocation of capital relative to its business strategies so that it supports growth objectives.

Empire Life manages risks that may impact its brand by requiring employee adherence to a Code of Business Conduct as well as other risk management guidelines and policies described elsewhere. Empire Life's corporate communications function monitors media reporting on the company and its activities. Management monitors activities that could give rise to reputational impacts and reports significant risks to Empire Life's senior management and the Board.

The key business and strategic risks are detailed in the subsequent section.

## **Strategic Business Planning Risk**

This is the risk related to the inability to implement plans and strategies, make decisions, and allocate resources; risks related to the economic, political or business environment such as the competitive landscape, regulatory and tax changes, or changes in accounting and actuarial standards. Successful execution of Empire Life's business strategies and plans depends on a number of factors including its ability to (i) generate sufficient earnings to maintain an adequate level of capital; (ii) generate sustained investment performance; (iii) meet regulatory requirements; (iv) manage risk exposures effectively; (v) attract and retain customers, employees and distributors; (vi) have the right set of products; and (vii) reduce operating expenses while maintaining the ability to hire, retain and motivate key personnel.

Empire Life's business strategies and plans are dependent on the successful execution of organizational and strategic initiatives designed to support the growth of its business. The ability to effectively manage these changes and prioritize initiatives directly affects Empire Life's ability to execute these strategies. Identifying and implementing the right set of initiatives is critical to achieving Empire Life's business plan targets. Failure to implement these initiatives could also lead to cost structure challenges. There is no certainty that Empire Life will be successful in implementing its business strategies or that these strategies will achieve its objectives. If Empire Life's business strategies are not successful or are not executed effectively, Empire Life may not be able to achieve its growth objectives or react to market opportunities, which may have an adverse impact on business and financial results.

To mitigate this risk Empire Life's business and strategic plans are reviewed and discussed by its senior management team who also monitors results against plans, and reviews project management activities and key initiatives against expectations. Business and strategic plans are subject to approval by the Board of Directors, which also receives regular updates on implementation progress against key business plan objectives. The Board and its Committees receive regular updates on key risks.

**Commercial Practices Risk**

The Company defines this as the risk related to the inability to implement fair and sound sales practices as well as inappropriate product designs that lead to market misconduct, negative customer experience and regulatory non-compliance as well as the risk related to the inability to attract and retain distributors and, by extension, customers.

Empire Life strives to provide customers and advisors with a compelling value proposition. Sound commercial practices are needed to support this objective. The Company must offer well designed, competitive products and utilize business processes that make the products easily accessible with short turnaround times. Empire Life is focused on purpose driven products that enable our customers to experience income security and to protect their lifestyles and retirement.

Fair treatment of customers is embedded in company processes, from product design and development through customer service and claims processing. Empire Life distributes its products through a variety of channels and competes with other financial institutions to attract and retain these intermediaries and agents on the basis of products, compensation, support services and financial position. Empire Life's sales and operating results and financial strength ratings could be materially adversely affected if it is unsuccessful in attracting and retaining these intermediaries and agents. Empire Life's investment in independent distribution companies provides some protection to access to distribution.

Empire Life is focused on establishing and maintaining strong relationships with its distribution channels and by delivering competitive products that provide a credible alternative to the products offered by the largest carriers. Empire Life strives to maintain a personal touch in business relationships with both distributors and customers and focuses on products and markets in which it can compete credibly with larger players. Empire Life also formally reviews its competitive position in its annual strategic planning process and focuses on providing intelligent solutions and renowned service to remain competitive and meet the needs of its customers.

**Environmental and Social Risk**

Empire Life defines this as the risk related to the inability to adequately prepare for the negative impacts of environmental and social risks, including impacts of climate change and the transition to a lower-carbon economy; emerging regulatory and public policy developments; public health issues; and issues of inequality.

Empire Life's business strategies are influenced by attitudes towards societal issues. Factors such as diversity, equity and inclusion and climate change are considered as part of the strategic planning process and are reflected in Empire Life's risk management program and associated policies.

As a long-term oriented underwriter and investor, Empire Life's financial performance, operations and brand may be adversely affected if it does not adequately prepare for the direct or indirect negative impacts of environmental and social risks. These risks may occur in the Company's direct operations, investment activities or other areas, such as through third party arrangements.

Empire Life's investment management team integrates environmental, social and governance (ESG) considerations in their investment decision-making. The Company is actively monitoring environmental, social and sustainability developments and embeds ESG practices in all aspects of its business. Management reports regularly to the Board on emerging issues and related progress, recognizing that its strategy will evolve over time, building on experience and external developments.

**Additional Risks**

Information regarding product risk, credit risk and liquidity risk is discussed in Note 23 of the consolidated financial statements.

## Financial Instruments and Risk

Empire Life holds an investment portfolio that is actively managed to optimize yield, quality and liquidity while ensuring diversification and duration-matched to our future obligations. Cash flows arising from these financial instruments are intended to match the liquidity requirements of Empire Life's insurance and investment contract liabilities, within the limits prescribed by Empire Life. Empire Life is subject to credit and market risk on these financial instruments.

Credit risk on these financial instruments could result in a financial loss should the other party fail to discharge an obligation. This credit risk is derived primarily from investments in bonds, debentures, preferred shares, short-term investments, loans and mortgages. Empire Life manages credit risk by applying its investment guidelines as established by management and approved by Investment Committee of Empire Life's Board of Directors. The investment guidelines establish minimum credit ratings for issuers of bonds, debentures and preferred share investments, and provide for concentration limits by the issuer of such debt instruments. The investment guidelines also establish minimum underwriting requirements and limits for debt financing of an advisor company or managing general agent. Management reviews credit quality relative to investment purchases and monitors the credit quality of invested assets over time. Management reports regularly to the Investment Committee of Empire Life's Board on the credit risk to which the portfolio is exposed.

Empire Life manages market risk exposure mainly through investment limits and oversight of its in-house investment managers and external investment firms by the Chief Investment Officer, Asset Management Committee and Investment Committee of Empire Life's Board. The Investment Committee actively monitors the portfolio and asset mix. Empire Life has hedging programs in place as part of its approach to managing this risk.

Empire Life manages credit risk with respect to derivatives by applying limits and credit rating restrictions established by the Investment Committee in its investment guidelines, which set out permitted derivatives and permitted uses for derivatives, as well as limits to the use of these instruments. In particular, no leverage is permitted in the use of derivatives and strict counterparty credit restrictions are imposed.

## Industry Dynamics and Management's Strategy

Empire Life's operations are organized by operating segment with each line of business having responsibility for product development, product pricing, marketing, distribution and customer service within their particular markets. This structure recognizes that there are distinct marketplace dynamics in each of the three major operating segments. Management believes this structure enables each line of business to develop strategies to achieve the enterprise-wide objectives of business growth and expense management while recognizing the unique business environment in which each operates. The lines of business are supported by corporate units that provide administrative and technology services to the lines of business, manage invested assets and oversee enterprise risk management policies.

Based on Total assets, Empire Life is among the 10 largest life insurance companies in Canada<sup>1</sup>. Empire Life has approximately 6% market share of segregated funds<sup>2</sup>, 6% market share for group benefits<sup>3</sup>, and 8% market share for new life insurance premiums<sup>4</sup>. Empire Life focuses exclusively on the Canadian marketplace and, within it, on particular market segments where management feels there are opportunities to build solid, long-term relationships with its distribution partners. Empire Life offers competitively priced products and more personal service, while also providing long-term value to its shareholders. Empire Life, as a mid-sized company, must continue to be cost competitive with the larger companies that may have the advantage of economies of scale. By focusing on particular market

<sup>1</sup> Source: Detailed historical OSFI data, available online at: <https://open.canada.ca/data>

<sup>2</sup> Source: Insurance Advisory Service Canada: Assets in Segregated Funds by Complex, Investor Economics as of Dec 2025

<sup>3</sup> Source: 2024 Group Universe Report, Fraser Group (July 2025)

<sup>4</sup> Source: LIMRA Canadian Individual Life Insurance Sales Survey, LIMRA (Sep 2025). Critical illness premiums were excluded.

segments and providing competitive product offerings for our independent advisors, management believes these solid relationships will enable profitable growth. Across all business lines, Empire Life is focused on growth and diversification of distribution as well digital enablement and adoption, all while maintaining personalized service.

Empire Life has invested in distribution companies whose leadership teams are respected in the industry and have a proven track record of generating business growth. These investments support the Company's commitment to facilitating access to independent financial advice for Canadians.

The Wealth Management operating segment at Empire Life consists of segregated fund products and guaranteed interest products. These products compete against products offered by a variety of financial institutions. A key element of any competitive strategy in this market is providing a competitive rate of return to customers. Empire Life has focused on developing long-term investment performance through the diversification of the investment styles and strategies of its segregated funds. Management will continue to improve competitiveness by focusing on delivering consistent long-term performance, providing new and differentiated products to customers along with broadening distribution reach. Empire Life continues to achieve strong growth in assets under management from its segregated fund business as a result of net new sales and equity market appreciation. Empire Life is continuing to monitor and manage guaranteed minimum withdrawal benefit (GMWB) risk exposure and the competitive landscape for this product.

Within the broader employee benefits marketplace in Canada, Empire Life continues to focus on the small and medium-sized group employer market, representing the majority of Canadian companies. This niche strategy, coupled with an ongoing focus on balancing growth and profit, has enabled Empire Life to be cost competitive within this market segment and is expected to enable this operating segment to grow its market share while generating acceptable returns.

Empire Life offers both traditional non-participating and participating individual insurance products, with a range of terms to suit the needs of Canadians. Long-term mortality trends continue to be favourable for life insurance products. Because of the reasonable long-term returns of this operating segment, management continues to focus on steady growth, technology development and process improvement to continue to have a cost structure that allows Empire Life to compete while generating an acceptable long-term financial contribution. Individual Insurance products are very long-term in nature and consequently are subject to long-term reserve and capital requirements. Empire Life is continuously reviewing its Individual Insurance product mix to improve profitability, reduce interest rate risk, and reduce required regulatory capital.

## **Outlook**

Across all business lines, Empire Life is focused on growth and diversification of distribution as well digital enablement and adoption, all while maintaining exceptional personalized service. Empire Life is well-positioned following investments made in product development, digital capabilities and operational improvements throughout 2025. While the Canadian financial services regulatory landscape continues to evolve, Empire Life is proud to continue serving Canadian individuals and small business owners.

In 2025, monetary policy shifted toward easing as persistent global inflationary pressures began to moderate. This allowed central banks to pivot toward supporting economic growth amidst rising trade uncertainties. The Bank of Canada was notably proactive, implementing four rate cuts to reduce the target overnight rate to 2.25% by October. The U.S. Federal Reserve followed a similar trajectory, lowering its range to 3.50%–3.75% as the U.S. economy maintained a resilient growth trajectory, ending the third quarter with a 4.4% GDP growth rate despite cooling labor markets.

2025 saw exceptionally strong equity market performance, marked by a shift away from technology-heavy returns toward a more diversified range of high-performing sectors. The S&P/TSX Composite achieved an impressive gain of 28%, significantly outperforming the S&P 500's 16% return. This Canadian

outperformance was largely driven by the materials and financials sectors. Gold served as a critical engine for the Materials sector, surging 60% to end the year at approximately \$4,300 USD, while the banking sector remained resilient despite persistent tariff concerns.

Heading into 2026, Empire Life remains attentive to the complexities of evolving markets and shifting trade policies. Against a backdrop of geopolitical instability and currency fluctuations, Empire Life expects commodity momentum to persist, while headline inflation is projected to remain above the 2% target. We anticipate these persistent pricing pressures will continue to impact households and consumer affordability throughout the near term. Alongside these domestic pressures, a primary focus for the new year is the stability of North American trade relations and the upcoming formal reviews of existing agreements. We are also monitoring new domestic initiatives aimed at accelerating national infrastructure projects, alongside U.S. policy shifts designed to stimulate growth through tax relief and business investment incentives.

Empire Life remains optimistic about the structural growth within the energy and technology sectors, specifically the expanding investments in nuclear energy and the global infrastructure required to support artificial intelligence. These industrial shifts, alongside a steepening of the yield curve, provide a unique backdrop for our operating segments. For our Wealth Management business, favorable equity markets provide a positive environment for assets under management, while our Individual Insurance and Group Solutions products remain focused on disciplined risk management. We are committed to capitalizing on opportunities within this evolving economy while remaining attentive to the ongoing impact of residual inflationary pressures and the evolving trade landscape.

The life insurance market continues to grow modestly. Empire Life has increased its emphasis on long-term life insurance products while continuing to maintain its position in shorter-term products, such as 10-year renewable term life insurance. Long-term interest rates, product mix and product pricing continue to be important factors for Empire Life's Individual Insurance operating segment. The Wealth Management operating segment saw a significant increase in gross sales of segregated funds, due to a market shift toward equity and fixed income segregated fund products, away from guaranteed interest products in 2025; increased competition and fee pressures may impact this line going forward. Empire Life will continue to develop low-cost, efficient products and new digital services to satisfy consumer needs and attract new customer segments.

Empire Life maintained market share for group solutions for small to medium-sized employers amid a challenging environment with inflationary headwinds and competitive pricing pressures from increased rate guarantees and renewal caps. Across the industry, the previous upward trajectory on long-term disability claims, particularly mental health claims, has leveled off. Plan flexibility and sustainability remains a key focus, balancing access with affordability for plan sponsors. Empire Life will continue to closely manage drug costs via transition to biosimilars, use of prior authorization, agreements negotiated with pharmaceutical manufacturers and other cost managing levers.

In 2025, digital capabilities were strengthened, including upgraded customer, plan member and advisor portals and new security protocols, as well as continued emphasis on connectivity with distribution partners. Heading into 2026, Empire Life is focused on innovative solutions and service excellence for our chosen markets.

On the product expansion side, Empire Life has introduced four new segregated funds and a new Registered Disability Saving Plan product, and made improvements to participating and non-participating whole life products. The Group Solutions line of business refined the Group Benefit plans, added eight new funds in the Group Retirement Savings plan, and enhanced digital solutions to enable plan sponsors to facilitate physical, mental and financial well-being for their employees.

### Changes in Legal and Regulatory Environment

In March 2023, OSFI released its Guideline B-15 - Climate Risk Management, which requires disclosure of Empire Life's management of climate-related risks, effective fiscal year-end 2025. In July 2024, the Quebec regulator, the Autorité des marchés financiers (AMF) released its final Climate Risk Management Guideline, with broader requirements than OSFI's Guideline B-15, including consideration of product design and marketing, and underwriting processes. In March 2025, both OSFI and the AMF updated their respective Guidelines to align disclosure expectations with the Canadian Sustainability Standards Board including delaying disclosure of Scope 3 greenhouse gas emissions to fiscal year-end 2028. The Company is completing work to comply with these regulatory requirements by effective dates and continues to monitor requirements related to climate risk.

In August 2024, OSFI released its final updated Guideline E-21: Operational Risk Management and Resilience providing enhanced expectations for operational risk management and new expectations for operational resilience with a phased implementation timeline. The Company completed the 2025 implementation requirements and is continuing work on the remaining requirements.

In October 2025, the AMF released its draft Third Party Risk Management Guideline. While there is some alignment to OSFI requirements, the AMF's proposed Guideline includes broader requirements than OSFI's Third Party Risk Management Guideline.

Heading into 2026, Empire Life is preparing for the implementation of Total Cost Reporting (TCR) requirements finalized by the Financial Services Regulatory Authority of Ontario (FSRA) and the AMF. Effective January 1, 2026, these mandates require enhanced annual statements for segregated fund contracts that clearly disclose total costs, investment performance, and embedded fees. Empire Life is currently upgrading its information systems and reporting infrastructure to comply with these disclosure standards, with the first enhanced annual statements to be delivered to policyholders in early 2027. Furthermore, Empire Life will focus on aligning with the modernized national standards for individual variable insurance contracts regarding intermediary conduct and "Know Your Product" (KYP) requirements.

Empire Life proactively manages the financial impact of these and other emerging regulatory standards through the disciplined oversight practices outlined in the Risk Management section of this MD&A. As we navigate an increasingly digital landscape, we are specifically monitoring OSFI's evolving expectations regarding integrity, security, and the governance of emerging technologies, such as generative AI. By sustaining our focus on growth and operational efficiency, we aim to mitigate rising industry compliance costs while ensuring operational resilience and maintaining competitive financial performance.

### **Additional Financial Disclosures**

#### Off-Balance Sheet Arrangements

As a provider of insurance, wealth management and financial services, Empire Life enters into various financial arrangements, which may give rise to contingent liabilities. Empire Life's contingent liabilities are not reflected on our balance sheet and are primarily related to investment commitments and other contingencies. For additional information on these activities and their potential impact, refer to Note 21 Commitments of the company's consolidated financial statements for the year ended December 31, 2025.

## Contractual Obligations

In the normal course of business, Empire Life enters into contracts that create future obligations. The following table summarizes the contractual maturities for our financial liabilities.

As at (in millions of dollars)	December 31, 2025					Total
	Less than 1 year	1 to 5 years	5 to 10 years	Over 10 years		
Investment contract liabilities	\$ 165	\$ 484	\$ 42	\$ 7	\$	698
Subordinated debt	16	64	423	—		503
Preferred shares	18	154	204	—		376
Limited recourse capital notes	11	48	204	—		263
Accounts payable and other liabilities	127	—	—	—		127
<b>Total</b>	<b>\$ 337</b>	<b>\$ 750</b>	<b>\$ 873</b>	<b>\$ 7</b>	<b>\$</b>	<b>1,967</b>

As at (in millions of dollars)	December 31, 2024				Total
	Less than 1 year	1 to 5 years	5 to 10 years	Over 10 years	
Investment contract liabilities	\$ 167	\$ 443	\$ 37	\$ 9	\$ 656
Subordinated debt	15	74	447	—	536
Preferred shares	6	113	—	—	119
Limited recourse capital notes	7	47	216	—	270
Accounts payable and other liabilities	126	—	—	—	126
<b>Total</b>	<b>\$ 321</b>	<b>\$ 677</b>	<b>\$ 700</b>	<b>\$ 9</b>	<b>\$ 1,707</b>

These liabilities are considered as part of the liquidity management strategy. Empire Life actively manages all of its obligations, including insurance liabilities, subordinated debt, and operating expenses, to ensure Empire Life can always meet its financial commitments.

## MANAGEMENT REPORT

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The accompanying consolidated financial statements of E-L Financial Corporation Limited and its subsidiaries and all information in the Annual Report are the responsibility of management and have been approved by the Board of Directors. The consolidated financial statements necessarily include amounts that are based on judgments, which are applied consistently and are considered appropriate in the circumstances.

The consolidated financial statements have been prepared by management in accordance with Canadian generally accepted accounting principles. Financial and operating data elsewhere in the Annual Report are consistent with the information contained in the consolidated financial statements.

The Company and its subsidiaries maintain systems of internal control over financial reporting which are designed to provide reasonable assurance that assets are safeguarded, expenditures are made in accordance with authorizations of management and directors, transactions are properly recorded and that financial records are reliable for preparing the consolidated financial statements in accordance with Canadian generally accepted accounting principles. Under the supervision of management, an evaluation of the effectiveness of the Company's internal control over financial reporting was carried out as at December 31, 2025. Based on that evaluation, management concluded that the Company's internal control over financial reporting was effective as at December 31, 2025.

The Board of Directors carries out its responsibility for the consolidated financial statements in this Annual Report principally through its Audit Committee and the Audit Committees of its subsidiaries. These Audit Committees meet periodically with management and with the internal and external auditors to discuss the scope and results of audit examinations with respect to internal controls and financial reporting of the Company and its subsidiaries. The Audit Committee of the insurance subsidiary also meets periodically with the Appointed Actuary.

The Appointed Actuary is appointed by the Board of Directors of the insurance subsidiary to conduct an annual valuation of insurance contract liabilities, in accordance with accepted actuarial practices, and to report on whether the valuations are appropriate and whether their results are fairly presented in the subsidiary's financial statements. The Appointed Actuary uses the work of the external auditors in verifying data used for valuation purposes.

**PricewaterhouseCoopers LLP** has been appointed independent auditor. It is their responsibility to report to the shareholders regarding the fairness of presentation, in all material respects, of the Company's consolidated financial position and financial performance and cash flows as shown in the annual consolidated financial statements. In carrying out their audit, the independent auditors also consider the work of the actuaries and their report on insurance contract liabilities. The independent auditors have full and free access to, and meet periodically with, the Audit Committees to discuss their audits. The Independent Auditor's Report outlines the scope of their examination and their opinion.



Duncan N.R. Jackman  
Chairman, President  
and Chief Executive Officer



Scott Ewert  
Vice-President  
and Chief Financial Officer

March 5, 2026

# Independent auditor's report

To the Shareholders of E-L Financial Corporation Limited

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## Our opinion

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of E-L Financial Corporation Limited and its subsidiaries (together, the Company) as at December 31, 2025 and 2024, and its financial performance and its cash flows for the years then ended in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board (IFRS Accounting Standards).

## What we have audited

The Company's consolidated financial statements comprise:

- the consolidated statements of financial position as at December 31, 2025 and 2024;
- the consolidated statements of income for the years then ended;
- the consolidated statements of comprehensive income for the years then ended;
- the consolidated statements of changes in equity for the years then ended;
- the consolidated statements of cash flows for the years then ended; and
- the notes to the consolidated financial statements, comprising material accounting policy information and other explanatory information.

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## Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Independence

We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada. We have fulfilled our other ethical responsibilities in accordance with these requirements.

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## Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements for the year ended December 31, 2025. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

## **Key audit matter**

### **Valuation of Insurance contract liabilities - Estimation of fulfillment of cash flows**

*Refer to note 2 – Material accounting policies and note 15 – Insurance contracts and reinsurance contracts held assets/liabilities to the consolidated financial statements.*

The Company has insurance contract liabilities of \$16.7 billion, reinsurance contracts held liabilities of \$0.2 billion and reinsurance contracts held assets of \$0.3 billion as at December 31, 2025. Insurance contract liabilities consist of:

- fulfilment cash flows (FCFs) comprising unbiased and probability weighted estimates of future cash flows, discounted to present value to reflect the time value of money and financial risks, plus a risk adjustment for non-financial risk (risk adjustment); and
- contractual service margin (CSM) representing the unearned profit in the group of insurance contracts.

Reinsurance contracts held consist of FCFs ceded to reinsurers and a CSM representing the net cost or net gain deferred in the group of reinsurance contracts.

Measurement of the FCFs requires management judgments in estimating the probability weighted mean of future cash flows on a present value basis. Estimates of expected cash flows incorporate assumptions used in the stochastic modelling of guarantees for segregated funds and best-estimate assumptions for mortality, morbidity, longevity, expenses and policyholder behaviour, as well as assumptions for discount rates. These assumptions are reviewed and updated at least annually by the Company's Appointed Actuary.

We considered this a key audit matter due to the judgment applied by management when determining the FCFs, which in turn led to a high degree of auditor judgment and effort in evaluating specifically the significant best-estimate assumptions for mortality, policyholder behaviour, discount rates and the assumptions used in the stochastic modelling of guarantees for segregated funds. Professionals with specialized skill and knowledge in the field of actuarial sciences assisted us in performing our procedures.

## **How our audit addressed the key audit matter**

Our approach to addressing the matter included the following procedures, among others:

- Tested how management determined the fair value estimates, which included the following:
  - Tested the operating effectiveness of certain controls over the actuarial models used in management's determination of FCFs and certain controls related to the completeness and accuracy of data used in the calculation of FCFs.
  - Tested accuracy and completeness of data used in the estimates of future cash flows.
  - With the assistance of professionals with specialized skill and knowledge in the field of actuarial science, assessed the reasonableness of management's best-estimate assumptions for mortality, policyholder behaviour, discount rates and the assumptions used in the stochastic modelling of guarantees for segregated funds by:
    - Evaluating these assumptions in accordance with the requirements of the Canadian Institute of Actuaries (CIA).
    - Evaluating the Company's internal experience studies for appropriateness and considering the relationship of the results with recent CIA industry experience and observable market information.
  - With the assistance of professionals with specialized skill and knowledge in the field of actuarial science, evaluated a sample of actuarial models used in management's determination of the FCFs by:
    - Assessing the appropriateness of the modelling of product features.
    - Assessing the appropriateness of the application of best-estimate assumptions for mortality, policyholder behaviour, discount rates and the assumptions used in the stochastic modelling of guarantees for segregated funds.

Assessed the disclosures made in the consolidated financial statements, particularly on the sensitivity of best-estimate assumptions on insurance contract liabilities.

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## **Other information**

Management is responsible for the other information. The other information comprises the information, other than the consolidated financial statements and our auditor's report thereon, included in the annual report.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

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## **Responsibilities of management and those charged with governance for the consolidated financial statements**

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRS Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

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## **Auditor's responsibilities for the audit of the consolidated financial statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Company as a basis for forming an opinion on the consolidated financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Akif Siddiqui.

*PricewaterhouseCoopers LLP*

**Chartered Professional Accountants, Licensed Public Accountants**

Toronto, Ontario  
March 5, 2026

**E-L Financial Corporation Limited**  
**CONSOLIDATED STATEMENTS OF FINANCIAL POSITION**  
**(in thousands of Canadian dollars)**

	December 31 2025	December 31 2024
<b>Assets</b>		
Cash and cash equivalents (Note 9)	\$ 564,400	\$ 373,413
Investments - corporate (Note 4)	8,396,280	7,821,214
Investments - insurance (Note 5)	9,485,741	9,386,398
Investments in associates and joint venture (Note 6)	627,117	558,156
Reinsurance contracts held assets (Note 15)	326,633	296,071
Other assets (Note 10)	328,300	197,554
Deferred tax asset (Note 19)	84,997	92,283
Segregated fund assets (Note 13)	10,147,609	9,393,738
<b>Total assets</b>	<b>\$ 29,961,077</b>	<b>\$ 28,118,827</b>
<b>Liabilities</b>		
Insurance contract liabilities, excluding segregated fund account balances (Note 15)	\$ 6,828,307	\$ 6,868,436
Reinsurance contracts held liabilities (Note 15)	248,529	213,849
Investment contract liabilities, excluding segregated fund account balances	631,948	585,521
Deferred tax liabilities (Note 19)	616,429	524,164
Dividends payable	17,732	16,869
Other liabilities (Note 11)	222,623	178,831
Borrowings (Note 17)	599,571	598,869
<b>Total liabilities, excluding segregated fund account balances (Note 15)</b>	<b>9,165,139</b>	<b>8,986,539</b>
Insurance contract liabilities for segregated fund account balances	9,860,892	9,140,742
Investment contract liabilities for segregated fund account balances	286,717	252,996
<b>Insurance and investment contract liabilities for segregated fund account balances</b>	<b>10,147,609</b>	<b>9,393,738</b>
<b>Total liabilities</b>	<b>\$ 19,312,748</b>	<b>\$ 18,380,277</b>
<b>Equity</b>		
Capital stock (Note 16)	\$ 362,335	\$ 362,347
Retained earnings	8,659,563	8,016,828
Accumulated other comprehensive income ("AOCI")	47,163	36,696
<b>Total E-L Financial shareholders' equity</b>	<b>9,069,061</b>	<b>8,415,871</b>
Non-controlling interests in subsidiaries ("NCI")	1,523,445	1,269,534
Participating account surplus ("PAR")	55,823	53,145
<b>Total equity</b>	<b>10,648,329</b>	<b>9,738,550</b>
<b>Total liabilities and equity</b>	<b>\$ 29,961,077</b>	<b>\$ 28,118,827</b>

**Approved by the Board**

Duncan N.R. Jackman, Director

Peter J. Levitt, Director

The accompanying notes are an integral part of these consolidated financial statements.

**E-L Financial Corporation Limited**  
**CONSOLIDATED STATEMENTS OF INCOME**  
 (in thousands of Canadian dollars, except per share amounts)

	2025	2024
<b>Insurance service result</b>		
Insurance revenue (Note 15)	\$ 1,530,148	\$ 1,405,292
Insurance service expenses	(1,286,446)	(1,187,042)
Net expense from reinsurance contracts held (Note 15)	(45,517)	(42,659)
<b>Net insurance service result</b>	<b>198,185</b>	<b>175,591</b>
<b>Investment and insurance finance result (Note 15)</b>		
Investment income, excluding segregated fund account balances	260,607	518,338
Change in investment contracts, excluding segregated fund account balances	(24,766)	(29,266)
Insurance finance expense from insurance contracts, excluding segregated fund account balances	(4,320)	(216,193)
Insurance finance (expense) income from reinsurance contracts held excluding segregated fund account balances	(147)	32,938
Investment income related to segregated fund account balances	1,240,133	1,119,709
Insurance finance expense related to segregated fund account balances	(1,240,133)	(1,119,709)
<b>Net investment and insurance finance result (Note 8)</b>	<b>231,374</b>	<b>305,817</b>
<b>Net insurance result</b>	<b>429,559</b>	<b>481,408</b>
<b>Non-insurance investment income</b>		
Investment and other income (Note 7)	243,134	205,762
Share of income of associates and joint venture (Note 6)	98,195	81,181
Fair value change in fair value through profit or loss investments	1,095,224	1,469,826
<b>Non-insurance investment income</b>	<b>1,436,553</b>	<b>1,756,769</b>
<b>Expenses</b>		
Operating (Note 18)	196,561	143,874
Interest expense	25,267	25,357
	<b>221,828</b>	<b>169,231</b>
<b>Income before income taxes</b>	<b>1,644,284</b>	<b>2,068,946</b>
<b>Income taxes (Note 19)</b>	<b>258,366</b>	<b>317,509</b>
<b>Net income</b>	<b>1,385,918</b>	<b>1,751,437</b>
Less: Net income attributable to the participating account	2,678	6,988
Non-controlling interests in net income	149,906	181,410
	<b>152,584</b>	<b>188,398</b>
<b>E-L Financial shareholders' net income</b>	<b>\$ 1,233,334</b>	<b>\$ 1,563,039</b>
<b>Earnings per share attributable to E-L Financial shareholders (Note 20)</b>		
<b>Basic<sup>(1)</sup></b>	<b>\$ 3.62</b>	<b>\$ 4.60</b>
<b>Diluted<sup>(1)</sup></b>	<b>\$ 3.44</b>	<b>\$ 4.25</b>

(1) On May 7, 2025, E-L Financial Corporation Limited ("E-L Financial") approved a 100 for one share split ("Common Share Split") of E-L Financial's issued and outstanding common shares. Each shareholder of record at the close of business on May 23, 2025 ("Record Date") that continued to hold their shares through May 30, 2025 ("Payment Date") received 99 additional shares for every one share held on the Record Date. All common share numbers and per common share amounts have been adjusted to reflect the Common Share Split as if it was retroactively applied to all periods presented.

The accompanying notes are an integral part of these consolidated financial statements.

**E-L Financial Corporation Limited**  
**CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**  
**(in thousands of Canadian dollars)**

	2025	2024
<b>Net income</b>	<b>\$ 1,385,918</b>	<b>\$ 1,751,437</b>
<b>Other comprehensive income (“OCI”) (loss) (“OCL”), net of taxes</b>		
Items that may be reclassified subsequently to net income:		
Share of (OCL) OCI of associates	(3,155)	11,137
Recovery of (provision for) taxes	418	(1,475)
Share of (OCL) OCI of associates	(2,737)	9,662
Items that will not be reclassified to net income:		
Net remeasurement of defined benefit plans	15,854	6,119
Provision for taxes	(4,193)	(1,613)
Net remeasurement of defined benefit plans	11,661	4,506
Share of OCI of associates	1,684	1,127
Provision for taxes	(223)	(149)
Share of OCI of associates	1,461	978
	<b>13,122</b>	<b>5,484</b>
<b>Total OCI</b>	<b>10,385</b>	<b>15,146</b>
<b>Comprehensive income</b>	<b>1,396,303</b>	<b>1,766,583</b>
Less: Comprehensive income attributable to the participating account	2,678	6,988
Non-controlling interests in comprehensive income	149,824	182,619
	<b>152,502</b>	<b>189,607</b>
<b>E-L Financial shareholders' comprehensive income</b>	<b>\$ 1,243,801</b>	<b>\$ 1,576,976</b>

The accompanying notes are an integral part of these consolidated financial statements.

**E-L Financial Corporation Limited**  
**CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY**  
 (in thousands of Canadian dollars)

	E-L Financial shareholders' equity				NCI	PAR	Total equity
	Capital stock	Retained earnings	AOCI	Total			
<b>Balance as at January 1, 2025</b>	<b>\$ 362,347</b>	<b>\$ 8,016,828</b>	<b>\$ 36,696</b>	<b>\$ 8,415,871</b>	<b>\$ 1,269,534</b>	<b>\$ 53,145</b>	<b>\$ 9,738,550</b>
Net income	—	1,233,334	—	1,233,334	149,906	2,678	1,385,918
OCI	—	—	10,467	10,467	(82)	—	10,385
<b>Comprehensive income</b>	<b>—</b>	<b>1,233,334</b>	<b>10,467</b>	<b>1,243,801</b>	<b>149,824</b>	<b>2,678</b>	<b>1,396,303</b>
Dividends	—	(589,328)	—	(589,328)	(98,878)	—	(688,206)
Common share purchases (Note 16)	(12)	(1,144)	—	(1,156)	—	—	(1,156)
Acquisition of subsidiary shares	—	(127)	—	(127)	(528)	—	(655)
Subsidiary preferred shares issuance	—	—	—	—	197,310	—	197,310
Acquisition of NCI by subsidiary (Note 10)	—	—	—	—	6,183	—	6,183
<b>At December 31, 2025</b>	<b>\$ 362,335</b>	<b>\$ 8,659,563</b>	<b>\$ 47,163</b>	<b>\$ 9,069,061</b>	<b>\$ 1,523,445</b>	<b>\$ 55,823</b>	<b>\$ 10,648,329</b>

	E-L Financial shareholders' equity				NCI	PAR	Total equity
	Capital stock	Retained earnings	AOCI	Total			
<b>Balance as at January 1, 2024</b>	<b>\$ 362,347</b>	<b>\$ 6,728,675</b>	<b>\$ 22,759</b>	<b>\$ 7,113,781</b>	<b>\$ 1,102,405</b>	<b>\$ 46,157</b>	<b>\$ 8,262,343</b>
Net income	—	1,563,039	—	1,563,039	181,410	6,988	1,751,437
OCI	—	—	13,937	13,937	1,209	—	15,146
<b>Comprehensive income</b>	<b>—</b>	<b>1,563,039</b>	<b>13,937</b>	<b>1,576,976</b>	<b>182,619</b>	<b>6,988</b>	<b>1,766,583</b>
Dividends	—	(275,179)	—	(275,179)	(14,220)	—	(289,399)
Acquisition of subsidiary shares	—	293	—	293	(1,270)	—	(977)
<b>At December 31, 2024</b>	<b>\$ 362,347</b>	<b>\$ 8,016,828</b>	<b>\$ 36,696</b>	<b>\$ 8,415,871</b>	<b>\$ 1,269,534</b>	<b>\$ 53,145</b>	<b>\$ 9,738,550</b>

The accompanying notes are an integral part of these consolidated financial statements.

**E-L Financial Corporation Limited**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(in thousands of Canadian dollars)

	2025	2024
<b>Net inflow (outflow) of cash related to the following activities:</b>		
<b>Operating</b>		
Net income	\$ 1,385,918	\$ 1,751,437
Items not affecting cash resources:		
Changes in contract liabilities	6,298	255,503
Changes for reinsurance contracts held	4,118	(54,093)
Fair value change in fair value through profit or loss investments	(1,015,219)	(1,654,013)
Deferred taxes	92,261	166,518
Share of income of associates and joint venture	(98,195)	(81,181)
Other items	27,272	24,668
	<b>402,453</b>	<b>408,839</b>
Net change in other assets and liabilities	<b>(45,008)</b>	<b>50,707</b>
	<b>357,445</b>	<b>459,546</b>
<b>Financing</b>		
Cash dividends to shareholders	(588,465)	(275,179)
Cash dividends by subsidiaries to non-controlling interests	(98,878)	(14,220)
Purchases of subsidiary shares	(51)	(977)
Share purchases	(1,424)	—
Decrease in borrowings	—	(135,201)
Issuance of preferred shares by Empire Life	197,310	—
Interest paid on borrowings	(23,115)	(24,598)
	<b>(514,623)</b>	<b>(450,175)</b>
<b>Investing</b>		
Purchases of investments	(3,073,921)	(3,163,977)
Proceeds from sale or maturity of investments	3,448,989	3,130,317
Investment in associates and joint venture	(25,215)	(62,026)
Acquisition of subsidiary by Empire Life, net of cash acquired (Note 10)	(31,360)	—
Net purchases of other assets	(23,306)	(7,422)
Dividends from associates	52,978	26,289
	<b>348,165</b>	<b>(76,819)</b>
<b>Increase (decrease) in cash and cash equivalents</b>	<b>190,987</b>	<b>(67,448)</b>
<b>Cash and cash equivalents, beginning of the year</b>	<b>373,413</b>	<b>440,861</b>
<b>Cash and cash equivalents, end of the year</b>	<b>\$ 564,400</b>	<b>\$ 373,413</b>

The accompanying notes are an integral part of these consolidated financial statements.

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

## **1. Business operations**

E-L Financial Corporation Limited (the “Company”) is an investment and insurance holding company, publicly traded on the Toronto Stock Exchange and incorporated under the laws of Ontario.

The head office, principal address and registered office of the Company is located at 165 University Avenue, Toronto, Ontario, M5H 3B8.

The consolidated financial statements were approved by the Company’s Board of Directors on March 5, 2026.

## **2. Material Accounting Policies**

### **(a) Basis of preparation**

The Company’s consolidated financial statements have been prepared in accordance with International Financial Reporting Standards, as issued by the International Accounting Standards Board (“IASB”) (“IFRS Accounting Standards”).

All figures included in the consolidated financial statements are presented in thousands of Canadian dollars, except per share amounts and where otherwise stated.

### **(b) Basis of consolidation**

i) Subsidiaries are all entities over which the Company has control. The Company controls an entity when the Company is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Company. They are deconsolidated from the date that control ceases.

The Company applies the acquisition method to account for business combinations. The consideration transferred for the acquisition of a subsidiary is the fair values of the assets transferred, the liabilities incurred to the former owners of the acquiree and the equity interests issued by the Company. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. The Company recognizes any non-controlling interest in the acquiree on an acquisition-by-acquisition basis, either at fair value or at the non-controlling interest’s proportionate share of the recognized amounts of acquiree’s identifiable net assets.

Inter-company transactions, balances and unrealized gains or losses on transactions between group companies are eliminated. When necessary amounts reported by subsidiaries have been adjusted to conform with the Company’s accounting policies.

ii) Changes in ownership interests in subsidiaries without change of control

Transactions with non-controlling interests that do not result in loss of control are accounted for as equity transactions. The difference between fair value of any consideration paid and the relevant share acquired of the carrying value of net assets of the subsidiary is recorded in equity. Gains or losses on disposals to non-controlling interests are also recorded in equity.

### **(c) Estimates, assumptions and judgments**

The preparation of consolidated financial statements requires management to make judgments and estimates and assumptions that affect application of accounting policies and the reported amounts of assets and liabilities as at the date of the consolidated financial statements, and the reported amounts of revenue and expenses during the year. On an ongoing basis, management evaluates its judgments, estimates and critical assumptions in relation to assets, liabilities, revenues and expenses. Actual results may differ from the Company’s estimates thereby impacting the Consolidated Financial Statements. Information on Empire Life’s use of estimates and assumptions related to measurement of insurance contract liabilities and investment contract liabilities are discussed in this note.

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

### **Insurance and reinsurance contracts held**

The Company's subsidiary, Empire Life Insurance Company ("Empire Life") underwrites life, wealth and health insurance policies. Key assumptions and sources of estimation that can result in a material adjustment to the carrying amounts of assets and liabilities are discussed below. Empire Life bases assumptions and estimates on information available when the insurance and reinsurance contracts held are measured. Actuarial assumptions relate to events that are anticipated to occur, however, these may not be realized due to market changes, developing experience or circumstances arising that are unpredictable. Management applied judgment in determining the level of aggregation of information in which the disclosures are presented in Note 15 Insurance Contracts and Reinsurance Contracts Held Assets/Liabilities.

Product guarantees for universal life, participating products and segregated funds are valued using stochastic methods. Assumptions are discussed in more detail below and in Note 23.

#### Mortality rates (life insurance business)

Current estimates are based on a combination of Empire Life and industry experience. Mortality projections are further adjusted for expected future mortality improvements. Assumptions are differentiated by policyholder sex at birth, underwriting class and contract size.

#### Morbidity rates (health insurance business)

Morbidity rates relate to insurance contracts that have health risks. Morbidity refers to both the rates of accident or sickness and the rates of recovery from the accident or sickness. Current estimates are based on a combination of Empire Life, and industry experience, and are differentiated by policyholder sex at birth and underwriting class.

#### Longevity (immediate annuity business)

Current estimates are based on a combination of Empire Life and industry experience. Longevity projections are further adjusted for expected future mortality improvements. Assumptions are differentiated by policyholder sex at birth.

#### Expenses

Expenses that are directly attributable to the fulfillment of insurance contracts are within the contract boundary and included in the measurement of the group of insurance contracts. These expenses include costs of administering policies in-force, renewal commissions, acquisition costs, general expenses, transactional taxes, investment income tax and an allocation of fixed and variable overhead expenses. Overhead expenses are allocated to groups of insurance contracts based on internal expense studies and using methods that are systematic and rational. The current level of expenses is taken as an appropriate expense base and projections are adjusted for expected inflation. Expected inflation rates are based on management current estimates.

#### Policyholder behaviour

Policy lapse, surrender and premium payment assumptions (collectively, policyholder behaviour) are based on Empire Life and industry experience, and are differentiated by product.

#### Discount rates

Observable period

#### *Top-down approach*

For products measured under the General Measurement Model ("GMM") or the Premium Allocation Approach ("PAA"), cash flows are discounted using the interest rates implied by a reference portfolio of assets that reflects the characteristics of the insurance contracts, adjusted to remove the credit risk

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premium of the assets and to reflect the illiquidity premium of the insurance contracts. For the observable period (30 years), the interest rates implied by the reference portfolio are based on a weighted average of a subset of Empire Life's fixed income investments. The credit risk adjustment is determined based on historical experience and current market conditions, and varies by asset class, credit rating, and term.

#### *Bottom-up approach*

Segregated funds, which are measured under the Variable Fee Approach ("VFA"), are discounted using risk-free interest rates, plus an illiquidity premium. For the observable period, risk-free interest rates were determined by reference to the yields of highly liquid AAA-rated Canadian sovereign securities.

#### Unobservable period

Under both the top-down and bottom-up approach, the ultimate (year 70) interest rate is based on an ultimate risk-free interest rate of 3.65% (2024 - 3.65%). The discount rates between the observable and the ultimate periods are derived using linear interpolation.

#### Illiquidity premium

Under both approaches, the illiquidity premium references observable market interest rates for corporate debt. Empire Life applies the same illiquidity premium to all groups of insurance contracts where the GMM or PAA applies. It was determined that these insurance contracts were very illiquid, which is reflected in the illiquidity premium used. A lower illiquidity premium is applied to segregated fund guarantees.

The following table presents the upper and lower end of the range of rates used to discount expected future cash flows from insurance and reinsurance contracts:

Portfolio duration	December 31, 2025		December 31, 2024	
	Upper	Lower	Upper	Lower
1 year	3.38 %	2.96 %	4.02 %	3.59 %
3 years	3.85 %	3.42 %	4.08 %	3.63 %
5 years	4.13 %	3.77 %	4.19 %	3.83 %
10 years	4.86 %	4.53 %	4.75 %	4.42 %
20 years	5.60 %	5.16 %	5.15 %	4.83 %
30 years	5.54 %	5.15 %	5.00 %	4.72 %
Ultimate (year 70)	5.15 %	4.65 %	5.15 %	4.65 %

#### Risk adjustment for non-financial risk

The risk adjustment for non-financial risk represents the compensation that Empire Life requires for bearing the uncertainty about the amount and timing of the cash flows that arise from non-financial risk as the entity fulfills insurance contracts.

Empire Life derives risk adjustment for non-financial risk using a margin-based approach. The approach adds a margin to each non-financial risk (mortality, morbidity, longevity, expenses, policyholder behaviour) assumption. The impacts of these margins are aggregated to derive Empire Life's total risk adjustment for non-financial risk. The total risk adjustment for non-financial risk recognizes the benefits of diversification and is further adjusted to achieve the target confidence level.

The net direct and ceded risk adjustment for non-financial risk for Empire Life corresponds to a confidence level target range of 80% to 85% as at December 31, 2025 and December 31, 2024.

#### Amortization of the CSM

The CSM is a component of the carrying amount of the asset or liability for a group of insurance contracts representing the expected future profits Empire Life will recognize as it provides services (including insurance coverage and investment services) under the insurance contracts in the group. An amount of

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the CSM for a given group of insurance contracts is amortized into insurance revenue in each period based on coverage units, which reflect the services provided.

For universal life contracts, the coverage units are defined as the total current death benefit. Empire Life's position is that universal life products contain investment return services, whereas products with fixed Cash Surrender Values ("CSVs") do not contain investment return services. Hence, the coverage units for individual non-participating contracts with fixed or no CSVs, are the sum insured less the CSVs.

Coverage units for fixed life contingent payout annuities (immediate annuities) are the expected annualized payment amounts.

For contracts measured using the GMM, coverage units are discounted at locked-in rates in order to determine the CSM amortization.

For participating products, coverage units are the total face amount which approximates the benefits provided under the insurance and investment service. Amortization of the segregated funds CSM's use fund values as the coverage units and incorporates adjustments that reflect the impact of economic returns.

The total coverage units of each group of insurance contracts are reassessed at the end of each reporting period to adjust for the reduction of remaining coverage for claims paid, expectations of lapses and cancellation of contracts in the period.

For reinsurance contracts held, the CSM amortization is based on coverage units that mirror the direct underlying contracts.

#### Accounting model eligibility

IFRS 17 Insurance Contracts (IFRS 17) requires the application of one of three measurement models to groups of insurance contracts:

- General Measurement Model;
- Variable Fee Approach; or
- Premium Allocation Approach.

The GMM is the default measurement model under IFRS 17. The GMM applies to all individual non-participating business including fixed life-contingent annuities and universal life insurance contracts. The universal life business contains some features of risk pass through that merit consideration of the VFA, however, Empire Life determined that the criteria to apply the VFA were not met; therefore the GMM applies.

The VFA applies to all groups of insurance contracts that are substantially investment-related service contracts under which the policyholder receives a substantial share of the investment returns on the linked underlying items. The VFA applies to the segregated fund business and eligible participating policies. There is judgment involved in applying the VFA to Empire Life's participating business. Empire Life's approach is to define the underlying as the entire participating account, including any surplus. The policyholders benefit from a substantial share of the return on these assets.

The PAA is applied to Empire Life's short-term group insurance business. Renewals of group insurance contracts are eligible to apply the PAA as the coverage period is one year or less. New contracts are eligible as Empire Life reasonably expects that the resulting measurement of the Liability for Remaining Coverage ("LRC") would not differ materially from that of applying the GMM. Empire Life does not adjust the LRC to reflect the time value of money and effect of financial risk if at initial recognition it does not expect that the time between providing each part of the services and the related premium due date will be more than one year.

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For reinsurance contracts held, groups are measured in a manner consistent with the underlying insurance contract and the terms of the reinsurance contract. The PAA is applied to reinsurance on Empire Life's short-term group business, and for all other reinsurance contracts held, the GMM applies. The VFA cannot be applied to reinsurance contracts held.

### **Fair value of financial instruments**

In measuring the fair value of financial instruments, management exercises judgment in the selection of fair value inputs and in determining their significance to the fair value estimate. Judgment is also required in the classification of fair value measurements within the levels of the fair value hierarchy, in particular those items categorized within Level 3 of the hierarchy.

### **Impairment - investment in associate**

Investments in associate are reviewed at each quarter-end reporting period to identify and evaluate investments that show indications of possible impairment. Judgment is required in determining if there is objective evidence of impairment.

Investments in associates recognize an impairment loss if the investment in associates' recoverable amount is determined to be lower than the investment's carrying amount at the reporting date. Recoverable amount is equal to the higher of the investment's fair value less costs of disposal and value in use. Impairment losses are recognized in the consolidated statements of income. Previously recognized impairment losses are reversed if the investment's recoverable amount subsequently increases and there is a significant indication that the circumstances that led to the initial recognition of the impairment loss have improved or recovered completely.

### **Consolidation**

There could be judgment involved in assessing control or significant influence of certain of the Company's interests in other entities. The Company has applied judgment to assess which party has power or influence over the relevant activities of these entities. When assessing decision making power, the Company has considered voting rights, contractual agreements, relative share holdings, and other facts and circumstances. The initial assessment of control or influence is reassessed when there are changes in facts and circumstances.

### **(d) Insurance contracts and reinsurance contracts held**

Empire Life issues insurance contracts in the normal course of business, under which it accepts significant insurance risk from its policyholders by agreeing to compensate the policyholder if a specified uncertain future event adversely affects the policyholder. Empire Life determines whether it has significant insurance risk, by comparing benefits payable after an insured event with benefits payable if the insured event had not occurred. Empire Life issues a broad suite of insurance contracts including life, health, wealth and group benefits solutions. IFRS 17 requires one of three accounting measurement models to be applied to insurance contracts.

### **Separation of components**

Empire Life has assessed its insurance contracts and reinsurance contracts held to determine whether they contain distinct components which must be accounted for under another IFRS Accounting Standard rather than IFRS 17. After separating any distinct components, an entity must apply IFRS 17 to all remaining components of the host insurance contract.

Some insurance contracts issued by Empire Life include a surrender option under which the surrender value is paid to the policyholder on maturity or lapse of the contract. These surrender options have been assessed to meet the definition of a non-distinct investment component under IFRS 17. IFRS 17 defines investment components as the amounts that an insurance contract requires an insurer to repay to a policyholder in all circumstances. Investment components which are highly interrelated with the insurance

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contract of which they form a part are considered non-distinct and are not separately accounted for. For participating contracts, the non-distinct investment component includes the CSV (including dividends on deposit) and the policyholder dividends. The policyholder account value is the non-distinct component for segregated fund contracts. Receipts and payments of non-distinct investment components are excluded from insurance service revenue and insurance service expenses. Differences between expected and actual non-distinct investment component cash flows adjust the CSM and, as such, impact future profitability.

### **Level of aggregation**

IFRS 17 requires an entity to determine the level of aggregation for applying its requirements. The level of aggregation for Empire Life is determined by dividing business written into portfolios of contracts which have similar risks and are managed together. Portfolios are further divided into groups based on each contract's expected profitability at inception, with no group containing contracts issued more than one year apart.

The direct insurance portfolios are divided into groups of insurance contracts:

- That are onerous at initial recognition;
- That at initial recognition have no significant possibility of becoming onerous subsequently; and
- All other remaining contracts in the portfolio.

Empire Life evaluates the expected profitability of each new contract issued by comparing its specific policy characteristics, including coverage, age, sex at birth, amount and smoker status to a pre-defined modeled profitability of a similar contract. For financial reporting, Empire Life has assigned portfolios to one of three operating segments, namely, Individual Insurance, Wealth Management and Group Solutions.

For PAA business, groups of insurance contracts are assumed not to be onerous unless the facts and circumstances indicate otherwise.

The reinsurance contracts held portfolios are divided into similar groups as the direct insurance contracts, and follow the underlying direct contracts that they support. Empire Life has identified portfolios and groups of reinsurance contracts held, and assigned these portfolios to operating segments, in a manner consistent with direct insurance contracts.

### **Recognition**

Empire Life recognizes groups of insurance contracts that it issues from the earliest of the following:

- The beginning of the coverage period of the group of insurance contracts;
- The date when the first payment from a policyholder in the group becomes due; and
- For a group of onerous contracts, when a group becomes onerous.

Empire Life recognizes a group of reinsurance contracts held from the earliest of the following:

- The beginning of the coverage period of the group of reinsurance contracts or, for proportionate reinsurance, when the first underlying direct contract is recognized; and
- The date of recognition of an onerous group of underlying insurance contracts.

Empire Life adds new contracts to the group when they are issued or initiated.

### **Contract boundary**

Empire Life includes in the measurement of a group of insurance contracts all the expected future cash flows within the boundary of each contract in the group. Cash flows are within the boundary of an insurance contract (or a reinsurance contract held) if they arise from substantive rights and obligations that exist during the reporting period in which Empire Life can compel the policyholder to pay the

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premiums (or is compelled to pay amounts to a reinsurer), or in which Empire Life has a substantive obligation to provide the policyholder with services (or a substantive right to receive services from a reinsurer).

For insurance contracts, a substantive obligation to provide services ends when:

- Empire Life has the practical ability to reassess the risks of the particular policyholder and, as a result, can set a price or level of benefits that fully reflects those risks, or;
- Both the following criteria are satisfied:
  - Empire Life has the practical ability to reassess the risks of the portfolio of insurance contracts that contain the contract and, as a result, can set a price or level of benefits that fully reflects the risk of that portfolio; and
  - The pricing of the premiums for coverage up to the date when the risks are reassessed does not take into account the risks that relate to periods after the reassessment date.

For reinsurance contracts held, a substantive right to receive services ends when:

- The reinsurer has the practical ability to reassess the risk transferred to it and can set a new price or level of benefits that fully reflects those risks, or;
- The reinsurer can terminate the coverage.

For insurance contracts with renewal periods, Empire Life assesses whether premiums and related cash flows that arise from the renewed contract are within the contract boundary. Empire Life reassesses contract boundary of each group at the end of each reporting period.

## **Measurement models**

### Insurance contracts – initial measurement

Insurance contract liabilities under IFRS 17 include two components: an LRC and a liability for incurred claims (“LIC”). The LRC reflects Empire Life’s obligation to pay valid claims for insured events that have not yet occurred.

The LIC reflects Empire Life’s obligation to pay claims for insured events that have already occurred, including events that have occurred but for which claims have not been reported, and other incurred insurance expenses. At initial recognition of a group of insurance contracts, the LIC is nil as no insured events have occurred.

Outlined below are the requirements for initial measurement of the LRC for the three measurement models included in IFRS 17.

### GMM and VFA

For non-onerous GMM and VFA insurance contracts, the LRC of a group of insurance contracts is the total of:

- Fulfilment Cash Flows (“FCFs”) which represent the present value of the expected future cash flows, including a risk adjustment for non-financial risk, and
- CSM, which represents the unearned profit to be recognized as services are provided to the group.

FCFs comprise unbiased and probability-weighted estimates of future cash flows, discounted to present value to reflect the time value of money and financial risks, plus a risk adjustment for non-financial risk. The CSM on initial recognition is an amount that, unless the group of insurance contracts is onerous, results in no net income arising from initial recognition of the FCFs.

Empire Life’s objective in estimating expected future cash flows is to determine the expected value, or the probability-weighted mean, of the full range of possible outcomes, considering all reasonable and supportable information available at the reporting date without undue cost or effort. Empire Life estimates

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expected future cash flows considering a range of scenarios which have commercial substance and give a good representation of possible outcomes. The cash flows from each scenario are probability-weighted and discounted using current assumptions.

When estimating expected future cash flows, Empire Life includes all cash flows that are within the contract boundary including:

- Premiums and related cash flows;
- Claims and benefits, including reported claims not yet paid, incurred claims not yet reported and expected future claims;
- Payments to policyholders resulting from embedded surrender value options;
- An allocation of insurance acquisition cash flows attributable to the portfolio to which the contract belongs;
- Claims handling costs;
- Policy administration and maintenance costs, including recurring commissions that are expected to be paid to intermediaries;
- An allocation of fixed and variable overheads directly attributable to fulfilling insurance contracts; and
- Investment and premium taxes.

Empire Life estimates the probabilities and amounts of future payments under existing contracts based on information obtained, including:

- Information about claims already reported by policyholders;
- Other information about the known or estimated characteristics of the insurance contracts;
- Historical data about Empire Life's own experience, supplemented, when necessary, with data from other sources and adjusted to reflect current conditions; and
- Current pricing information.

A loss component represents a notional record within the LRC of the losses attributable to each group of onerous insurance contracts (or contracts profitable at inception that have become onerous). For groups of contracts assessed as onerous on initial recognition, Empire Life recognizes a loss in insurance service expenses in the consolidated statements of income for the net outflow, resulting in the carrying amount of the liability for the group being equal to the FCFs and the CSM of the group being zero.

### PAA

Measurement on initial recognition under the PAA consists of premiums received. If a group of PAA contracts is onerous on initial recognition, Empire Life recognizes a loss in Insurance service expenses and increases the LRC for the difference between the current estimates of the FCFs that relate to remaining coverage and the carrying amount of the LRC. Empire Life has selected the accounting policy option to expense acquisition costs as incurred when applying the PAA.

### Insurance contracts – subsequent measurement

Subsequent measurement of the LRC included in the insurance contract liability is different depending on the measurement model being applied to the group of insurance contracts. Outlined below are the requirements for subsequent measurement of the LRC for the three IFRS 17 measurement models.

For all measurement models, the LIC is measured as expected cash flows for claims and expenses that relate to past service and have not yet been paid, including a risk adjustment for non-financial risk and an adjustment to reflect the time value of money.

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## GMM

For a group of insurance contracts where the GMM applies, the carrying amount of the CSM of the group at the end of the reporting period equals the carrying amount at the beginning of the reporting period adjusted for the following:

- The effect of any new contracts added to the group;
- Interest accreted on the carrying amount of the CSM during the reporting period, measured at the discount rates at initial recognition;
- The changes in FCFs relating to future service, except to the extent that:
  - Such increases in the FCFs exceed the carrying amount of the CSM, giving rise to a loss; or
  - Such decreases in the FCFs are allocated to the loss component of the LRC.
- The amount recognized as insurance revenue because of the transfer of services in the period, determined by the allocation of the CSM remaining at the end of the reporting period (before any allocation) over the current and remaining coverage period.

The locked-in discount rate is set at the date of initial recognition for contracts that joined a group over a 12-month period. The discount rate used for accretion of interest on the CSM is determined using a top-down approach at inception. The locked-in discount rates for a group of insurance contracts are based on the weighted average of the current discount rates at initial recognition of the contracts in the group.

The changes in FCFs relating to future service that adjust the CSM comprise:

- Experience adjustments that arise from the difference between the premium receipts (and any related cash flows such as insurance acquisition cash flows and insurance premium taxes) and the estimate, at the beginning of the period, of the amounts expected. Differences in premiums received (or due) related to current or past services are recognized immediately in profit or loss while differences related to premiums received (or due) for future services are adjusted against the CSM;
- Changes in estimates of the present value of expected future cash flows in the LRC, except those relating to the time value of money and changes in financial risk (recognized in the consolidated statements of income rather than adjusting the CSM);
- Differences between any investment component expected to become payable in the period and the actual investment component that becomes payable in the period;
- Differences between any loan to a policyholder expected to become repayable in the period and the actual amount repaid in the period; and
- Changes in the risk adjustment for non-financial risk that relate to future service.

Adjustments to the CSM noted above are measured at the locked-in discount rates.

Empire Life chose an accounting policy to assess accounting estimates impacting the measurement of insurance and reinsurance contracts on a period-to-date basis rather than a year-to-date basis, meaning that the accounting estimates made in previous interim financial statements will not be changed. This choice applies to all groups of insurance contracts and reinsurance contracts.

For onerous groups of contracts, the loss component is released based on a systematic allocation of the subsequent changes in the FCFs to the loss component and the LRC excluding the loss component. The loss component is also updated for subsequent changes in estimates of the FCFs related to future service. The systematic allocation of subsequent changes to the loss component results in the total amounts allocated to the loss component being equal to zero by the end of the coverage period of a group of contracts (since the loss component will have been materialized in the form of incurred claims).

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### VFA

For a group of insurance contracts where the VFA applies, subsequent measurement of the LRC (including loss component) is consistent with the GMM, except as outlined below.

The carrying amount of the CSM of the group at the end of the reporting period equals the carrying amount at the beginning of the reporting period adjusted for the following:

- The effect of any new contracts added to the group;
- The change in the entity's share of the fair value of underlying items, except to the extent a decrease exceeds the carrying amount of the CSM, or if the risk mitigation option applies;
- The changes in FCFs relating to future service, except to the extent that:
  - Such increases in the FCFs exceed the carrying amount of the CSM, giving rise to a loss;
  - Such decreases in the FCFs are allocated to the loss component of the LRC; or
  - The risk mitigation option applies.
- The amount recognized as insurance revenue because of the transfer of services in the period, determined by the allocation of the CSM remaining at the end of the reporting period (before any allocation) over the current and remaining coverage period.

Adjustments to the CSM noted above are measured using current discount rates.

Empire Life uses interest rate swaps and equity options to mitigate interest rate risk and equity risk, respectively, arising from segregated fund contracts measured under the VFA. Empire Life has elected to apply the risk mitigation option whereby the hedged portion of changes in FCFs relating to future service arising from changes in interest rates and equity are recognized in insurance finance income or expense instead of adjusting the CSM.

### PAA

For subsequent measurement of insurance contracts measured applying the PAA, the LRC is increased for any additional premiums received and decreased by amounts recognized as insurance revenue for services provided during the period.

For onerous PAA groups of contracts, the LRC is adjusted to reflect reversals or increases in the loss component by comparing the current estimates of the FCFs that relate to remaining coverage and the carrying amount of the LRC. If a loss component did not exist on initial recognition but there are indications that a group of contracts is onerous on subsequent measurement, Empire Life establishes the loss component using the same methodology as on initial recognition.

### Insurance acquisition cash flows

Insurance acquisition cash flows arise from selling and underwriting activities required to initiate a group of contracts. The measurement of FCFs includes insurance acquisition cash flows which are deferred and subsequently amortized into income through insurance revenue based on coverage units, while the same

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amount is recognized as insurance service expenses each period. The locked-in discount rates are used to accrete interest on the acquisition costs.

#### Reinsurance contracts held

Outlined below are the requirements for measurement of reinsurance contracts held.

#### GMM

The initial measurement of reinsurance contracts held follows the same principles as those for insurance contracts issued, with the exception of the following:

- Measurement of the cash flows include an allowance on a probability-weighted basis for the effect of any non-performance by the reinsurers, including the effects of collateral and losses from disputes;
- Empire Life determines the risk adjustment for non-financial risk so that it represents the amount of risk being transferred to the reinsurer; and
- Empire Life defers both profits and losses at initial recognition in the consolidated statements of financial position as a CSM and releases this to profit or loss as the reinsurer renders services.

For subsequent measurement of reinsurance contracts held, the carrying amount of the CSM of the group at the end of the reporting period equals the carrying amount at the beginning of the reporting period adjusted for the following:

- The effect of any new contracts added to the group;
- Interest accretion on the carrying amount of the CSM;
- Income recognized in profit or loss in the period for the recovery of losses recognized on initial recognition of onerous underlying contracts (see below);
- Reversals of loss recovery components to the extent that the reversals are not changes in FCFs of the reinsurance contract held (see below);
- The changes in FCFs relating to future service, except to the extent that the change results from a change in the FCFs allocated to a group of underlying insurance contracts that does not adjust its CSM; and
- The amount recognized in income due to services rendered in the period.

When a loss component is recognized on underlying insurance contracts, the CSM of the reinsurance contract held is adjusted to establish a loss-recovery component and a recovery is simultaneously recognized in profit or loss relating to the recovery of that loss. Empire Life calculates the loss-recovery component by multiplying the loss recognized on the underlying insurance contracts and the percentage of claims on the underlying insurance contracts Empire Life expects to recover from the group of reinsurance contracts held. Where only some contracts in the onerous underlying group are covered by the group of reinsurance contracts held, Empire Life uses a systematic and rational method to determine the portion of losses recognized on the underlying group of insurance contracts to insurance contracts covered by the group of reinsurance contracts held.

The loss-recovery component determines the amount that is subsequently presented in the consolidated statements of income within net recovery (expense) from reinsurance contracts held, representing reversal of recoveries of losses from reinsurance contracts. The loss-recovery component is adjusted on subsequent measurement to reflect changes in the loss component of the onerous group of underlying contracts, however it cannot exceed the portion of the loss component of the onerous group of underlying contracts that Empire Life expects to recover from the reinsurance contracts held. On this basis, the loss-recovery component recognized at initial recognition is reduced to zero in line with reductions in the onerous group of underlying insurance contracts and is nil when the loss component of the onerous group of underlying insurance contracts is nil.

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## PAA

Groups of reinsurance contracts held to which the PAA is applied are measured on the same basis as insurance contracts to which the PAA applies, adapted to reflect the features that differ from those of insurance contracts. If a loss-recovery component is created for a group of reinsurance contracts held measured under the PAA, Empire Life adjusts the carrying amount of the reinsurance liability or asset for remaining coverage.

### **Modification and derecognition**

Empire Life derecognizes insurance contracts when the rights and obligations relating to the contract are extinguished (discharged, cancelled or expired), or the contract is modified such that the modification would result in a different insurance contract or a change in measurement model.

Reinsurance contracts held are derecognized when the contractual rights and obligations are extinguished or expire or when the contract is transferred to another party.

### **Presentation and Disclosure**

The Company has presented separately in the Consolidated Statements of Financial Position the carrying amount of portfolios of insurance contracts issued that are assets, portfolios of insurance contracts issued that are liabilities, liabilities for segregated fund account balances, portfolios of reinsurance contracts held that are assets and portfolios of reinsurance contracts held that are liabilities.

Empire Life disaggregates the amounts recognized in the Consolidated Statements of Operations Insurance revenue, Insurance service expenses, Insurance finance income (expense) and net recovery (expense) from reinsurance contracts held. Empire Life chooses not to disaggregate Insurance finance income (expense) between profit or loss and OCI and instead presents the total amount within net investment and insurance finance result. Insurance finance income(expense) related to segregated fund account liabilities and the corresponding income on segregated fund assets are separately presented in the Consolidated Statements of Operations.

Empire Life disaggregates the change in risk adjustment for non-financial risk between Insurance finance income (expense) and Insurance service result.

Empire Life separately presents income and expenses from reinsurance contracts held from the expenses or income from insurance contracts issued.

### **Insurance revenue**

Insurance revenue from a group of insurance contracts is the amount that is earned in the period arising from:

- Expected future cash outflows in the period, including claims and directly attributable expenses expected to be incurred;
- Release of the risk adjustment for non-financial risk as risk expires throughout the term of the contract;
- CSM earned over the service period, based on coverage units for each period of service;
- Allocation of expected premium receipts from PAA contracts;
- Amortization of insurance acquisition cash flows; and
- Revenue excludes non-distinct investment components described in Note 2.

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### **Insurance finance income (expense)**

For insurance contracts issued that are not measured using the VFA and reinsurance contracts held, insurance finance income (expense) comprises the change in the carrying amount of the group of insurance contracts arising from:

- The effect of the time value of money and changes in the time value of money; and
- The effect of financial risk and changes in financial risk.

For insurance contracts issued that are measured using the VFA, insurance finance income or expense includes the changes in the fair value of underlying items and changes not recognized in the CSM when the risk mitigation option is applied.

### **Net recovery (expense) from reinsurance contracts held**

Empire Life presents net recovery (expense) from reinsurance contracts held on the face of the consolidated statements of income as the amounts expected to be recovered from reinsurers, and an allocation of the reinsurance premiums paid. Empire Life treats reinsurance cash flows that are contingent on claims on the underlying contracts as part of the claims that are expected to be reimbursed under the reinsurance contracts held and excludes investment components and commissions from an allocation of reinsurance premiums presented on the face of the consolidated statements of income. Amounts relating to the recovery of losses relating to reinsurance of onerous direct contracts are included as amounts recoverable from the reinsurer.

### **Participating insurance policies**

Empire Life maintains an account in respect of participating policies (“participating account”), separate from those maintained in respect of other policies, as required by sections 456-464 of the Insurance Companies Act (Canada) (“ICA”). The participating account includes all policies issued by Empire Life that entitle its policyholders to participate in the profits of the participating account. Empire Life has discretion as to the amount and timing of dividend payments which take into consideration the continuing solvency of the participating account. Dividends are paid annually, with certain older plans paying dividends every five years as per contractual provisions. Participating policyholder dividends are projected in the FCFs of the insurance contract liabilities and are excluded from insurance revenue and insurance service expenses.

All participating insurance contract liabilities, both guaranteed and discretionary, are presented within insurance contract liabilities. Related participating policy reinsurance contracts held at the end of the reporting period are presented within reinsurance contracts held assets or reinsurance contracts held liabilities. Net income attributable to the participating account and comprehensive income attributable to the participating account is shown on the consolidated statements of income and the consolidated statements of comprehensive income, respectively.

### **Fair value approach**

Upon adoption of IFRS 17, for all in-force insurance and reinsurance contracts within the Wealth Management and Individual Insurance operating segments as of January 1, 2022, the transition date, Empire Life applied the fair value transition approach. Under this approach, CSM at transition is calculated as the difference between the fair value of a group of insurance contracts and the FCFs measured at that date.

As permitted under the fair value approach, for each portfolio, Empire Life grouped insurance contracts from multiple cohorts into a single group for measurement purposes.

In determining FCFs, Empire Life used reasonable and supportable information available at the transition date to determine appropriate assumptions and project them into the future. In determining fair value, Empire Life applied the principles of IFRS 13 Fair Value Measurement. Empire Life used an income

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approach to calculate the fair value of the insurance contract liabilities at the transition date. CSM balances were derived separately for non-participating life, health, universal life, fixed life-contingent annuities, segregated funds and participating business.

The weighted average cost of capital, Life Insurance Capital Adequacy Test ("LICAT") targets and underlying insurance assumptions used in applying the fair value approach were determined using market rates for a company of Empire Life's size and capital sources as at January 1, 2022, which were considered to be consistent with those of a market participant in Canada. The fair value calculations were based on actuarial assumptions, including discount rates, and involved consideration of reasonable and appropriate assumptions for use by a market participant. Empire assumed that the market participant would have the same characteristics (size, market, risk appetite) as itself.

Empire Life separately discloses the effect of insurance contracts measured at the transition date applying the fair value approach on the CSM and insurance service revenue in Note 15.

### **(e) Financial instruments**

Financial assets and liabilities are recognized when the Company becomes a party to the contractual provision of the financial instrument.

Financial assets are classified and measured based on three categories: amortized cost, Fair Value through OCI and fair value through profit or loss ("FVTPL"). Financial liabilities are classified and measured based on two categories: amortized cost or FVTPL.

The classification and measurement of financial assets is based on the business model for managing these financial assets and their contractual cash flow characteristics:

- Assets held for the purpose of collecting contractual cash flows that represent Solely Payments of Principal and Interest ("SPPI") are measured at amortized cost;
- Assets held within a business model where assets are held for both the purpose of collecting contractual cash flows and selling financial assets prior to maturity, and the contractual cash flows represent SPPI, are measured at FVOCI; and
- Assets held within another business model or assets that do not have contractual cash flow characteristics that are SPPI are measured at FVTPL.

Financial assets are not reclassified subsequent to their initial recognition, unless there is a change in the business model in managing the financial asset that would cause the Company to reassess the classification of financial assets. Financial liabilities are measured subsequently at amortized cost using the effective interest method or at FVTPL.

Financial assets that would otherwise fall into a different category are permitted to be voluntarily designated at FVTPL. This designation is irrevocable and can only be applied if reliable fair values are available and when doing so eliminates or significantly reduces a measurement inconsistency that would otherwise arise from measuring assets and liabilities on different bases. Financial liabilities may also be designated at FVTPL when they are part of a portfolio which is managed on a fair value basis in accordance with Empire Life's risk management strategy and are reported internally on that basis.

These assets may be comprised of cash and cash equivalents, short-term investments, bonds and debentures, common and preferred shares, derivatives, mortgages, loans, futures, forwards and options. Changes in the fair value of these financial assets are recorded in investment income in the consolidated statements of income in the period in which they occur.

All transactions are recorded on the trade date. Transaction costs are expensed for FVTPL instruments and capitalized for all others.

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### **Fair value**

Fair value is the amount of consideration that would be agreed upon in an arm's length transaction between knowledgeable, willing parties who are under no compulsion to act. When a financial instrument is initially recognized, its fair value is generally the value of the consideration paid or received. Subsequent to initial recognition, the fair value of a financial asset or liability quoted in an active market is generally the closing price. The investments in private companies that are not listed on a stock exchange are measured using the adjusted net asset method. This method estimates the fair values of the underlying net assets of the private companies and considers adjustments for characteristics such as a minority marketability discount and control block premiums. For financial instruments such as cash equivalents and short-term investments with a short duration, carrying value is considered to approximate fair value.

Fair value measurements used in these consolidated financial statements have been classified using a fair value hierarchy based upon the transparency of the inputs used in making the measurements. The three levels of the hierarchy are:

Level 1 - Fair value is based on unadjusted quoted prices for identical assets or liabilities in an active market. The types of financial instruments classified as Level 1 generally include cash and exchange traded common and preferred shares and derivatives.

Level 2 - Fair value is based on quoted prices for similar assets or liabilities in active markets, valuation that is based on significant observable inputs, or inputs that are derived principally from or corroborated with observable market data through correlation or other means. The types of financial instruments classified as Level 2 generally include cash equivalents, short-term investments, government bonds, certain corporate and private bonds, loans, certain common shares (real estate limited partnership units) and over the counter derivatives.

Level 3 - Fair value is based on valuation techniques that require one or more significant inputs that are not based on observable market inputs. These unobservable inputs reflect the Company's expectations about the assumptions market participants would use in pricing the asset or liability.

### **Cash and cash equivalents**

Cash and cash equivalents are short-term, highly liquid investments that are subject to insignificant changes in value and are readily convertible into known amounts of cash. Cash equivalents comprise financial assets with maturities of three months or less from the date of acquisition.

Short-term investments comprise financial assets with maturities of greater than three months and less than one year when acquired.

### **Derivative financial instruments**

Empire Life uses derivative financial instruments to manage exposure to foreign currency, equity, interest and other market risks associated with certain assets and liabilities. Derivative financial assets and liabilities are classified as FVTPL. Therefore, they are initially recorded at fair value on the acquisition date and subsequently revalued at their fair value at each reporting date. Derivative financial instruments with a positive fair value are disclosed as derivative assets within investments, while derivative financial instruments with a negative fair value are included in the reported balance of accounts payable and other liabilities. Changes in fair value are recorded in investment income in the consolidated statements of income.

### **Other**

Trade accounts receivables are measured at amortized cost and presented as other assets. The simplified approach is used when calculating the expected credit loss for trade accounts receivables, which represents the lifetime expected credit losses. These are the expected shortfalls in contractual cash

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flows, considering the potential for default at any point during the life of the financial instrument. Historical experience, external indicators and forward-looking information is used to calculate the expected credit losses.

Commission receivables, which are inherently contract assets and presented as other assets, are the future expected commission received on a policy contracted with various third party insurance carriers, after adjustment for lapse rates and mortality.

Accounts payable and other liabilities (excluding derivative liabilities) are measured at amortized cost. For these financial instruments, carrying value approximates fair value due to their short-term nature.

### **Derecognition**

A financial asset is derecognized when the contractual rights to its cash flows expire, or the Company has transferred its economic rights to the asset and substantially all risks and rewards. In instances where substantially all risks and rewards have neither been transferred nor retained, the assets are derecognized if the asset is not controlled through rights to sell or pledge the asset.

### **Securities lending**

The Company engages in securities lending through its custodian as lending agent. Loaned securities are not derecognized and continue to be reported within investments in the consolidated statements of financial position, as the Company retains substantial risks and rewards and economic benefits related to the loaned securities.

### **(f) Investment contracts**

Investment contracts include products that do not involve the transfer of significant insurance risk, either at inception or during the life of the investment contract. For Empire Life, these products are limited to certain segregated funds, deferred annuities and term certain annuities that provide for income payments for a specified period of time.

Investment contract liabilities are designated at FVTPL. As Empire Life's segregated fund product liabilities have fair values dependent on the fair value of underlying financial assets, the designation at FVTPL will eliminate the accounting mismatch that would otherwise arise from measuring the assets or liabilities or recognizing the gains or losses on them on different bases. Deferred annuity products are designated at FVTPL as they are managed and reported internally on a fair value basis, in accordance with the Empire Life's risk management strategy. Similarly, Empire Life's term certain annuity products are designated at FVTPL.

### **(g) Foreign currency translation**

The Company uses the Canadian dollar as both its functional and presentational currency.

Foreign currency transactions are accounted for at the exchange rates prevailing at the date of the transactions. Gains and losses resulting from the settlement of such transactions, and from the translation of monetary assets and liabilities denominated in foreign currencies, are recognized in the consolidated statements of income.

For monetary and non-monetary financial assets classified as FVTPL and amortized cost, translation differences are recognized in the consolidated statements of income.

### **(h) Comprehensive income**

Comprehensive income consists of net income and OCI. OCI includes remeasurements of post-employment benefit liabilities, which will not be reclassified to net income. All OCI amounts are presented net of taxes.

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### **(i) Segregated funds**

Certain insurance and investment contracts allow the policyholder to invest in segregated investment funds managed by Empire Life for the benefit of these policyholders. Although the underlying assets are registered in Empire Life's name and the policyholder has no direct access to the specific assets, the contractual arrangements are such that the segregated fund policyholder bears the risk and rewards of the segregated fund's investment performance. Segregated fund assets are not available to pay liabilities of Empire Life's general fund. The assets of these segregated funds are carried at their period-end fair values based on quoted market prices or, where quoted market prices are not readily available, on prevailing market prices for instruments with similar characteristics and risk profiles or by using internal or external valuation models with observable market-based inputs. Empire Life provides minimum guarantees on certain segregated fund contracts, these include death, maturity and withdrawal benefit guarantees. Empire Life presents insurance contract liabilities for account of segregated fund holders equal to the fair value of the assets and any benefit guarantees are presented as a separate line on the statement of financial position within insurance contract liabilities, excluding segregated fund account balances. Investment contract liabilities for segregated fund account balances are presented separately from insurance contracts in the statement of financial position.

Empire Life earns a fee for the management of these segregated funds which is included in the determination of expected future cash flows for segregated funds which are insurance contracts. For segregated funds which are investment contracts, these fees are presented in investment and other income in the consolidated statements of income.

### **(j) Investment income**

Changes in the fair value of financial assets are recorded in the consolidated statements of income in the period in which they occur.

Fee income, earned from policy administration and distribution service is recognized on an accrual basis for investment contracts issued.

Other income primarily includes revenue related to contract assets that is recognized at a point in time upon successful sale of insurance policies by contracting with various third party insurance carriers.

Interest income is recognized using the effective interest rate method. Fees that are an integral part of the effective yield of the financial asset are recognized as an adjustment to the effective interest rate of the instrument.

Dividend income is recognized when the right to receive payment is established, which is usually the ex-dividend date.

#### Non-insurance investment income

Non-insurance investment income includes both E-L Corporate's investment and other income, share of income (loss) from associates and fair value changes in FVTPL, and Empire Life's fee income and non-insurance interest and dividend incomes. Non-insurance investment income is reported separately in the consolidated statements of income.

### **(k) Income taxes**

Income tax expense for the period is comprised of current and deferred tax. Tax is recognized in the consolidated statements of income except to the extent that it relates to items recognized in OCI or directly in equity. In these cases, the tax is recognized in OCI or directly in equity, respectively.

Current tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted at the end of each reporting period.

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Deferred income tax assets and liabilities are recorded for the expected future income tax consequences of events that have been reflected in the consolidated financial statements. Deferred income taxes are provided for using the liability method. Under the liability method, deferred income taxes are recognized for all significant temporary differences between tax and financial statement bases for assets and liabilities and for certain carry-forward items.

Deferred income tax assets are recognized only to the extent that, in the opinion of management, it is probable that the deferred income tax assets will be realized. Deferred income tax assets and liabilities are adjusted for the effects of changes in tax laws and rates, on the date of their substantive enactment.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets and they relate to income taxes levied by the same tax authority on the same taxable entity.

### **(l) Intangible assets**

Intangible assets include customer and distributor relationships, computer software, related licenses and software development costs, which are carried at cost less accumulated amortization and any impairment losses. Amortization of intangible assets is calculated using the straight-line method to allocate the costs over their estimated useful lives, which are generally between three and fifteen years. Amortization is allocated between insurance service expenses and operating expenses in the consolidated statements of income. For intangible assets under development, amortization begins when the asset is available for use. The Company has intangible assets with indefinite useful lives.

Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for by changing the amortization period or method, as appropriate, and are treated as changes in accounting estimates.

Impairment reviews are performed when there are indicators that the carrying value may not be recoverable. An impairment loss is recognized for the amount by which the carrying value of the asset exceeds its expected recoverable amount. The recoverable amount is the higher of fair value less costs to sell and value in use. Impairment losses are recognized in the consolidated statements of income.

Intangible assets are included in other assets in the consolidated statements of financial position.

### **(m) Goodwill**

Goodwill represents the portion of purchase price that is in excess of the net fair value assigned to assets purchased and liabilities assumed in a business acquisition. It is initially recorded at cost and subsequently measured at cost less any impairment charges incurred.

For the purpose of impairment assessment, goodwill is allocated to the lowest level within the Company at which goodwill is monitored by internal management. An impairment assessment is conducted at least annually or when circumstances indicate possible presence of goodwill impairment, which is when there is evidence that the carrying amount exceeds the recoverable amount. The recoverable amount is the higher of fair value less costs to sell and value in use. Impairment losses are recognized in the consolidated statements of income during the period in which they occur and cannot be reversed in future periods.

Impairment assessment involves judgment and use of a variety of forward-looking inputs, estimates, and assumptions, including but not limited to factors such as discount rates, projected cash flow patterns, expenses, and external market and competitive environment. Due to these uncertainties, the actual experience may differ materially from the results obtained from impairment assessment modelling.

Goodwill is included in other assets in the consolidated statements of financial position.

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### **(n) Investment in associates**

Associates are entities over which the Company has significant influence, which is generally presumed to exist when the Company holds over 20% of the voting rights but does not have control. Joint ventures are joint arrangements in which the Company has joint control, and has rights to the net assets of the arrangement. Joint control is the contractual sharing of control, and exists when the decisions about relevant activities require unanimous consent of the parties sharing control. Investments in associates and joint ventures are accounted for using the equity method of accounting. Under the equity method, the investment is initially recognized at cost, and the carrying amount is increased or decreased to recognize the Company's share of the income or loss of the investee after the date of acquisition.

The Company's share of the investee's profit or loss is adjusted for amortization of intangible assets based on their fair values at the acquisition date. The Company's share of post-acquisition income or loss is recognized in the consolidated statements of income, and its share of OCI is recognized in the consolidated statements of comprehensive income. The Company determines at each reporting date whether there is any objective evidence that each investment in associate or joint venture is impaired. The Company calculates the amount of impairment as the difference between the recoverable amount of the investment and its carrying value and recognizes the amount as share of income (loss) of associates and joint venture in the consolidated statements of income. Income and losses resulting from transactions between the Company and its associates and joint venture are recognized in the Company's consolidated financial statements only to the extent of unrelated investor's interests in the associates and joint venture. Unrealized losses are eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of associates and joint venture have been changed where necessary to ensure consistency with the policies adopted by the Company.

### **(o) Borrowings**

Borrowings are initially recognized at fair value, net of incremental and directly attributable transaction costs, and subsequently measured at amortized cost. Interest expense on borrowings is recognized in the consolidated statements of income using the effective interest rate method. Borrowings are derecognized when extinguished, with any gain or loss on extinguishment recognized in other expenses in the consolidated statements of income.

### **(p) Employee benefits**

Empire Life provides employee pension benefits through either a defined benefit or a defined contribution component of its pension plan. The Company discontinued new enrolments in the defined benefit component effective October 1, 2011 and introduced a defined contribution component effective January 1, 2012 for new enrolments and for any existing employees who chose to transfer from the defined benefit component. The Company also provides other post-employment benefits.

#### Pension benefits

The defined benefit plan defines an amount of pension benefit that an employee will receive on retirement, dependent on factors such as age, years of service and compensation. The liability recognized in the balance sheet in respect of the defined benefit component is the present value of the defined benefit obligation at the end of the reporting period less the fair value of plan assets. The defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method. The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows using current interest rates of high-quality corporate bonds.

Defined benefit expense includes the net interest on the net defined benefit liability (asset) calculated using a discount rate based on market yields on high quality bonds as of prior-year end. Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are charged or credited to OCI in the period in which they arise, and remain in accumulated other comprehensive income

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("AOCI"). Past-service costs are recognized immediately in net income. A settlement gain or loss is recognized in the consolidated statements of income on settlement date, calculated as the difference between the settlement date present value of the defined benefit obligation being settled and the settlement amount.

The defined contribution component of the Plan is a component under which the Company pays fixed contributions into a separate entity. The Company has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay employees the benefits relating to employee service in the current and prior periods. The contributions are recognized as employee benefit expense when they are due.

#### Other post-employment benefits

The Company also provides other post-employment benefits to their retirees. The entitlement to these benefits is conditional on the employee remaining in service up to retirement age and the completion of a minimum service period. The expected costs of these benefits are accrued over the period of employment using the same accounting methodology as used for defined benefit pension plans. Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are charged or credited to OCI in the period in which they arise and remain in AOCI. These obligations are valued annually by independent actuaries and are not funded.

#### Termination benefits

Termination benefits are payable when employment is terminated before the normal retirement date or whenever an employee accepts voluntary redundancy in exchange for these benefits. The Company recognizes termination benefits when it is demonstrably committed to either terminating the employment of current employees according to a detailed formal plan without realistic possibility of withdrawal or providing termination benefits as a result of an offer made to encourage voluntary redundancy.

#### Restricted Share Units and Deferred Share Units awards

The Company has granted Restricted Share Units and Deferred Share Units awards to certain officers of the Company. These awards are to be settled in cash. The liabilities and benefit expenses associated with these awards are recognized across the vesting periods. The liability is determined based on the fair value of the award at grant date and subsequently revalued at each period end.

### **(q) Provisions**

Provisions are recognized when the Company has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation and the amount can be reliably estimated. If the outflow of economic benefits is not probable, a contingent liability is disclosed unless the possibility of an outflow of economic benefits is remote. Any change in estimate of a provision is recorded in Net income. Provisions are not recognized for future operating losses. Provisions are measured as the present value of the expected expenditures to settle the obligation using a discount rate that reflects current market assessments of the time value of money and the risks specific to the obligation.

### **(r) Leases**

The Company leases certain property and equipment. When the Company enters into a lease as a lessee, a right-of-use asset and a lease liability is recognized in the consolidated statements of financial position. The initial lease liability is computed based on the present value of the lease payments, discounted at the Company's incremental borrowing rate. Subsequent to the initial recognition the lease liability is measured at the amortized cost using the effective interest rate method and is included in Accounts payable and other liabilities. The interest expense on the liability and the depreciation on the

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corresponding right-of-use asset are allocated between insurance service expenses and non-insurance expenses.

The Company has elected to apply the option to recognize lease payments for short-term and low value assets on a straight-line basis over the lease term.

### **(s) Earnings per share (EPS)**

Basic EPS is determined as net income attributed to common shareholders of the Company less dividends on First Preferred shares, divided by the weighted average number of common shares outstanding for the period. Common shares are determined based on the total common shares and Series A Preference Shares less the Company's proportionate interest in its own common shares held indirectly through investments in associates.

Diluted EPS is determined as net income attributed to common shareholders of the Company less dividends on First Preferred Shares, divided by the weighted average number of diluted common shares outstanding for the period. Diluted common shares reflect the potential dilutive effect of converting the First Preference Shares into common shares.

### **(t) Operating segments**

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. Internal reports about these segments are regularly reviewed by the Company's Chief Executive Officer and by the Board of Directors to assess their performance and to allocate capital and resources.

### **(u) Accounting changes**

#### **New and amended standards adopted in 2025**

Effective January 1, 2025, the Company adopted the following new and amended accounting standards:

##### *IAS 21 Amendments – Lack of exchangeability*

In August 2023, the IASB issued narrow-scope amendments to IAS 21 The Effects of Changes in Foreign Exchange Rates, which address determination of the exchange rate when there is a long-term lack of exchangeability, and introduce additional disclosure requirements when a currency is not exchangeable. The amendments are effective for annual reporting periods beginning on or after January 1, 2025, to be recognized as an adjustment to opening retained earnings on the date of initial adoption. There were no material impacts to the Company's consolidated financial statements resulting from these amendments.

#### **Standards issued but not yet applied**

##### *IFRS 18 – Presentation and Disclosures in Financial Statements*

In April 2024, the IASB issued IFRS 18 Presentation and Disclosures in Financial Statements ("IFRS 18"), which will replace IAS 1. IFRS 18 introduces changes to the structure of the statement of operations, and provides enhanced principles for aggregation and disaggregation. The standard also requires disclosures in the financial statements for certain performance measures reported outside of an entity's financial statements (Management-defined Performance Measures). IFRS 18 is effective for annual reporting periods beginning on or after January 1, 2027, and must be applied retrospectively. The Company is currently evaluating the impact that this standard will have on its consolidated financial statements.

##### *IFRS 9 and IFRS 7 Amendments – Classification and measurement of financial instruments*

In May 2024, the IASB issued amendments to IFRS 9 and IFRS 7:

Disclosures relating to classification and measurement of financial instruments. The amendments clarify certain concepts relating to classification of financial assets, and introduce the option for entities to derecognize financial liabilities settled using an electronic payment system before the settlement date

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when certain criteria are met. The amendments also introduce certain new disclosure requirements for financial instruments measured at Fair Value Through Other Comprehensive Income (“FVOCI”) and amortized cost. These amendments are effective for annual reporting periods beginning on or after January 1, 2026, and must be applied retrospectively. There are no material impacts to the Company’s consolidated financial statements expected from these amendments as at December 31, 2025.

### 3. Operating segments

In managing its investments, the Company distinguishes between E-L Corporate and its investment in Empire Life. The Company’s E-L Corporate segment includes United, the Company’s closed-end investment subsidiary, investments in associates and investments - corporate. Empire Life underwrites life and health insurance policies and provides segregated funds, mutual funds and annuity products.

The following is an analysis of significant items of profit and loss by operating segment, operating segment assets and operating segment liabilities, reconciled to the Company’s consolidated financial statements. The accounting policies applied by the operating segments are the same as those for the Company as a whole.

<b>Year ended December 31, 2025</b>	<b>E-L Corporate</b>	<b>Empire Life</b>	<b>Total</b>
Net insurance service, investment and finance result	\$ —	\$ 429,559	\$ 429,559
Non-insurance investment income	1,395,806	40,747	1,436,553
Total expenses	(46,428)	(175,400)	(221,828)
Income before income taxes	1,349,378	294,906	1,644,284
Income taxes	(178,535)	(79,831)	(258,366)
Net income	1,170,843	215,075	1,385,918
Less: NCI and PAR	137,113	15,471	152,584
<b>Segment shareholders’ net income</b>	<b>\$ 1,033,730</b>	<b>\$ 199,604</b>	<b>\$ 1,233,334</b>

  

<b>Year ended December 31, 2024</b>	<b>E-L Corporate</b>	<b>Empire Life</b>	<b>Total</b>
Net insurance result	\$ —	\$ 481,408	\$ 481,408
Non-insurance investment income	1,711,612	45,157	1,756,769
Total expenses	(44,939)	(124,292)	(169,231)
Income before income taxes	1,666,673	402,273	2,068,946
Income taxes	(214,268)	(103,241)	(317,509)
Net income	1,452,405	299,032	1,751,437
Less: NCI and PAR	168,426	19,972	188,398
<b>Segment shareholders’ net income</b>	<b>\$ 1,283,979</b>	<b>\$ 279,060</b>	<b>\$ 1,563,039</b>

	<b>E-L Corporate</b>	<b>Empire Life</b>	<b>Total</b>
<b>December 31, 2025</b>			
Segment assets <sup>(1)</sup>	\$ 9,176,723	\$ 20,784,354	\$ 29,961,077
Segment liabilities	\$ 862,382	\$ 18,450,366	\$ 19,312,748
<b>December 31, 2024</b>			
Segment assets <sup>(1)</sup>	\$ 8,452,206	\$ 19,666,621	\$ 28,118,827
Segment liabilities	\$ 764,129	\$ 17,616,148	\$ 18,380,277

<sup>(1)</sup> Segment assets include investments in associates of \$627,117 (December 31, 2024 - \$558,156).

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The following table shows the interest and dividend income received during the year:

<b>December 31, 2025</b>	<b>E-L Corporate</b>	<b>Empire Life</b>	<b>Total</b>
Interest income received	\$ 8,254	\$ 291,460	\$ 299,714
Dividend income received	181,429	51,980	233,409
<b>Total</b>	<b>\$ 189,683</b>	<b>\$ 343,440</b>	<b>\$ 533,123</b>
December 31, 2024			
Interest income received	\$ 5,790	\$ 284,360	\$ 290,150
Dividend income received	141,742	52,764	194,506
<b>Total</b>	<b>\$ 147,532</b>	<b>\$ 337,124</b>	<b>\$ 484,656</b>

#### 4. Investments – corporate

Investments – corporate includes the investments held at the corporate level of E-L Financial and the investment holdings of its subsidiary, United Corporations Limited (“United”).

##### Invested assets

The following table provides a comparison of carrying values by class of asset:

	December 31 2025	December 31 2024
Preferred shares	\$ 1,686	\$ 1,711
Common shares and units		
Canada	1,288,380	1,130,177
U.S.	4,873,584	4,621,363
Europe and United Kingdom	1,381,248	1,274,142
Other	851,382	793,821
Total common shares and units	8,394,594	7,819,503
<b>Total</b>	<b>\$ 8,396,280</b>	<b>\$ 7,821,214</b>

The Company’s investment in common shares and units includes shares of public and private companies. As at December 31, 2025 and December 31, 2024 all of the invested assets have been classified as FVTPL.

##### Investments – measured at fair value

The table below provides a comparison of the fair values by class of asset:

Asset category	As at December 31, 2025			
	Quoted Prices (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable inputs (Level 3)	Total fair value
Preferred shares	\$ 628	\$ —	\$ 1,058	\$ 1,686
Common shares and units				
Canada	76,479	—	1,211,901	1,288,380
U.S.	4,468,387	—	405,197	4,873,584
Europe and United Kingdom	1,206,037	—	175,211	1,381,248
Other	762,917	—	88,465	851,382
Total common shares and units	6,513,820	—	1,880,774	8,394,594
<b>Total</b>	<b>\$ 6,514,448</b>	<b>\$ —</b>	<b>\$ 1,881,832</b>	<b>\$ 8,396,280</b>

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As at December 31, 2024				
Asset category	Quoted Prices (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable inputs (Level 3)	Total fair value
Preferred shares	\$ 653	\$ —	\$ 1,058	\$ 1,711
Common shares and units				
Canada	111,189	—	1,018,988	1,130,177
U.S.	4,236,942	—	384,421	4,621,363
Europe and United Kingdom	1,120,559	—	153,583	1,274,142
Other	714,623	—	79,198	793,821
Total common shares and units	6,183,313	—	1,636,190	7,819,503
Total	\$ 6,183,966	\$ —	\$ 1,637,248	\$ 7,821,214

The classification of a financial instrument into a level is based on the lowest level of input that is significant to the determination of the fair value. Transfers between fair value hierarchy levels are considered effective from the beginning of the reporting period in which the transfer is identified. There were no transfers of financial instruments between Level 1, Level 2 or Level 3 for the years ended December 31, 2025 or December 31, 2024.

Included in Level 3 are investments in common and preferred shares in private companies. The Company utilizes the adjusted net asset method to derive the fair value of investments in private companies by reference to the fair value of the underlying net assets, along with assessing a minority marketability discount and control block premium, if any. The adjustments are unobservable inputs for fair value measurement. The adjusted net asset method has been determined most appropriate for an investment whose value is mainly derived from the holding of assets rather than from deploying those assets as part of a broader business. The Company identified a range of possible values which market participants could apply to the private companies. This analysis resulted in a range of plus or minus 10% of the fair value of the underlying net assets with a best estimate adjustment of zero. Taking this into account, the Company applied no minority marketability discount or premium to the fair value estimate of the private companies. If the minority marketability discount was 10% or if the premium was 10%, with all other variables remaining constant, net assets would have decreased or increased by approximately \$163,249 (2024 - \$142,031).

A summary of changes in the fair values of Level 3 financial instruments measured at Fair Value Through Profit or Loss ("FVTPL") for the year:

	2025	2024
Balance beginning of period	\$ 1,637,248	\$ 1,395,744
Net fair value change	249,072	184,913
Sales and distributions	(47,731)	(29,078)
Purchases	43,243	85,669
Balance end of period	\$ 1,881,832	\$ 1,637,248

The Company has securities lending agreements with its custodian. Under these agreements, the custodian may lend securities from the Company's portfolio to other institutions, as approved by the Company, for periods of time. The custodian receives collateral which exceeds the market value of the loaned securities. In the event that any of the loaned securities are not returned to the custodian, at its option the custodian may either restore to the Company securities identical to the loaned securities or it will pay to the Company the value of the collateral up to but not exceeding the market value of the loaned securities on the date on which the loaned securities were to have been returned ("Valuation Date") to the custodian. If the collateral is not sufficient to allow the custodian to pay such market value to the Company, the custodian shall indemnify the Company only for the difference between the market value of

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the securities and the value of such collateral on the Valuation Date. As a result, there is no significant exposure to credit risk associated with these securities lending agreements.

At December 31, 2025 the Company had loaned securities with a fair value of \$701,231 (December 31, 2024 - \$601,606) and received approximately \$736,300 (December 31, 2024 - \$631,696) in collateral.

For analysis of the Company's risks arising from financial instruments, refer to Note 22 – E-L Corporate risk management.

## 5. Investments – insurance

### The Empire Life Insurance Company (“Empire Life”) invested assets

The table below provides a comparison of the fair values by class of asset:

As at December 31, 2025				
Asset category	Quoted Prices (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable inputs (Level 3)	Total fair value
Short-term investments	\$ —	\$ 444	\$ —	\$ 444
Bonds	—	7,918,962	23,535	7,942,497
Preferred shares	698,465	—	—	698,465
Common shares	647,028	5,006	22,964	674,998
Derivative assets	8,078	7,095	107	15,280
Mortgages	—	66,399	—	66,399
Loans	—	87,658	—	87,658
<b>Total</b>	<b>\$ 1,353,571</b>	<b>\$ 8,085,564</b>	<b>\$ 46,606</b>	<b>\$ 9,485,741</b>

As at December 31, 2024				
Asset category	Quoted Prices (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable inputs (Level 3)	Total fair value
Short-term investments	\$ —	\$ 840	\$ —	\$ 840
Bonds	—	7,937,273	26,208	7,963,481
Preferred shares	623,791	—	—	623,791
Common shares	561,378	70,026	10,280	641,684
Derivative assets	6,502	8,206	107	14,815
Mortgages	—	78,866	—	78,866
Loans	—	62,921	—	62,921
<b>Total</b>	<b>\$ 1,191,671</b>	<b>\$ 8,158,132</b>	<b>\$ 36,595</b>	<b>\$ 9,386,398</b>

Empire Life's invested assets includes \$7,139,026 (2024 - \$7,321,682) of financial assets designated at FVTPL.

Level 1 - Fair value is based on unadjusted quoted prices for identical assets or liabilities in an active market. Where possible, valuations are based on quoted prices or observable inputs obtained from active markets.

Level 2 investments use fair values based on quoted prices for similar assets or liabilities in active markets, valuation that is based on significant observable inputs, or inputs that are derived principally from or corroborated with observable market data through correlation or other means. The fair value of mortgages and loans have been calculated by discounting cash flows of each mortgage or loan at a discount rate appropriate to its remaining term to maturity. The discount rates are determined based on regular competitive rate surveys.

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

Included in Level 3 are investments in notes, common shares and units of certain limited partnerships. The fair value of limited partnership investments are based on fair values determined and reported by the respective investment managers, which are principally based on Net Asset Value (“NAV”). The financial statements used in calculating the NAV are generally audited annually. We review the NAV of the limited partnership investments and perform analytical and other procedures to ensure the fair value is reasonable.

The classification of a financial instrument into a level is based on the lowest level of input that is significant to the determination of the fair value. There were no transfers between Level 1, Level 2 and Level 3 during the year ended December 31, 2025 or December 31, 2024.

A summary of changes in the fair values of Level 3 financial instruments measured at FVTPL as at December 31, 2025 and December 31, 2024:

	2025	2024
Balance beginning of period	\$ 36,595	\$ 40,017
Purchases	9,118	608
Sales	(1,338)	(4,527)
Net fair value change	2,231	497
Balance end of period	\$ 46,606	\$ 36,595

#### Derivative financial instruments

The values of derivative instruments are set out in the following table. Notional amounts serve as the basis for payments calculated under derivative contracts and are generally not exchanged.

	Maturity	December 31, 2025			December 31, 2024		
		Notional Principal	Fair Value Assets	Fair Value Liabilities	Notional Principal	Fair Value Assets	Fair Value Liabilities
Foreign currency forwards	Within 1 year	\$ 210,752	\$ 3,419	\$ 6	\$ 197,593	\$ 310	\$ 5,937
Equity options	Within 5 years	1,309,692	8,185	—	1,348,924	6,609	—
Interest rate swaps	Over 5 years	1,000,000	1,067	44,244	520,000	3,747	4,502
Cross currency swaps	Within 5 years	25,706	—	409	—	—	—
	Over 5 years	113,890	2,609	2,220	134,754	4,149	2,421
<b>Total</b>		<b>\$ 2,660,040</b>	<b>\$ 15,280</b>	<b>\$ 46,879</b>	<b>\$ 2,201,271</b>	<b>\$ 14,815</b>	<b>\$ 12,860</b>

Derivative instruments classified as Level 1 are valued in accordance with quoted prices on active markets. Derivative instruments classified as Level 2 are valued using market standard techniques such as discounted cash flow pricing models. Valuation inputs may include foreign exchange spot and forward rates, swap interest rate curves, and implied market volatility. For analysis of Empire Life’s risks arising from financial instruments, refer to Note 23.

#### Securities lending

Empire Life has a securities lending agreement with its custodian. Under this agreement, the custodian may lend securities from Empire Life’s portfolio to other institutions, as approved by Empire Life, for periods of time. In addition to a fee, Empire Life receives collateral which exceeds the market value of the loaned securities, which is retained by Empire Life until the underlying security has been returned to Empire Life. In the event that any of the loaned securities are not returned to the custodian, at its option the custodian may either restore to Empire Life securities identical to the loaned securities or it will pay to Empire Life the value of the collateral up to but not exceeding the market value of the loaned securities on the date on which the loaned securities were to have been returned (“Valuation Date”) to the custodian. If the collateral is not sufficient to allow the custodian to pay such market value to Empire Life, the custodian shall indemnify Empire Life only for the difference between the market value of the securities and the value of such collateral on the Valuation Date. As a result, there is no significant exposure to credit risk

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associated with this securities lending agreement.

As at December 31, 2025 and December 31, 2024, the aggregate fair values of the Empire's securities loaned and the collateral received were as follows:

As at	December 31, 2025			December 31, 2024		
	General Funds	Segregated Funds	Total	General Funds	Segregated Funds	Total
Value of securities loaned	\$ 1,384,293	\$ 1,724,790	\$ 3,109,083	\$ 1,596,676	\$ 1,802,781	\$ 3,399,457
Value of collateral received	\$ 1,412,187	\$ 1,759,530	\$ 3,171,717	\$ 1,628,630	\$ 1,838,898	\$ 3,467,528

For analysis of the risks arising from financial instruments, refer to Note 23 – Empire Life risk management.

## 6. Investments in associates and joint venture

Investments in associates by operating segment are as follows:

	2025	2024
E-L Corporate	\$ 514,094	\$ 465,681
Empire Life	113,023	92,475
<b>Total</b>	<b>\$ 627,117</b>	<b>\$ 558,156</b>

### E-L Corporate

The E-L Corporate segment has two investments in associates, Algoma Central Corporation (“Algoma”) and Economic Investment Trust Limited (“Economic”).

Algoma is incorporated in Canada and is listed on the Toronto Stock Exchange under the symbol “ALC”. Algoma owns and operates the largest Canadian flag fleet of dry and liquid bulk carriers operating on the Great Lakes - St. Lawrence Waterway.

Economic is a closed-end investment corporation incorporated in Canada and is listed on the Toronto Stock Exchange under the symbol “EVT”. Economic is an investment vehicle for long-term growth through investments in common equities.

	2025			2024		
	Ownership	Carrying value	Fair value	Ownership	Carrying value	Fair value
Algoma	34.9 %	\$ 263,130	\$ 269,102	34.9 %	\$ 244,582	\$ 209,285
Economic	24.9 %	250,964	289,855	24.9 %	221,099	221,099
<b>Total</b>		<b>\$ 514,094</b>	<b>\$ 558,957</b>		<b>\$ 465,681</b>	<b>\$ 430,384</b>

The following table details the movement during the year:

	2025	2024
Balance, beginning of the period	\$ 465,681	\$ 394,083
Income recorded in the statements of income:		
Share of income	111,583	76,452
Net impairment (write down) reversal	(12,409)	8,149
	99,174	84,601
Share of other comprehensive income	(1,471)	12,264
	97,703	96,865
Dividends received during the period	(49,290)	(25,267)
<b>Balance, end of the period</b>	<b>\$ 514,094</b>	<b>\$ 465,681</b>

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

The E-L Corporate's associates are measured using the equity method. As at December 31, 2025, the fair value of the investments in associates was \$558,957 (2024 - \$430,384). Fair value is based on the close price for each investment multiplied by the corresponding number of common shares held.

#### Impairment

The Company is required to test the values of its associates for impairment by comparing their carrying values to their recoverable amount which is the higher of their fair value less costs of disposal and their values in use. Economic and Algoma have historically traded at discounts to their net asset values. In performing its impairment assessments, the Company regards the fair value less costs of disposal as the most objective evidence of the net recoverable amounts of Economic and Algoma, since the Company cannot unilaterally control the timing of realization of any benefit related to the difference between the traded price and their net asset values.

Based on an impairment review of the investments in associates at December 31, 2025, an impairment provision of \$12,409 (2024 - an impairment reversal of \$8,149) has been recorded in net income. The recoverable amount was based on quoted market prices, which are classified as Level 1 in the fair value measurement hierarchy.

#### Financial information

Summarized below are the assets, liabilities, revenue, net income and comprehensive income of E-L Corporate's associates.

	<b>Algoma</b>		<b>Economic</b>	
	December 31 2025	December 31 2024	December 31 2025	December 31 2024
Cash and cash equivalents	\$ 37,158	\$ 3,545	\$ 5,376	\$ 13,554
Other current assets	138,426	135,800	1,672,070	1,432,757
Non-current assets	1,595,120	1,384,608	—	—
	1,770,704	1,523,953	1,677,446	1,446,311
Current liabilities	246,216	189,681	3,110	1,321
Non-current liabilities	516,148	434,424	155,163	123,546
	762,364	624,105	158,273	124,867
<b>Net assets</b>	<b>\$ 1,008,340</b>	<b>\$ 899,848</b>	<b>\$ 1,519,173</b>	<b>\$ 1,321,444</b>

Twelve months ended December 31	<b>Algoma</b>		<b>Economic</b>	
	2025	2024	2025	2024
Revenue	\$ 761,056	\$ 703,444	\$ 396,301	\$ 310,104
Net income	\$ 143,025	\$ 91,638	\$ 350,630	\$ 272,890
Other comprehensive (loss) income	(4,218)	35,183	—	—
<b>Total comprehensive income</b>	<b>\$ 138,807</b>	<b>\$ 126,821</b>	<b>\$ 350,630</b>	<b>\$ 272,890</b>

At December 31, 2025, Algoma has financial commitments of \$295,326 (December 31, 2024 - \$528,238).

E-L Corporate received the following dividends during the period from the associates:

	<b>Algoma</b>		<b>Economic</b>		<b>Total</b>	
	2025	2024	2025	2024	2025	2024
Dividends received	\$ 11,313	\$ 10,747	\$ 37,977	\$ 14,520	\$ 49,290	\$ 25,267

On March 31, 2025 Economic paid special and additional dividends of \$2.70 per common share resulting in E-L Corporate receiving a dividend of \$36,360.

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

## Empire Life

Empire Life holds interests in associates and joint venture who principally operate in Canada ranging from 25% to 91% (December 31, 2024 - 33% to 90%). The carrying value of these investments is \$113,023 (December 31, 2024 - \$92,475).

Empire Life recognized its share of net loss of \$979 (December 31, 2024 net loss of \$3,420), and received dividends of \$3,688 (December 31, 2024 - \$1,022).

## 7. Non-insurance investment and other income

Non-insurance investment and other income is comprised of the following:

	2025	2024
Interest income	\$ 6,019	\$ 3,802
Fee income	40,747	45,157
Dividend income	189,529	147,872
Other	6,839	8,931
<b>Total</b>	<b>\$ 243,134</b>	<b>\$ 205,762</b>

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

**8. Net investment and insurance finance result**

Net investment and insurance finance result is comprised of the following:

	2025	2024
Net investment and insurance finance result		
Interest and other investment income	\$ 426,775	\$ 449,899
Change in fair value of investments	(166,168)	68,439
Investment income, excluding segregated fund account balances	260,607	518,338
Change in investment contracts	(24,766)	(29,266)
Net investment result, excluding segregated fund account balances	235,841	489,072
Insurance finance (expense) income from insurance contracts, excluding segregated fund account balances		
Interest accreted <sup>(1)</sup>	(189,687)	(194,187)
Effect of changes in interest rates and other financial assumptions	204,189	52,046
Changes in fair value of underlying items in insurance contracts with direct participation features	(77,273)	(74,808)
Effects of risk mitigation option	58,451	756
Insurance finance expense from insurance contracts, excluding segregated fund account balances	(4,320)	(216,193)
Finance income (expense) from reinsurance contracts held		
Interest accreted <sup>(1)</sup>	1,614	3,311
Effect of changes in interest rates and other financial assumptions	(1,761)	29,627
Reinsurance finance (expense) income from reinsurance contracts held	(147)	32,938
Investment income related to segregated fund net assets		
Investment income on investments related to segregated fund net assets, insurance contracts	1,205,093	1,089,553
Investment income on investments related to segregated fund net assets, investment contracts	35,040	30,156
Investment income related to segregated fund account balances	1,240,133	1,119,709
Changes in underlying items of the segregated funds		
Insurance finance expenses, insurance contracts segregated fund account balances	(1,205,093)	(1,089,553)
Change in investment contracts, segregated fund account balances	(35,040)	(30,156)
Changes in underlying items of the segregated funds	(1,240,133)	(1,119,709)
Net investment and insurance finance result	\$ 231,374	\$ 305,817

<sup>(1)</sup> Interest accretion based on the locked-in rate.

With regards to general fund assets and liabilities, the duration of insurance contract liability cash flows is greater than the assets supporting them. Hence, the liabilities are generally more sensitive to interest rate changes than the assets. Changes in equity values and other non-fixed income assets that are not passed through to policyholders generally have an impact on investment income with no offsetting change in insurance finance income (expense).

Amounts related to change in investment contracts, which includes deferred annuities and guaranteed annuities, arise from discount rates that include a provision to reflect Empire Life's own credit risk and an illiquidity adjustment. With regards to insurance contracts measured using the VFA, the change in the underlying items would be recognized both as insurance finance income (or expense) and investment income (loss), with offsetting impacts. For these contracts, changes in the effect of time value of money and financial risk not arising from underlying items adjusts the CSM and are not included in the insurance finance income (expense) amounts presented in the table above, except to the extent that the risk mitigation option applies.

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

**Investment income, excluding segregated fund account balances**

	2025	2024
Investment income (loss), excluding segregated fund account balances		
Interest and other investment income		
Interest income	\$ 375,753	\$ 400,237
Dividend income	51,980	52,764
Income from investments in associates and joint venture	(979)	(3,420)
Other	21	318
Total interest and other investment income	426,775	449,899
Net realized and unrealized gain (loss)	(166,168)	68,439
<b>Total investment income (loss), excluding segregated fund account balances</b>	<b>\$ 260,607</b>	<b>\$ 518,338</b>

**Net realized and unrealized gains (losses) from financial instruments classified and designated as FVTPL**

Financial instruments classified and designated as FVTPL are measured at fair value with realized and unrealized gains and losses recognized in Investment income.

	2025	2024
Net realized and unrealized gain (loss)		
Mandatorily classified as fair value through profit or loss	\$ 73,692	\$ 107,376
Designated as fair value through profit or loss	(239,860)	(38,937)
<b>Total net realized and unrealized gain (loss)</b>	<b>\$ (166,168)</b>	<b>\$ 68,439</b>

**9. Cash and cash equivalents**

Cash and cash equivalents are short term, highly liquid instruments that are subject to insignificant changes in value and are readily convertible into known amounts of cash. Cash equivalents comprise financial assets with maturities of three months or less from the date of acquisition. Cash and cash equivalents are measured at fair value under Level 1 or Level 2 of the fair value hierarchy. Components of cash and cash equivalents for purposes of the consolidated statements of cash flows are as follows:

	2025	2024
Cash	\$ 274,957	\$ 185,842
Cash equivalents	289,443	187,571
<b>Total</b>	<b>\$ 564,400</b>	<b>\$ 373,413</b>

The following table presents the cash and cash equivalents classified by the fair value hierarchy:

Cash and cash equivalents	Level 1	Level 2	Total fair value
December 31, 2025	\$ 274,957	\$ 289,443	\$ 564,400
December 31, 2024	\$ 185,842	\$ 187,571	\$ 373,413

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

**10. Other assets**

Other assets are comprised of the following:

	2025	2024
Accrued investment income	\$ 58,307	\$ 56,315
Income taxes receivable	52,987	984
Property and equipment	859	2,731
Intangible assets	78,491	58,752
Goodwill	38,891	24,986
Net post-employee benefit asset	41,640	26,165
Other	57,125	27,621
<b>Total</b>	<b>\$ 328,300</b>	<b>\$ 197,554</b>

The amount of other assets that the Company expects to receive within the next 12 months is \$168,419 (2024 - \$84,920). In the absence of an active market for post-employment benefit assets, the actuarial determined value provides a reasonable approximation of fair value.

Intangible assets are included within Empire Life operating segment. Empire Life has recorded intangible assets with as cost of \$210,426 (2024 - \$175,381) with accumulated amortization of \$131,935 (2024 - 116,629). During 2025, the Company recorded additions of \$35,249 (2024 - \$14,246) to intangible assets.

On December 12, 2025, Empire Life acquired 80% equity interest in Specialty Life Inc. (SLI) for \$31,360 in cash and an additional \$3,000 contingent earnout payment. Empire Life recorded \$13,905 as goodwill and \$12,500 as intangible assets relating to this acquisition.

**11. Other liabilities**

Other liabilities are comprised of the following:

	2025	2024
Accounts payable	\$ 167,716	\$ 82,588
Income and other taxes payable	19,616	67,028
Other	35,291	29,215
<b>Total</b>	<b>\$ 222,623</b>	<b>\$ 178,831</b>

**12. Guarantees and other contingencies**

The Company's by-laws provide indemnification to its current and former directors, officers and employees to the extent permitted by law, against liabilities arising from their service to the Company. The broad general nature of these indemnifications does not permit a reasonable estimate of the maximum potential amount of any liability.

In connection with its operations, the Company is from time to time named as a defendant in actions for damages and costs allegedly sustained by plaintiffs. While it is not possible to estimate the outcome of the various proceedings at this time, the Company does not believe that it will incur any material loss or expense in connection with such actions.

The Company's subsidiary, Empire Life, operates in the insurance industry and is subject to legal proceedings in the normal course of business. While it is not practicable to forecast or determine the final results of all pending or threatened legal proceedings, management does not believe that such proceedings (including litigation) will have a material effect on the results and financial position of the subsidiary. In certain cases, Empire Life would have recourse against third parties with respect to the foregoing items and Empire Life also maintains insurance policies that may provide coverage against certain of these items.

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

**13. Segregated funds**

The following table identifies segregated fund assets by category of asset:

	December 31, 2025			December 31, 2024		
	Insurance Contracts	Investment Contracts	Total	Insurance Contracts	Investment Contracts	Total
Cash	\$ 5,676	\$ 460	\$ 6,136	\$ 5,771	\$ 49	\$ 5,820
Short-term investments	565,728	15,781	581,509	554,631	14,594	569,225
Bonds	1,809,903	109,504	1,919,407	1,853,375	101,854	1,955,229
Common and preferred shares	7,453,767	276,375	7,730,142	6,714,958	240,608	6,955,566
	9,835,074	402,120	10,237,194	9,128,735	357,105	9,485,840
Add: other assets	36,365	(408)	35,957	20,911	1,725	22,636
Less: segregated funds held within general fund investments	(10,547)	(114,995)	(125,542)	(8,904)	(105,834)	(114,738)
<b>Total</b>	<b>\$ 9,860,892</b>	<b>\$ 286,717</b>	<b>\$10,147,609</b>	<b>\$ 9,140,742</b>	<b>\$ 252,996</b>	<b>\$ 9,393,738</b>

All segregated fund assets are mandatorily categorized as FVTPL.

The following table presents the investments of the segregated funds measured on a recurring basis at fair value classified by the fair value hierarchy:

	December 31, 2025			December 31, 2024		
	Level 1	Level 2	Total	Level 1	Level 2	Total
Cash	\$ 6,136	\$ —	\$ 6,136	\$ 5,820	\$ —	\$ 5,820
Short-term investments	—	581,509	581,509	—	569,225	569,225
Bonds	—	1,919,407	1,919,407	—	1,955,229	1,955,229
Common and preferred shares	7,730,142	—	7,730,142	6,955,566	—	6,955,566
<b>Total</b>	<b>\$ 7,736,278</b>	<b>\$ 2,500,916</b>	<b>\$10,237,194</b>	<b>\$ 6,961,386</b>	<b>\$ 2,524,454</b>	<b>\$ 9,485,840</b>

<sup>(1)</sup> Included within common and preferred shares are \$1,026,136 (2024: \$1,031,812) in holdings of Empire Life Mutual Funds where the Company can directly access the observable quoted prices.

There were no transfers between Level 1 and Level 2 during the years ended December 31, 2025 or December 31, 2024. There were no level 3 investments as at December 31, 2025 or December 31, 2024.

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

The following table presents the change in segregated fund assets:

	2025	2024
Segregated fund assets beginning of the year	\$ 9,393,738	\$ 8,812,724
Additions to segregated funds:		
Amount received from policyholders	1,165,898	1,180,891
Interest	94,318	102,348
Dividends	248,067	226,087
Other income	15,471	25,082
Net realized gains on sale of investments	652,286	302,720
Net unrealized increase in fair value of investments	229,991	463,472
	2,406,031	2,300,600
Deductions from segregated funds:		
Amounts withdrawn or transferred by policyholders	1,367,979	1,445,592
Management fees and other operating costs	273,377	261,076
	1,641,356	1,706,668
Net change in segregated funds held within general fund investments	(10,804)	(12,918)
Segregated fund assets end of the year	\$ 10,147,609	\$ 9,393,738

#### 14. Employee benefit plans

The following tables present financial information for the defined benefit plans.

	Pension benefits		Other post-employment benefits	
	2025	2024	2025	2024
Present value of obligations	\$ (147,096)	\$ (141,082)	\$ (6,028)	\$ (6,327)
Fair value of plan assets	203,794	182,060	—	—
Post-employment benefit surplus (liability)	56,698	40,978	(6,028)	(6,327)
Effect of asset limit	(9,030)	(8,486)	—	—
Net post-employment benefit asset (liability)	\$ 47,668	\$ 32,492	\$ (6,028)	\$ (6,327)

The post-employment benefit asset (liability), net of the cumulative impact of the asset ceiling, is included in the consolidated statement of financial position in other assets (Note 10).

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

The movement in the present value of the Plans' defined benefit obligations over the year is as follows:

Present Value of Defined Benefit Obligation	Pension benefits		Other post-employment benefits	
	2025	2024	2025	2024
Opening defined benefit obligation	\$ 141,082	\$ 230,387	\$ 6,327	\$ 7,006
Current service cost	4,683	3,416	—	—
Gain on settlement	—	(1,938)	—	—
Interest expense	6,385	7,168	279	313
Decrease in net income before tax	11,068	8,646	279	313
Remeasurements				
Loss (gain) from changes in demographic assumptions	(36)	3,085	—	(176)
Loss from changes in financial assumptions	(1,629)	2,130	(76)	25
Actuarial loss (gain) from member experience	563	1,382	(147)	(461)
Decrease (increase) in OCI before tax	(1,102)	6,597	(223)	(612)
Plan transfers/curtailments	—	(96,204)	—	—
Employee contributions	1,170	1,268	—	—
Benefits paid	(5,122)	(9,612)	(355)	(380)
Closing defined benefit obligation	\$ 147,096	\$ 141,082	\$ 6,028	\$ 6,327

The movement in the fair value of the Plan's assets over the year is as follows:

Fair Value of Defined Benefit Assets	Pension benefits	
	2025	2024
Fair value of defined benefit assets at beginning of year	\$ 182,060	\$ 256,695
Interest income	8,412	8,934
Administrative expense	(448)	(399)
Increase in net income before tax	7,964	8,535
Remeasurements		
Return on plan assets, excluding amounts included in interest income	15,929	14,420
Increase in OCI before tax	15,929	14,420
Plan transfers/curtailments	—	(96,204)
Effects of divestitures	—	142
Employer contributions	1,793	6,816
Employee contributions	1,170	1,268
Benefits paid	(5,122)	(9,612)
Fair value of defined benefit assets at end of year	\$ 203,794	\$ 182,060

The change in the asset ceiling/onerous liability over the year is as follows:

Asset ceiling/onerous liability - beginning of year	Pension benefits	
	2025	2024
Asset ceiling/onerous liability - beginning of year	\$ 8,486	\$ 6,207
Interest income	382	369
Change in asset ceiling/onerous liability (excluding interest income)	162	1,910
Asset ceiling/onerous liability - end of year	\$ 9,030	\$ 8,486

The actual return on defined benefit assets net of administrative expense, for the year ended December 31, 2025 was a gain of \$21,696 (2024 - \$20,916).

Defined benefit plan expense is recognized and allocated between insurance service expenses and non-insurance expenses. Remeasurements in the defined benefit plan are included in OCI. Allocated between

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insurance service expenses and non-insurance expenses is \$5,329 (2024 - \$4,773) of employer contributions related to the defined contribution component of the Plan.

Expected employee contributions to the Company's defined benefit pension plans for the year ending December 31, 2026 are approximately \$931 (2024 - 5,436).

During 2024, Empire Life entered into an arrangement to settle certain of its defined benefit obligations by purchasing annuities using plan assets. The agreement transfers the pension obligations of immediate (retired) and deferred annuitants to a financial institution. Obligations relating to active employees are outside the scope of this arrangement, and Empire Life continues to recognize a net post-employment benefit asset for these plan participants. As a result of the settlement, Empire Life recognized \$2,064 as a reduction of service costs in non-insurance expenses. As at December 31, 2024, the Company has settled all obligations related to the transferred plans, and the transferee is the pension obligator in all material respects.

The following table present major categories of plan assets and the allocation to each category:

	Pension assets			
	2025		2024	
Equity	\$ 120,768	59 %	\$ 105,567	58 %
Debt	66,910	33 %	59,943	33 %
Cash and cash equivalent	1,097	1 %	1,395	1 %
Other	15,019	7 %	15,155	8 %
<b>Total fair value of assets</b>	<b>\$ 203,794</b>	<b>100 %</b>	<b>\$ 182,060</b>	<b>100 %</b>

Fair value is determined based on Level 1 inputs for equities and Level 2 inputs for debt.

The following weighted average assumptions were used in actuarial calculations:

	Pension benefits		Other post-employment benefits	
	2025	2024	2025	2024
Defined benefit obligation as at December 31:				
Discount rate - defined benefit obligation	5.0 %	4.7 %	4.8 %	4.6 %
Discount rate - defined benefit cost	4.7 %	4.7% January to March; 4.9% April to December	4.6 %	4.7 %
Rate of compensation increase (3% after 2025)	4.6 %	4.0 %	n/a	n/a
Assumed health care cost trend rates at December 31:				
Initial health care cost trend rate	n/a	n/a	5.1 %	5.7 %
Cost trend rate declines to	n/a	n/a	4.0 %	4.0 %
Year ultimate health care cost trend rate is reached	n/a	n/a	2040	2040

Assumptions (in number of years) relating to future mortality to determine the defined benefit obligation and the net benefit cost for the defined benefit pension plans are as follows:

	2025	2024
Assumed life expectancy for males aged 65 at measurement date	23.74	23.67
Assumed life expectancy for females aged 65 at measurement date	25.48	25.41
Assumed life expectancy for males aged 40 at measurement date	25.53	25.46
Assumed life expectancy for females aged 40 at measurement date	27.11	27.04

#### Restricted Share Units and Deferred Share Units

During 2018 a long-term incentive plan was approved by the Board whereby the Company may grant two forms of awards: Restricted Share Units ("RSUs") and Deferred Share Units ("DSUs") to employees or officers of the Company. The RSUs and DSUs granted is equal to the dollar amount of the award, divided

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by the traded market price of one common share of the Company on the date of such grant. As dividends are paid on the common shares of the Company, grants of RSUs and DSUs are increased accordingly. Each RSU and DSU will represent the right to receive a distribution from the Company in an amount equal to the fair market value of one common share. RSUs and DSUs are settled in cash. Each RSU will vest and is payable on the third anniversary of the grant date. Each DSU will vest on the fifth anniversary of the grant date and is payable on the date the participant of the plan ceases to be an employee or officer of the Company due to retirement or other condition.

During 2025, 71,145 (2024 - 48,900) RSUs and 34,449 (2024 - 30,000) DSUs were granted and 49,589 (2024 - 51,700) RSUs were paid out during the year. At December 31, 2025 \$4,129 (2024 - \$2,653) was recognized as other liabilities and \$1,476 (2024 - \$869) as an operating expense for these awards. All RSU and DSU units have been adjusted to reflect the Common Share Split.

## 15. Insurance contracts and reinsurance contracts held assets/liabilities

### Assets and liabilities

The breakdown of portfolios of insurance contracts and reinsurance contracts held, that are in an asset position and those in a liability position is set out in the table below:

As at	December 31, 2025			December 31, 2024		
	(Assets)	Liabilities	Total	(Assets)	Liabilities	Total
Insurance contracts						
Insurance contracts not measured under PAA, excluding segregated fund account balances	\$ —	\$ 6,323,160	\$ 6,323,160	\$ —	\$ 6,432,269	\$ 6,432,269
Insurance contracts measured under PAA	—	505,147	505,147	—	436,167	436,167
Insurance contracts, excluding segregated fund account balances	—	6,828,307	6,828,307	—	6,868,436	6,868,436
Insurance contracts for segregated fund account balances	—	9,860,892	9,860,892	—	9,140,742	9,140,742
Total insurance contracts	—	16,689,199	16,689,199	—	16,009,178	16,009,178
Less insurance contracts measured under PAA	—	(505,147)	(505,147)	—	(436,167)	(436,167)
Total insurance contracts not measured under PAA	\$ —	\$ 16,184,052	\$ 16,184,052	\$ —	\$ 15,573,011	\$ 15,573,011
Reinsurance contracts held						
Reinsurance contracts held not measured under PAA	\$ (123,222)	\$ 248,529	\$ 125,307	\$ (115,042)	\$ 218,745	\$ 103,703
Reinsurance contract held measured under PAA	(203,411)	—	(203,411)	(181,029)	(4,896)	(185,925)
Total reinsurance contracts held	\$ (326,633)	\$ 248,529	\$ (78,104)	\$ (296,071)	\$ 213,849	\$ (82,222)

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

**Effect on measurement components of insurance contracts initially recognized in the period**

The components of new business for insurance contracts issued applying the VFA or the GMM are disclosed in the table below. There were no insurance contracts acquired in a business combination or portfolio transfer in 2025 or 2024:

As at	December 31, 2025			December 31, 2024		
	Non-onerous contracts issued	Onerous contracts issued	Total	Non-onerous contracts issued	Onerous contracts issued	Total
Insurance contracts initially recognized in the year						
Insurance acquisition cash outflows	\$ 110,646	\$ 90,946	\$ 201,592	\$ 114,291	\$ 74,722	\$ 189,013
Claims and other cash outflows	294,630	178,235	472,865	283,793	161,669	445,462
Estimates of the present value of future cash outflows	405,276	269,181	674,457	398,084	236,391	634,475
Estimates of the present value of future cash inflows	(494,980)	(319,422)	(814,402)	(486,026)	(279,226)	(765,252)
Risk adjustment for non-financial risk	43,898	61,552	105,450	49,601	52,459	102,060
Contractual service margin	45,806	—	45,806	38,341	—	38,341
Increase in insurance contract liabilities from contracts recognized in the year	\$ —	\$ 11,311	\$ 11,311	\$ —	\$ 9,624	\$ 9,624

**Analysis by measurement component for insurance contracts**

The tables below present the net asset or liability for insurance contracts issued showing estimates of the present value of expected future cash flows, risk adjustment for non-financial risk and CSM by operating segment.

For the year ended December 31, 2025	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	Contractual service margin		Total
			Fair value approach	Post transition	
Insurance contracts					
Insurance contracts not measured under PAA, excluding segregated fund account balances					
Wealth Management	\$ (470,981)	\$ 87,780	\$ 706,366	\$ 89,686	\$ 412,851
Group Solutions	4,429	215	—	—	4,644
Individual Insurance	4,266,121	1,032,713	498,527	108,304	5,905,665
Total	3,799,569	1,120,708	1,204,893	197,990	6,323,160
Insurance contracts for segregated fund account balances					
Wealth Management	9,840,515	—	—	—	9,840,515
Individual Insurance	20,377	—	—	—	20,377
Total	9,860,892	—	—	—	9,860,892
Total Insurance contracts not measured under PAA	\$ 13,660,461	\$ 1,120,708	\$ 1,204,893	\$ 197,990	\$ 16,184,052

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

For the year ended December 31, 2024	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	Contractual service margin		Total
			Fair value approach	Post transition	
Insurance contracts					
Insurance contracts not measured under PAA, excluding segregated fund account balances					
Wealth Management	\$ (386,590)	\$ 90,808	\$ 719,507	\$ 66,106	\$ 489,831
Group Solutions	4,788	222	—	—	5,010
Individual Insurance	4,178,334	1,029,129	645,385	84,580	5,937,428
<b>Total</b>	<b>3,796,532</b>	<b>1,120,159</b>	<b>1,364,892</b>	<b>150,686</b>	<b>6,432,269</b>
Insurance contracts for segregated fund account balances					
Wealth Management	9,122,044	—	—	—	9,122,044
Individual Insurance	18,698	—	—	—	18,698
<b>Total</b>	<b>9,140,742</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>9,140,742</b>
<b>Total Insurance contracts not measured under PAA</b>	<b>\$ 12,937,274</b>	<b>\$ 1,120,159</b>	<b>\$ 1,364,892</b>	<b>\$ 150,686</b>	<b>\$ 15,573,011</b>

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

The tables below present a roll-forward of the net asset or liability for insurance contracts issued showing estimates of the present value of expected future cash flows, risk adjustment for non-financial risk and CSM. These tables exclude insurance contracts measured using the PAA.

For the year ended December 31, 2025	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	Contractual service margin		Total
			Fair value approach	Post transition	
Insurance contracts at beginning of year					
Insurance contract liabilities, excluding segregated fund account balances	\$ 3,796,532	\$ 1,120,159	\$ 1,364,892	\$ 150,686	\$ 6,432,269
Insurance contract liabilities for segregated fund account balances	9,140,742	—	—	—	9,140,742
<b>Total insurance contracts beginning of year</b>	<b>12,937,274</b>	<b>1,120,159</b>	<b>1,364,892</b>	<b>150,686</b>	<b>15,573,011</b>
Changes that relate to current services					
CSM recognized for services provided			(154,301)	(19,365)	(173,666)
Change in risk adjustment for non-financial risk for risk expired		(66,012)			(66,012)
Experience adjustments	(8,914)				(8,914)
Changes that relate to future services					
Contracts initially recognized in the period	(139,945)	105,450	—	45,806	11,311
Changes in estimates that adjust the CSM	24,838	(16,379)	(25,001)	16,542	—
Changes in estimates that do not adjust the CSM	41,132	(31,183)			9,949
Changes that relate to past services					
Adjustments to liabilities for incurred claims	891	(8)	—	—	883
Insurance service result	(81,998)	(8,132)	(179,302)	42,983	(226,449)
Insurance finance expense, excluding segregated fund account balances	(33,855)	8,681	19,303	4,321	(1,550)
Insurance finance expenses segregated fund account balances	1,205,093				1,205,093
<b>Total changes in the consolidated statement of income</b>	<b>1,089,240</b>	<b>549</b>	<b>(159,999)</b>	<b>47,304</b>	<b>977,094</b>
Cash flows					
Premiums received	936,382				936,382
Claims and other expenses paid	(621,460)				(621,460)
Insurance acquisition cash flows	(196,032)				(196,032)
<b>Total cash flows</b>	<b>118,890</b>				<b>118,890</b>
Movements related to insurance contract liabilities for segregated fund account balances	(484,943)				(484,943)
<b>Total insurance contracts at end of year</b>	<b>\$ 13,660,461</b>	<b>\$ 1,120,708</b>	<b>\$ 1,204,893</b>	<b>\$ 197,990</b>	<b>\$ 16,184,052</b>
Insurance contracts at end of year					
Insurance contract liabilities, excluding segregated fund account balances	\$ 3,799,569	\$ 1,120,708	\$ 1,204,893	\$ 197,990	\$ 6,323,160
Insurance contract liabilities for segregated fund account balances	9,860,892	—	—	—	9,860,892
<b>Total insurance contracts at end of year</b>	<b>\$ 13,660,461</b>	<b>\$ 1,120,708</b>	<b>\$ 1,204,893</b>	<b>\$ 197,990</b>	<b>\$ 16,184,052</b>

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

For the year ended December 31, 2024	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	Contractual service margin		Total
			Fair value approach	Post transition	
Insurance contracts at beginning of year					
Insurance contract liabilities, excluding segregated fund account balances	\$ 3,740,020	\$ 1,106,509	\$ 1,376,708	\$ 87,831	\$ 6,311,068
Insurance contract liabilities for segregated fund account balances	8,507,285	—	—	—	8,507,285
<b>Total insurance contracts beginning of year</b>	<b>12,247,305</b>	<b>1,106,509</b>	<b>1,376,708</b>	<b>87,831</b>	<b>14,818,353</b>
Changes that relate to current services					
CSM recognized for services provided			(163,731)	(12,898)	(176,629)
Change in risk adjustment for non-financial risk for risk expired		(59,481)			(59,481)
Experience adjustments	37,607				37,607
Changes that relate to future services					
Contracts initially recognized in the period	(130,777)	102,060	—	38,341	9,624
Changes in estimates that adjust the CSM	(115,764)	(48,479)	130,237	34,006	—
Changes in estimates that do not adjust the CSM	18,838	(22,960)			(4,122)
Changes that relate to past services					
Adjustments to liabilities for incurred claims	2,183	(5)	—	—	2,178
Insurance service result	(187,913)	(28,865)	(33,494)	59,449	(190,823)
Insurance finance expense, excluding segregated fund account balances	122,346	42,515	21,678	3,406	189,945
Insurance finance expenses segregated fund account balances	1,089,553				1,089,553
<b>Total changes in the consolidated statement of income</b>	<b>1,023,986</b>	<b>13,650</b>	<b>(11,816)</b>	<b>62,855</b>	<b>1,088,675</b>
Cash flows					
Premiums received	901,066				901,066
Claims and other expenses paid	(600,698)				(600,698)
Insurance acquisition cash flows	(178,289)				(178,289)
<b>Total cash flows</b>	<b>122,079</b>				<b>122,079</b>
Movements related to insurance contract liabilities for segregated fund account balances	(456,096)				(456,096)
<b>Total insurance contracts at end of year</b>	<b>\$ 12,937,274</b>	<b>\$ 1,120,159</b>	<b>\$ 1,364,892</b>	<b>\$ 150,686</b>	<b>\$ 15,573,011</b>
Insurance contracts at end of year					
Insurance contract liabilities, excluding segregated fund account balances	\$ 3,796,532	\$ 1,120,159	\$ 1,364,892	\$ 150,686	\$ 6,432,269
Insurance contract liabilities for segregated fund account balances	9,140,742	—	—	—	9,140,742
<b>Total insurance contracts at end of year</b>	<b>\$ 12,937,274</b>	<b>\$ 1,120,159</b>	<b>\$ 1,364,892</b>	<b>\$ 150,686</b>	<b>\$ 15,573,011</b>

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

**Analysis of contractual service margin for insurance contracts by operating segment**

For the year ended	December 31, 2025			December 31, 2024		
	Wealth Management	Individual Insurance	Total	Wealth Management	Individual Insurance	Total
Contractual service margin at beginning of year	\$ 785,613	\$ 729,965	\$ 1,515,578	\$ 758,766	\$ 705,773	\$ 1,464,539
CSM recognized for services provided	(106,472)	(67,194)	(173,666)	(104,825)	(71,804)	(176,629)
Contracts initially recognized in the period	10,028	35,778	45,806	12,303	26,038	38,341
Changes in estimates that adjust the CSM	105,905	(114,364)	(8,459)	118,438	45,805	164,243
Insurance finance expense <sup>(1)</sup>	978	22,646	23,624	931	24,153	25,084
Contractual service margin at end of year	\$ 796,052	\$ 606,831	\$ 1,402,883	\$ 785,613	\$ 729,965	\$ 1,515,578

<sup>(1)</sup> Interest accretion**Analysis by remaining coverage and incurred claims for insurance contracts**

The tables below present the net asset or liability for all insurance contracts issued showing liabilities for remaining coverage and liability for incurred claims by operating segment. These tables include insurance contracts measured using the PAA.

As at December 31, 2025	Remaining coverage		Incurred claims			Total
	Excluding loss component	Loss component	Contracts not using PAA	Contracts using PAA		
				Estimate of PV of future cash flows	Risk adjustment	
Insurance contracts						
Wealth Management	\$10,238,592	\$ 1,730	\$ 13,044	\$ —	\$ —	\$10,253,366
Group Solutions	(7,822)	—	(366)	473,301	44,678	509,791
Individual Insurance	5,746,999	30,747	148,296	—	—	5,926,042
Total insurance contracts	\$15,977,769	\$ 32,477	\$ 160,974	\$ 473,301	\$ 44,678	\$16,689,199
As at December 31, 2024						
Insurance contracts						
Wealth Management	\$ 9,606,130	\$ —	\$ 5,745	\$ —	\$ —	\$9,611,875
Group Solutions	(8,847)	—	—	409,871	40,153	441,177
Individual Insurance	5,782,548	11,487	162,091	—	—	5,956,126
Total insurance contracts	\$15,379,831	\$ 11,487	\$ 167,836	\$ 409,871	\$ 40,153	\$16,009,178

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

The tables below present a roll-forward of the net asset or liability for all insurance contracts issued showing liabilities for remaining coverage and liability for incurred claims. These tables include insurance contracts measured using the PAA.

For the year ended December 31, 2025	Remaining coverage		Incurred claims			Total
	Excluding loss component	Loss component	Contracts not using PAA	Contracts using PAA		
				Estimate of PV of future cash flows	Risk adjustment	
Insurance contracts at beginning of year						
Insurance contract liabilities, excluding segregated fund account balances	\$ 6,239,089	\$ 11,487	\$ 167,836	\$ 409,871	\$ 40,153	\$ 6,868,436
Insurance contract liabilities for segregated fund account balances	9,140,742	—	—	—	—	9,140,742
<b>Total insurance contract at beginning of year</b>	<b>15,379,831</b>	<b>11,487</b>	<b>167,836</b>	<b>409,871</b>	<b>40,153</b>	<b>16,009,178</b>
Insurance revenue						
Contracts under fair value approach	(649,215)					(649,215)
Contracts post transition	(880,933)					(880,933)
Insurance service expenses						
Incurred claims and other expenses		(1,032)	489,750	663,571	—	1,152,289
Amortization of insurance acquisition cash flows	59,948					59,948
Losses and reversal of losses on onerous contracts		21,260	—	—	—	21,260
Adjustments to liabilities for incurred claims		—	883	47,867	4,199	52,949
Investment components	(123,965)		123,965			—
<b>Insurance service result</b>	<b>(1,594,165)</b>	<b>20,228</b>	<b>614,598</b>	<b>711,438</b>	<b>4,199</b>	<b>(243,702)</b>
Insurance finance expense from insurance contracts, excluding segregated fund account balances	(2,183)	762	—	5,415	326	4,320
Insurance finance expenses, insurance contracts segregated fund account balances	1,205,093					1,205,093
<b>Total changes in the statement of income</b>	<b>(391,255)</b>	<b>20,990</b>	<b>614,598</b>	<b>716,853</b>	<b>4,525</b>	<b>965,711</b>
Cash flows						
Premiums received	1,670,168					1,670,168
Claims and other expenses paid			(621,460)	(653,423)		(1,274,883)
Insurance acquisition cash flows	(196,032)					(196,032)
<b>Total cash flows</b>	<b>1,474,136</b>		<b>(621,460)</b>	<b>(653,423)</b>		<b>199,253</b>
Movements related to insurance contract liabilities for segregated fund account balances	(484,943)		—			(484,943)
<b>Total insurance contract at end of year</b>	<b>\$15,977,769</b>	<b>\$ 32,477</b>	<b>\$ 160,974</b>	<b>\$ 473,301</b>	<b>\$ 44,678</b>	<b>\$16,689,199</b>
Insurance contracts at end of year						
Insurance contract liabilities, excluding segregated fund account balances	\$ 6,116,877	\$ 32,477	\$ 160,974	\$ 473,301	\$ 44,678	\$ 6,828,307
Insurance contract liabilities for segregated fund account balances	9,860,892	—	—	—	—	9,860,892
<b>Total insurance contracts at end of year</b>	<b>\$15,977,769</b>	<b>\$ 32,477</b>	<b>\$ 160,974</b>	<b>\$ 473,301</b>	<b>\$ 44,678</b>	<b>\$16,689,199</b>

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

For the year ended December 31, 2024	Remaining coverage		Incurred claims			Total
	Excluding loss component	Loss component	Contracts not using PAA	Contracts using PAA		
				Estimate of PV of future cash flows	Risk adjustment	
Insurance contracts at beginning of year						
Insurance contract liabilities, excluding segregated fund account balances	\$ 6,133,450	\$ 7,077	\$ 158,049	\$ 375,077	\$ 34,781	\$ 6,708,434
Insurance contract liabilities for segregated fund account balances	8,507,285	—	—	—	—	8,507,285
<b>Total insurance contract at beginning of year</b>	<b>14,640,735</b>	<b>7,077</b>	<b>158,049</b>	<b>375,077</b>	<b>34,781</b>	<b>15,215,719</b>
Insurance revenue						
Contracts under fair value approach	(635,101)					(635,101)
Contracts post transition	(770,191)					(770,191)
Insurance service expenses						—
Incurred claims and other expenses		(1,427)	491,674	632,334	—	1,122,581
Amortization of insurance acquisition cash flows	41,577					41,577
Losses and reversal of losses on onerous contracts		5,502	—	—	—	5,502
Adjustments to liabilities for incurred claims		—	2,178	12,249	2,955	17,382
Investment components	(116,633)		116,633			—
Insurance service result	(1,480,348)	4,075	610,485	644,583	2,955	(218,250)
Insurance finance expense from insurance contracts, excluding segregated fund account balances	189,642	335	—	23,799	2,417	216,193
Insurance finance expenses, insurance contracts segregated fund account balances	1,089,553					1,089,553
<b>Total changes in the statement of income</b>	<b>(201,153)</b>	<b>4,410</b>	<b>610,485</b>	<b>668,382</b>	<b>5,372</b>	<b>1,087,496</b>
Cash flows						
Premiums received	1,574,634					1,574,634
Claims and other expenses paid			(600,698)	(633,588)		(1,234,286)
Insurance acquisition cash flows	(178,289)					(178,289)
<b>Total cash flows</b>	<b>1,396,345</b>		<b>(600,698)</b>	<b>(633,588)</b>		<b>162,059</b>
Movements related to insurance contract liabilities for segregated fund account balances	(456,096)		—			(456,096)
<b>Total insurance contract at end of year</b>	<b>\$15,379,831</b>	<b>\$ 11,487</b>	<b>\$ 167,836</b>	<b>\$ 409,871</b>	<b>\$ 40,153</b>	<b>\$16,009,178</b>
Insurance contracts at end of year						
Insurance contract liabilities, excluding segregated fund account balances	\$ 6,239,089	\$ 11,487	\$ 167,836	\$ 409,871	\$ 40,153	\$ 6,868,436
Insurance contract liabilities for segregated fund account balances	9,140,742	—	—	—	—	9,140,742
<b>Total insurance contracts at end of year</b>	<b>\$15,379,831</b>	<b>\$ 11,487</b>	<b>\$ 167,836</b>	<b>\$ 409,871</b>	<b>\$ 40,153</b>	<b>\$16,009,178</b>

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

**Insurance revenue**

For the year ended	December 31, 2025	December 31, 2024
Contracts not measured under the PAA		
CSM recognized for services provided	\$ 173,666	\$ 176,629
Change in risk adjustment for non-financial risk for risk expired	65,813	59,327
Expected claims and other insurance service expenses	497,834	450,381
Recovery of insurance acquisition cash flows	59,948	41,577
Total	797,261	727,914
Contracts measured under the PAA	732,887	677,378
Total insurance revenue	\$ 1,530,148	\$ 1,405,292

**Expected remaining CSM recognition for insurance contracts**

	Less than 1 year	1-2 years	2-3 years	3-4 years	4-5 years	5-10 years	More than 10 years	Total
December 31, 2025	\$ 149,369	\$ 136,119	\$ 123,277	\$ 111,126	\$ 99,871	\$ 359,697	\$ 423,424	\$1,402,883
December 31, 2024	\$ 162,717	\$ 147,219	\$ 132,660	\$ 118,346	\$ 106,165	\$ 381,477	\$ 466,994	\$1,515,578

**Effect on measurement components of reinsurance contracts held initially recognized in the period**

For the year ended	December 31, 2025	December 31, 2024
New business reinsurance contracts held		
Estimates of present value of cash outflows	\$ 218,115	\$ 205,712
Estimates of present value of cash inflows	(204,676)	(192,195)
Risk adjustment for non-financial risk	(46,872)	(44,657)
Contractual service margin	26,508	24,928
Amount included in reinsurance contracts held assets for the year	\$ (6,925)	\$ (6,212)

**Analysis by measurement component for reinsurance contracts held**

The tables below present the net asset or liability for reinsurance contracts held showing estimates of the present value of future cash flows, risk adjustment for non-financial risk and CSM by operating segment.

As at December 31, 2025	Estimates of present value of future cash flows	Risk adjustment for non- financial risk	Contractual service margin		Total
			Fair value approach	Post transition	
Reinsurance contracts held					
Reinsurance contracts held not measured under PAA					
Wealth Management	\$ (13,001)	\$ (550)	\$ 2,764	\$ —	\$ (10,787)
Individual Insurance	583,529	(395,614)	(137,191)	85,370	136,094
Total	\$ 570,528	\$ (396,164)	\$ (134,427)	\$ 85,370	\$ 125,307
As at December 31, 2024					
	Estimates of present value of future cash flows	Risk adjustment for non- financial risk	Contractual service margin		Total
			Fair value approach	Post transition	
Reinsurance contracts held					
Reinsurance contracts held not measured under PAA					
Wealth Management	\$ (9,822)	\$ (605)	\$ 2,211	\$ —	\$ (8,216)
Individual Insurance	601,332	(382,072)	(172,119)	64,778	111,919
Total	\$ 591,510	\$ (382,677)	\$ (169,908)	\$ 64,778	\$ 103,703

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

The tables below present a roll-forward of the net asset or liability for reinsurance contracts held showing estimates of the present value of future cash flows, risk adjustment for non-financial risk and CSM. These tables exclude reinsurance contracts held measured using the PAA.

For the year ended December 31, 2025	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	Contractual service margin		Total
			Fair value approach	Post transition	
Reinsurance contracts held at beginning of year					
Reinsurance contracts held (assets)	\$ 328,320	\$ (312,915)	\$ (195,362)	\$ 64,915	\$ (115,042)
Reinsurance contract held liabilities	263,190	(69,762)	25,454	(137)	218,745
Net reinsurance contracts held at beginning of year	591,510	(382,677)	(169,908)	64,778	103,703
Changes that relate to current services					
CSM recognized for services received			20,727	(8,654)	12,073
Risk adjustment recognized for non-financial risk expired		27,471			27,471
Experience adjustments	8,839				8,839
Changes that relate to future services					
Contracts initially recognized in the period	13,440	(46,873)	—	26,508	(6,925)
Changes in estimates that adjust the CSM	(25,750)	8,525	19,667	(2,442)	—
Changes in estimates that adjust recoveries of losses on onerous underlying contracts	1,461	971			2,432
Changes in recoveries of losses on onerous underlying contracts that adjust the CSM			471	1,756	2,227
Changes that relate to past services					
Changes in amounts recoverable arising from changes in liability for incurred claims	(4,158)	—			(4,158)
Reinsurance service result	(6,168)	(9,906)	40,865	17,168	41,959
Reinsurance finance expense (income)	7,039	(3,581)	(5,384)	3,424	1,498
Total changes in the consolidated statement of income	871	(13,487)	35,481	20,592	43,457
Cash flows					
Premiums paid	(156,638)				(156,638)
Amounts received	134,785				134,785
Total cash flows	(21,853)				(21,853)
Net reinsurance contracts held at end of year	\$ 570,528	\$ (396,164)	\$ (134,427)	\$ 85,370	\$ 125,307
Reinsurance contracts held at end of year					
Reinsurance contracts held (assets)	\$ 280,792	\$ (329,322)	\$ (159,876)	\$ 85,184	\$ (123,222)
Reinsurance contracts held liabilities	289,736	(66,842)	25,449	186	248,529
Net reinsurance contracts held at end of year	\$ 570,528	\$ (396,164)	\$ (134,427)	\$ 85,370	\$ 125,307

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

For the year ended December 31, 2024	Estimates of present value of future cash	Risk adjustment for non-financial risk	Contractual service margin		Total
			Fair value approach	Post transition	
Reinsurance contracts held at beginning of year					
Reinsurance contracts held (assets)	\$ 338,565	\$ (318,235)	\$ (178,218)	\$ 44,817	\$ (113,071)
Reinsurance contracts held liabilities	251,770	(82,399)	83,634	225	253,230
Net reinsurance contracts held at beginning of year	590,335	(400,634)	(94,584)	45,042	140,159
Changes that relate to current services					
CSM recognized for services received			18,608	(6,620)	11,988
Risk adjustment recognized for non-financial risk expired		23,905			23,905
Experience adjustments	(5,249)				(5,249)
Changes that relate to future services					
Contracts initially recognized in the period	13,517	(44,657)	—	24,928	(6,212)
Changes in estimates that adjust the CSM	37,567	57,668	(90,168)	(5,067)	—
Changes in estimates that adjust recoveries of losses on onerous underlying contracts	(3,103)	1,888			(1,215)
Changes in recoveries of losses on onerous underlying contracts that adjust the CSM			878	3,449	4,327
Changes that relate to past services					
Changes in amounts recoverable arising from changes in liability for incurred claims	378	—			378
Reinsurance service result	43,110	38,804	(70,682)	16,690	27,922
Reinsurance finance expenses (income)	1,523	(20,847)	(4,642)	3,046	(20,920)
Total changes in the consolidated statement of income	44,633	17,957	(75,324)	19,736	7,002
Cash flows					
Premiums paid	(145,836)				(145,836)
Amounts received	102,378				102,378
Total cash flows	(43,458)				(43,458)
Net reinsurance contracts held at end of year	\$ 591,510	\$ (382,677)	\$ (169,908)	\$ 64,778	\$ 103,703
Reinsurance contracts held at end of year					
Reinsurance contracts held (assets)	\$ 328,320	\$ (312,915)	\$ (195,362)	\$ 64,915	\$ (115,042)
Reinsurance contracts held liabilities	263,190	(69,762)	25,454	(137)	218,745
Net reinsurance contracts held at end of year	\$ 591,510	\$ (382,677)	\$ (169,908)	\$ 64,778	\$ 103,703

**Analysis by remaining coverage and incurred claims for reinsurance contracts held**

The tables below present the net asset or liability for all reinsurance contracts held showing (assets) liabilities for remaining coverage and amounts recoverable on incurred claims by operating segment.

As at December 31, 2025	Remaining coverage		Incurred claims			Total
	Excluding loss recovery component	Loss recovery component	Contracts not using PAA	Contracts using PAA		
				Estimate of PV of future cash flows	Risk adjustment	
Reinsurance contracts held						
Wealth Management	\$ (11,437)	\$ —	\$ 650	\$ —	\$ —	\$ (10,787)
Group Solutions	424	—	—	(187,217)	(16,618)	(203,411)
Individual Insurance	177,561	(5,437)	(36,030)	—	—	136,094
Total reinsurance contracts held	\$ 166,548	\$ (5,437)	\$ (35,380)	\$ (187,217)	\$ (16,618)	\$ (78,104)

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

As at December 31, 2024	Remaining coverage		Incurred claims			Total
	Excluding loss recovery component	Loss recovery component	Contracts not using PAA	Contracts using PAA		
				Estimate of PV of future cash flows	Risk adjustment	
Reinsurance contracts held						
Wealth Management	\$ (13,034)	\$ —	\$ 4,818	\$ —	\$ —	\$ (8,216)
Group Solutions	631	—	—	(170,963)	(15,593)	(185,925)
Individual Insurance	164,117	(4,268)	(47,930)	—	—	111,919
Total reinsurance contracts held	\$ 151,714	\$ (4,268)	\$ (43,112)	\$ (170,963)	\$ (15,593)	\$ (82,222)

The tables below present a roll-forward of the net asset or liability for all reinsurance contracts held showing (assets) liabilities for remaining coverage and amounts recoverable on incurred claims. These tables include reinsurance contracts held measured using the PAA.

For the year ended December 31, 2025	Remaining coverage		Incurred claims			Total
	Excluding loss recovery component	Loss recovery component	Contracts not using PAA	Contracts using PAA		
				Estimate of PV of future cash flows	Risk adjustment	
Reinsurance contracts held (assets) liabilities at beginning of year						
Reinsurance contracts held (assets)	\$ (114,934)	\$ (4,268)	\$ 4,159	\$ (165,435)	\$ (15,593)	\$ (296,071)
Reinsurance contracts held liabilities	266,648	—	(47,271)	(5,528)	—	213,849
Net reinsurance contracts held liabilities (assets) at beginning of year	151,714	(4,268)	(43,112)	(170,963)	(15,593)	(82,222)
Allocation of premiums paid						
Contracts under fair value approach	149,206					149,206
Contracts post transition	202,705					202,705
Amounts recoverable from reinsurers						
Amounts recoverable for claims and other expenses incurred in the period		1,287	(122,895)	(161,821)	—	(283,429)
Changes in amounts recoverable from changes in liability for incurred claims			(4,158)	(15,524)	(1,017)	(20,699)
Changes in fulfilment cash flows which relate to onerous underlying contracts		(2,266)				(2,266)
Net income or expense from reinsurance contracts held	351,911	(979)	(127,053)	(177,345)	(1,017)	45,517
Reinsurance finance income	1,688	(190)	—	(1,343)	(8)	147
Total changes in the statement of net income	353,599	(1,169)	(127,053)	(178,688)	(1,025)	45,664
Cash flows						
Premiums paid	(338,765)					(338,765)
Amounts received			134,785	162,434		297,219
Total cash flows	(338,765)	—	134,785	162,434	—	(41,546)
Net reinsurance contracts held liabilities (assets) at end of year	\$ 166,548	\$ (5,437)	\$ (35,380)	\$ (187,217)	\$ (16,618)	\$ (78,104)
Reinsurance contracts held (assets) liabilities at end of year						
Reinsurance contracts held (assets)	\$ (81,977)	\$ (5,436)	\$ (35,381)	\$ (187,221)	\$ (16,618)	\$ (326,633)
Reinsurance contracts held liabilities	248,525	(1)	1	4	—	248,529
Net reinsurance contracts held liabilities (assets) at end of year	\$ 166,548	\$ (5,437)	\$ (35,380)	\$ (187,217)	\$ (16,618)	\$ (78,104)

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(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

For the year ended December 31, 2024	Remaining coverage		Incurred claims			Total
	Excluding loss recovery component	Loss recovery component	Contracts not using PAA <sup>(1)</sup>	Contracts using PAA		
				Estimate of PV of future cash flows <sup>(1)</sup>	Risk adjustment	
Reinsurance contracts held (assets) liabilities at beginning of year						
Reinsurance contracts held (assets)	\$ (114,315)	\$ (2,539)	\$ 3,783	\$ (154,192)	\$ (14,096)	\$ (281,359)
Reinsurance contracts held liabilities	284,196	—	(25,010)	(5,956)	—	253,230
Net reinsurance contracts held liabilities (assets) at beginning of year	169,881	(2,539)	(21,227)	(160,148)	(14,096)	(28,129)
Allocation of premiums paid						
Contracts under fair value approach	141,679					141,679
Contracts post transition	185,972					185,972
Amounts recoverable from reinsurers						
Amounts recoverable for claims and other expenses incurred in the period		1,636	(124,641)	(158,544)	—	(281,549)
Changes in amounts recoverable from changes in liability for incurred claims			378	(207)	(514)	(343)
Changes in fulfilment cash flows which relate to onerous underlying contracts		(3,100)				(3,100)
Net income or expense from reinsurance contracts held	327,651	(1,464)	(124,263)	(158,751)	(514)	42,659
Reinsurance finance income	(20,655)	(265)	—	(11,035)	(983)	(32,938)
Total changes in the consolidated statement of income	306,996	(1,729)	(124,263)	(169,786)	(1,497)	9,721
Cash flows						
Premiums paid	(325,163)					(325,163)
Amounts received			102,378	158,971		261,349
Total cash flows	(325,163)		102,378	158,971		(63,814)
Net reinsurance contracts liabilities (assets) end of year	\$ 151,714	\$ (4,268)	\$ (43,112)	\$ (170,963)	\$ (15,593)	\$ (82,222)
Reinsurance contracts held (assets) liabilities at end of year						
Reinsurance contracts held (assets)	\$ (114,934)	\$ (4,268)	\$ 4,159	\$ (165,435)	\$ (15,593)	\$ (296,071)
Reinsurance contracts held liabilities	266,648	—	(47,271)	(5,528)	—	213,849
Net reinsurance contracts held liabilities (assets) at end of year	\$ 151,714	\$ (4,268)	\$ (43,112)	\$ (170,963)	\$ (15,593)	\$ (82,222)

**Expected remaining CSM recognition for reinsurance contracts held**

	Less than 1 year	1-2 years	2-3 years	3-4 years	4-5 years	5-10 years	More than 10 years	Total
December 31, 2025	\$ (7,757)	\$ (6,789)	\$ (5,881)	\$ (5,026)	\$ (4,274)	\$ (12,393)	\$ (6,937)	\$ (49,057)
December 31, 2024	\$ (13,860)	\$ (12,445)	\$ (11,039)	\$ (9,712)	\$ (8,462)	\$ (27,070)	\$ (22,542)	\$ (105,130)

**Management assumption updates**

Changes in estimates that adjust the CSM related to direct insurance contracts result in a decrease to CSM of \$8 million (2024 increase of \$164 million). Net of reinsurance contracts held, the CSM impact is an increase of \$11 million (2024 increase of \$69 million). Included in changes in estimates that adjust the CSM is an \$81 million CSM decrease from assumption updates and model refinements during the year (2024 decrease of \$103 million). Changes in estimates that adjust the CSM are also driven by insurance experience and economic experience. Insurance experience reduced CSM by \$26 million in 2025, mainly due to adverse lapse experience. Economic experience increased CSM by \$118 million in 2025, mainly due to the impact of interest rate and equity market changes on segregated fund products within the Wealth Management operating segment.

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

The following table presents a summary of the impact to CSM from assumption updates and model refinements, net of reinsurance contracts held, in millions of dollars.

For the year ended	December 31 2025	December 31 2024
Components of insurance contracts and reinsurance contracts held assumption updates and model refinements		
Discount rates	\$ (1)	\$ (20)
Mortality	(1)	(7)
Expense	(30)	(38)
Lapse	(45)	(34)
Other	(4)	(4)
Total impact to net CSM from assumption updates and model refinements	\$ (81)	\$ (103)

A summary of the main assumption updates is as follows:

- Regular annual updates were made to the discount rates used for business measured under the GMM. These discount rate updates resulted in a CSM decrease of \$1 million for the Individual Insurance operating segment;
- Updates to future mortality assumptions result in a CSM decrease of \$8 million for the Individual Insurance operating segment and an increase of \$7 million for the Wealth Management operating segment (2024 decrease of \$7 million for the Individual Insurance and Wealth Management operating segments). The 2025 impact is mainly related to the regular annual update of the mortality experience study;
- Updates to future maintenance expenses result in a CSM decrease of \$15 million and \$14 million for the Individual Insurance and Wealth Management operating segments, respectively (2024 decrease of \$38 million for the Individual Insurance and Wealth Management operating segments). The Individual Insurance impact in 2025 is mainly related to the inclusion of non-attributable expenses in the valuation of participating insurance liabilities. The Wealth Management impact in 2025 is mainly related to the regular annual update of the expense study; and
- Updates to lapse assumptions result in a CSM decrease of \$45 million for the Individual Insurance operating segment (2024 decrease of \$34 million for the Individual Insurance operating segment). The 2025 impact is mainly related to strengthening Term 10 and Term 20 renewal lapse rates.

Regular annual updates were made to the discount rates used for business measured under the GMM. These discount rate updates resulted in a gain of \$15 million in Net income before taxes, primarily impacting the Individual Insurance operating segment. The Net income impact of other assumption updates totals a loss of \$13 million, primarily driven by updates to Term 10 and Term 20 renewal lapse rates. The total Net income impact of assumption updates is a gain of \$2 million, pre-tax.

## 16. Capital stock

	December 31, 2025			December 31, 2024	
	Authorized	Issued and outstanding	Amount	Issued and outstanding	Amount
Preferred shares				Restated	
Series A Preference Shares	402,733	258	\$ 1	258	\$ 1
First Preference Shares, Series 1	unlimited	4,000,000	100,000	4,000,000	100,000
First Preference Shares, Series 2	unlimited	4,000,000	100,000	4,000,000	100,000
First Preference Shares, Series 3	unlimited	4,000,000	100,000	4,000,000	100,000
Common shares	unlimited	346,101,600	62,334	346,172,200	62,346
Total			\$ 362,335		\$ 362,347

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

1. The Series A Preference Shares are convertible, at the shareholder's option, into common shares on a share for share basis and are entitled, when and if declared, to a non-cumulative dividend of \$0.50 per share per annum. The Series A Preference Shares and common shares are each entitled to one vote per share.
2. The First Preference Shares of each series rank pari passu with every other series of First Preference Shares and in priority to the common shares and the Series A Preference Shares of the Company with respect to the payment of dividends and the distribution of assets on the dissolution, liquidation or winding up of the Company. As at December 31, 2025 there were three series of First Preference Shares outstanding; the First Preference Shares, Series 1, the First Preference Shares, Series 2 and the First Preference Shares, Series 3. The First Preference Shares are non-voting unless there has been a specified default in the payment of dividends or to approve of modifications attending to the series of shares.
  - (a) The First Preference Shares, Series 1 are entitled, if and when declared, to fixed non-cumulative preferential cash dividends at a rate equal to \$1.325 per share per annum. The Company may redeem for cash the First Preference Shares, Series 1 in whole or in part, at the Company's option at \$25.00 per share, in each case together with all declared and unpaid dividends.
  - (b) The First Preference Shares, Series 2 are entitled, if and when declared, to fixed non-cumulative preferential cash dividends at a rate equal to \$1.1875 per share per annum. The Company may redeem for cash the First Preference Shares, Series 2 in whole or in part, at the Company's option at \$25.00 per share, in each case together with all declared and unpaid dividends.
  - (c) The First Preference Shares, Series 3, are entitled, if and when declared, to fixed non-cumulative preferential cash dividends at a rate equal to \$1.375 per share per annum. The Company could redeem for cash the First Preference Shares, Series 3 in whole or in part, at the Company's option for \$25.00 per share, in each case together with all declared and unpaid dividends.

The Company may convert all or any part of the outstanding First Preference Shares into that number of common shares determined by dividing by the then applicable redemption price, together with all declared and unpaid dividends to the date of conversion, by the greater of \$1.00 and 95% of the weighted average trading price of the common shares on the Toronto Stock Exchange for the 20 consecutive trading days ending on the fourth day prior to the conversion date.

#### Common Share Split

On May 7, 2025, E-L Financial approved a 100 for one share split ("Common Share Split") of E-L Financial's issued and outstanding common shares. Each shareholder of record at the close of business on May 23, 2025 ("Record Date") that continued to hold their shares through May 30, 2025 ("Payment Date") received 99 additional shares for every one share held on the Record Date. All common share numbers and per common share amounts have been adjusted to reflect the Common Share Split as if it was retroactively applied to all prior periods presented.

As a result of the Common Share Split, the ratio by which the Series A Preference Shares of the Company are convertible into common shares will be adjusted by a proportion corresponding to the Common Share Split ratio. The Common Share Split will not change the number of Series A Preference Shares that the Company is authorized to issue or the number of Series A Preference Shares outstanding.

#### Normal Course Issuer Bid

On March 10, 2025, the Company obtained approval from the TSX to renew its normal course issuer bid ("NCIB"). After adjustment for the Common Share Split, the Company can purchase up to 17,308,600 common shares between March 12, 2025 and March 11, 2026. Daily purchases (other than pursuant to a block purchase exemption) on the TSX under the NCIB are limited to 5,678 common shares (post

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

Common Share Split). The price that the Company pays for the common shares is the prevailing market price at the time of acquisition. During 2025, 70,600 common shares were purchased under the NCIB at an average price of \$16.39 per share for a total consideration of \$1,157. No shares were purchased under the NCIB for the year ended December 31, 2024.

The movement in common share capital is as follows:

Common shares	2025		2024	
	Number of shares	Share capital	Number of shares	Share capital
Balance, beginning of the year	346,172,200	\$ 62,346	346,172,200	\$ 62,346
Repurchase and cancellation of shares:				
NCIB	(70,600)	(12)	—	—
Balance, end of the year	346,101,600	\$ 62,334	346,172,200	\$ 62,346

#### Dividends

Dividends declared during the year were as follows:

	2025	2024
First Preference shares, Series 1, \$1.325 per share	\$ 5,300	\$ 5,300
First Preference shares, Series 2, \$1.1875 per share	4,750	4,750
First Preference shares, Series 3, \$1.375 per share	5,500	5,500
Common shares		
Quarterly dividends \$0.04 per share	54,520	51,926
Special cash dividend, \$1.50 (2024 - \$0.60) per share	519,258	207,703
Total	\$ 589,328	\$ 275,179

When calculated on the basis of the common shares outstanding less the Company's proportionate interest in its own common shares held indirectly through its associate, the total common dividend is \$566,579 (2024 - \$252,431).

On January 15, 2026, the Board of Directors declared a special dividend of \$1.05 per common share payable March 13, 2026 to shareholders of record on March 3, 2026.

The following dividends were declared by the Board of Directors at their meeting on March 5, 2026, with a record and payable date of March 31, 2026 and April 17, 2026, respectively:

- First Preference Shares, Series 1, \$0.33125 per share;
- First Preference Shares, Series 2, \$0.296875 per share;
- First Preference Shares, Series 3, \$0.34375 per share;
- Series A Preference Shares, \$0.125 per share; and
- Common shares, \$0.04 per share.

The dividends declared on January 15, 2026 and March 5, 2026 will be recorded in the first quarter of 2026.

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

**17. Borrowings**

The table below presents the debt obligations of the Company:

As at	Interest rate	Earliest par call or redemption date	Maturity	2025		2024	
				Carrying value	Fair value	Carrying value	Fair value
<b>Empire Life</b>							
Series 2021-1 <sup>(1)</sup>	2.024 %	Sept. 24, 2026	2031	\$ 199,856		\$ 199,659	
Series 2023-1 <sup>(2)</sup>	5.503 %	Jan. 13, 2028	2033	199,715		199,575	
Total subordinated debt				\$ 399,571	\$ 406,720	\$ 399,234	\$ 402,940
<b>E-L Corporate</b>							
Senior unsecured notes <sup>(3)</sup>	4.000 %		2050	200,000	169,310	199,635	176,710
Total borrowings				\$ 599,571	\$ 576,030	\$ 598,869	\$ 579,650

<sup>(1)</sup> Unsecured debentures due 2031. From September 24, 2026, interest is payable at 0.67% over CORRA plus 0.32138% credit adjustment spread.

<sup>(2)</sup> Unsecured debentures due 2033. From January 13, 2028, interest is payable at 2.26% over CORRA.

<sup>(3)</sup> The senior unsecured note bears interest at an annual rate of 4.0% calculated and payable semi-annually in arrears on June 22 and December 22 of each year commencing December 22, 2020 and ending June 22, 2050.

**18. Operating expenses**

Operating expenses include the following:

	2025	2024
Salary and benefits expense	\$ 88,476	\$ 64,987
Commission	25,518	17,741
Rent, maintenance and amortization of right-of-use assets	15,744	11,759
Professional services	16,542	10,097
Amortization of assets	10,902	10,639
Other	39,379	28,651
Total	\$ 196,561	\$ 143,874

**19. Income taxes**

Income taxes are assessed on net income before income taxes. The effective tax rate varies from the combined statutory rate as follows:

	2025	2024
Income taxes at statutory rate	\$ 435,305	\$ 547,760
Variance as a result of:		
Tax-paid dividends	(34,419)	(22,859)
Non-taxable portion of investment gains	(156,862)	(204,558)
Other	14,342	(2,834)
Income tax expense	\$ 258,366	\$ 317,509

The current enacted corporate tax rates as they impact the Company in 2025 stand at 26.5% (2024 - 26.5%).

The Company's income tax expense includes provisions for current and deferred taxes as follows:

	2025	2024
Current	\$ 166,105	\$ 150,991
Deferred	92,261	166,518
Income tax expense	\$ 258,366	\$ 317,509

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

In certain instances the tax basis of assets and liabilities differs from the carrying amount. These differences which will give rise to deferred income taxes are reflected in the consolidated statements of financial position as follows:

	2025	2024
Deferred tax asset <sup>(1)</sup>		
Investments	\$ 217	\$ 1,339
Insurance contract liabilities	97,345	102,272
Post-employment benefit plans	(12,068)	(7,282)
Other	(497)	(4,046)
<b>Total</b>	<b>\$ 84,997</b>	<b>\$ 92,283</b>

<sup>(1)</sup> Of the above total, \$84,997 (2024 - \$92,283) is expected to be paid more than one year after the reporting date.

	2025	2024
Deferred tax liabilities <sup>(1)</sup>		
Investments	\$ (611,454)	\$ (523,765)
Other	(4,975)	(399)
<b>Total</b>	<b>\$ (616,429)</b>	<b>\$ (524,164)</b>

<sup>(1)</sup> Of the above total, \$603,794 (2024 - \$515,873) is expected to be paid more than one year after the reporting date.

The net movement on the deferred income tax are as follows:

	2025	2024
Deferred income tax net liability - beginning of year	\$ (431,881)	\$ (262,125)
Deferred income tax (expense) benefit :		
Statement of income	(92,261)	(166,518)
Other comprehensive income	(3,997)	(3,238)
Other	(3,293)	—
<b>Net change</b>	<b>\$ (531,432)</b>	<b>\$ (431,881)</b>

During 2025, the Company and its subsidiaries paid income tax balances of \$230,259 (2024 - \$86,259).

## 20. Earnings per share

Earnings per share has been calculated by dividing consolidated net income attributed to common equity shareholders of the Company for the year, less dividends on First Preference shares, by the amount equal to the total weighted average number of common shares outstanding of 346,185,702 (2024 - 346,198,000) less 9,603,369 (2024 - 9,598,700) in reciprocal holdings, which is the Company's proportionate interest in its own common shares held indirectly through its associate, Economic.

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

The following is a reconciliation of the numerators and the denominators of the basic and diluted earnings per common share computations:

	2025	2024
Basic earnings per common share:		
Net income available to shareholders	\$ 1,233,334	\$ 1,563,039
Less: Dividends on First Preference shares	(15,550)	(15,550)
Net income after dividends on First Preference shares	\$ 1,217,784	\$ 1,547,489
Weighted average number of common shares outstanding <sup>(1,2)</sup>	336,582,333	336,599,300
Basic earnings per common share from net income <sup>(2)</sup>	\$ 3.62	\$ 4.60
Diluted earnings per common share:		
Net income available to shareholders	\$ 1,233,334	\$ 1,563,039
Weighted average number of common shares outstanding <sup>(1,2)</sup>	336,582,333	336,599,300
Dilutive effect of the conversion of First Preference Shares into common shares	22,388,061	31,345,200
Weighted average number of diluted common shares outstanding <sup>(1)</sup>	358,970,394	367,944,500
Diluted earnings per common share from net income <sup>(2)</sup>	\$ 3.44	\$ 4.25

<sup>(1)</sup> Net of reciprocal holdings<sup>(2)</sup> All common share numbers and per common share amounts have been adjusted to reflect the Common Share Split as if it was retroactively applied to all prior periods presented.

## 21. Commitments

In the normal course of business, investment commitments are outstanding which are not reflected in the consolidated financial statements.

As of December 31, 2025, E-L Corporate has \$352,396 (2024 - \$336,990) in unfunded commitments in limited partnerships.

Empire Life has \$96,607 as of December 31, 2025 (2024 - \$75,472) in unfunded commitments as at December 31, 2025. These outstanding commitments are payable at any time up to and including July 19, 2030.

## 22. E-L Corporate risk management

The objective of E-L Corporate's risk management process is to ensure that the operations of the Company encompassing risk are consistent with the Company's objectives and risk tolerance, while maintaining an appropriate risk/reward balance. The Company is exposed to financial risks arising from its investing activities. For investment risks, the Company is exposed to credit risk, liquidity risk and various market risks including interest rate risk, equity risk and foreign currency risk.

The disclosures in Notes 4 and 6 provide the breakdown of investments by type and by geographic region based on the underlying risk. The fair values of these investments are inherently volatile and frequently change in value as a result of factors beyond the Company's control, including general economic and capital market conditions.

In the sections that follow, the Company provides sensitivities and risk exposure measures for certain risks. These include sensitivities due to specific changes in market prices, based on the market prices as at the calculation dates. The sensitivities are calculated independently for each risk factor, assuming that all other risk variables remain constant. The sensitivities do not take into account indirect effects such as potential impacts on impairments or valuation allowances on deferred tax assets. Actual results can differ materially from these estimates for a variety of reasons, including differences in the pattern or distribution of market shocks, the interaction among these factors when more than one factor changes; changes in investment return and future investment activity assumptions; effective tax rates and other market factors;

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

and the general limitations of the Company's internal models used for purposes of these calculations. Changes due to new sales or maturities, asset purchases/sales, or other management actions could also result in material changes to these reported sensitivities. For these reasons, the sensitivities should only be viewed as directional estimates of the underlying sensitivities for the respective factors based on the assumptions outlined, and should not be viewed as predictors for the Company's future net income, OCI, and capital sensitivities. Given the nature of these calculations, the Company cannot provide assurance that the actual impact will be consistent with the estimates provided. Changes in risk variables in excess of the ranges illustrated may result in other than proportionate impacts.

E-L Corporate owns investments in global equities and fixed income securities directly and indirectly through limited partnerships and other investment companies. In addition, the E-L Corporate segment includes the invested assets of United, the Company's closed-end investment subsidiary. E-L Corporate has two significant investments in associates: Economic, a closed-end investment company and Algoma, a shipping company.

The Company maintains a strategy of long-term growth through capital appreciation and dividend and interest income from its investments. The externally managed investment portfolios have mandates in which the manager's performance is evaluated. Their performance is reviewed by management on a monthly basis, evaluating performance over a period of time relative to their mandate. On a quarterly basis, the Board of Directors reviews the E-L Corporate investment portfolio, including investment performance benchmarked against the relevant indices, exposure by geographic distribution, investment concentration and significant movements in the investment portfolios during the period.

#### *Credit risk*

Credit risk is the risk that one party to a financial instrument fails to discharge an obligation and causes a financial loss to another party.

The gross credit risk exposure for the Company related to its financial instruments is as follows:

As at	December 31, 2025	December 31, 2024
Cash and cash equivalents	\$ 245,038	\$ 154,217
Preferred shares	1,686	1,711
Accrued investment income	4,954	4,391
<b>Total</b>	<b>\$ 251,678</b>	<b>\$ 160,319</b>

#### *Liquidity risk*

Liquidity risk is the risk that the Company will encounter difficulty in meeting obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Company's liquidity risk management strategy is to ensure that there will be sufficient cash to meet all financial commitments and obligations as they become due.

The majority of the Corporate Investment's obligations relate to its ability to pay annual dividend commitments, outstanding investment commitments, interest on the 4.0% senior unsecured notes and margin loan (refer to Note 17 - Borrowings) and to meet ongoing operating expenses as they fall due. In most years, the Company is able to fund these obligations by its cash flow from net investment income earned on its investment portfolio. In addition to this, the Company maintains sufficient liquidity through holding short term investments, cash equivalents and high quality marketable investments that may easily be sold, if necessary to fund new investment opportunities and to meet any operating cash flow deficiencies. The Company also uses a margin loan facility to fund certain investment opportunities or provide short term liquidity as required.

E-L Corporate's liquidity is comprised of \$245,038 in cash and cash equivalents as at December 31, 2025 (December 31, 2024 - \$154,217).

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

## Market risk

### a) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Changes in interest rates can result from many factors including general market volatility, or specific social, political or economic events.

E-L Corporate is not subject to significant interest rate risk, as its only fixed-interest investments and loan payable are short term in nature.

### b) Equity risk

The Company maintains a strategy of long-term growth through investments in common equities as management believe that over long periods of time, common equities, as an asset class, will outperform fixed income instruments or balanced funds. The Company regularly reviews its portfolio and, while expecting and tolerating the volatility associated with such investments, attempts to mitigate its exposure to this risk through diversification.

The following table summarizes the potential impact on E-L Corporate of a change in global equity markets. E-L Corporate used a 10% increase or decrease in equity markets as such a change is considered to be a reasonably possible change in equity markets based on historic results and is a useful comparator as it is commonly used. E-L Corporate used a 20% increase or decrease in its equity market sensitivity to illustrate that changes in equity markets in excess of 10% may result in both linear and non-linear impacts, and a 20% change in equity markets is a commonly used additional sensitivity factor.

The calculations below assume that all other variables are held constant and that all of E-L Corporate's equities move according to a one-to-one correlation with the equity markets.

Effect on shareholders' net income	2025	2024
Investments - corporate		
10% fluctuation	\$ 632,296	\$ 587,614
20% fluctuation	\$ 1,264,592	\$ 1,175,228
Investments in associates		
10% fluctuation	\$ 23,777	\$ 21,689
20% fluctuation	\$ 47,554	\$ 43,378

### Concentration of common equity holdings

E-L Corporate has a \$1,271,998 (December 31, 2024 - \$1,282,066) investment in an exchange traded fund which tracks the S&P 500 index representing 15% (December 31, 2024 - 16%) of E-L Corporate's total investments.

### Foreign currency risk

Foreign currency risk is the risk that the fair value or cash flows of a financial instrument will fluctuate because of changes in exchange rates and create an adverse effect on earnings and equity when measured in the Company's functional currency.

The Company's exposure to foreign currency is limited to its investments in common shares and units. The U.S. dollar represents the largest currency exposure. In addition, the Company has exposure to several currencies worldwide, reflecting the global diversity of its non-Canadian portion of its investments. These investments are managed by third party investment managers, with decisions regarding exposure to currency risk being part of the investment manager's strategy.

A 10% fluctuation in the U.S. dollar would have approximately \$379,459 (December 31, 2024 - \$360,549) affect on shareholders' net income and 8,615 (2024 - \$7,925) on other comprehensive income.

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

### **23. Empire Life risk management**

Empire Life is exposed to risks arising from its investing activities and its insurance operations. The quantitative risk management exhibits that follow reflect the exposure of Empire Life to various risks. Guarantees on segregated funds are included in the Empire Life's insurance contract liabilities, and are reflected in each of the applicable disclosures, alongside other insurance business. Assets and liabilities associated with segregated fund account balances are presented as offsetting amounts in the consolidated statements of financial position, and are therefore excluded from the risk management disclosures below.

In the sections that follow, Empire Life provides sensitivities and risk exposure measures for certain risks. These include sensitivities due to specific changes in market prices and interest rates, based on the market prices, interest rates, assets, liabilities and business mix in place as at the calculation dates. In addition, the sensitivities are based on methods and assumptions in effect as at the respective calculation dates. Changes in the regulatory environment, assumptions or methods used to measure assets and liabilities after those dates could result in material changes to the estimated sensitivities. The sensitivities are calculated independently for each risk variable, generally assuming that all other risk variables remain constant. The sensitivities do not take into account indirect effects such as potential impacts on goodwill impairments or valuation allowances on deferred tax assets. Net income and CSM sensitivities, as well as capital sensitivities, are based on instantaneous changes in equity markets and interest rates. Sensitivities to interest rates assume a parallel shift in the assumed interest rates across the entire yield curve, with no change to the ultimate risk-free rate or ultimate illiquidity premium in the liability discount rates. Actual results can differ materially from these estimates for a variety of reasons, including differences in the pattern or distribution of market shocks, the interaction between these risk variables, or changes in other assumptions such as business mix, effective tax rates, policyholder behaviour and other market variables relative to those underlying the calculation of the sensitivities. Actual results can differ materially from these estimates for a variety of reasons, including differences in the pattern or distribution of market shocks, the interaction among these factors when more than one factor changes; changes in actuarial and investment return and future investment activity assumptions; actual experience differing from the assumptions; changes in business mix, effective tax rates and other market factors; and the general limitations of Empire Life's internal models used for purposes of these calculations. Changes due to new sales or maturities, asset purchases/sales, or other management actions could also result in material changes to these reported sensitivities. For these reasons, the sensitivities should only be viewed as directional estimates of the underlying sensitivities for the respective factors based on the assumptions outlined and should not be viewed as predictors for Empire Life's future net income, CSM, equity and capital sensitivities. Given the nature of these calculations, Empire Life cannot provide assurance that the actual impact will be consistent with the estimates provided. Changes in risk variables in excess of the ranges illustrated may result in other than proportionate impacts. Amounts disclosed in this note do not incorporate an adjustment for non-controlling interests. References in this note to the Board of Directors, Committees, and policies are for those of Empire Life.

#### **Market risk**

Market risk is the risk of loss arising from adverse changes in market rates and prices such as interest rates, prices of equities, real estate and other securities, credit spreads, foreign exchange rates and inflation.

Market risk is directly influenced by the volatility and liquidity in the markets in which the related financial instruments are traded, expectations of future price and yield movements and the composition of Empire Life's investment portfolio. Under the Canadian insurance accounting and regulatory regime, Empire Life's results for any period reflect equity market values and interest rates at the end of the period through mark-to-market accounting. Consequently, a decline in public equity market values or changes in interest rates or spreads could result in material changes to net income attributed to shareholders and CSM

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increases to regulatory capital requirements and reduction in Empire Life's capital adequacy ratios. Empire Life buys investment quality bonds to support, to a very large extent, the liabilities under the insurance and annuity policies of Empire Life. Empire Life's investment strategy also includes the use of publicly-listed common stocks or ETFs to support the liabilities under its insurance policies. However, if Empire Life does not achieve the expected returns underlying the pricing of its products, its net income and CSM may be adversely affected.

Furthermore, a decrease in the fair value of Empire Life's common stock portfolio results in reduced shareholders' equity, reduced participating account surplus and a reduced LICAT ratio. Segregated fund products issued by Empire Life contain minimum death, maturity, and withdrawal benefit guarantees. Market price fluctuations impact Empire Life's estimated liability for those guarantees.

Empire Life manages this risk exposure mainly through investment limits and oversight of its investment managers by the Chief Investment Officer, the Asset Management Committee, and the Investment Committee of the Board.

Empire Life's general fund investments are subject to limits established by the Insurance Companies Act and to investment guidelines established by management and approved by the Investment Committee of the Board. The investment guidelines are designed to manage overall market risk by defining investment objectives, eligible investments, diversification criteria, exposure, concentration and asset quality limits for eligible investments. On at least a quarterly basis, management and Empire Life's investment managers report to the Investment Committee, and through the Investment Committee to the Board, on the performance of general and segregated funds and compliance with the investment guidelines.

The Asset Management Committee regularly monitors the asset liability management practices of Empire Life. These practices are designed so that assets supporting insurance contract liabilities align with the timing and amount of policy obligations, and to plan for the appropriate amount of liquidity in order to meet its financial obligations as they fall due. Investments and asset/liability management guidelines, which are reviewed regularly with the Investment Committee, have been established to govern these activities.

Empire Life has established a Capital Management Policy, capital management levels that exceed regulatory minimums and Financial Condition Testing ("FCT") that takes into account the potential effect of adverse risk scenarios (including adverse market conditions) on Empire Life's capital position and liquidity. Management monitors its LICAT ratio on a regular basis and reports at least quarterly to the Board on Empire Life's LICAT ratio.

For Empire Life, the most significant market risks are equity risk and interest rate risk.

#### a) Equity risk

Equity risk is the risk of loss due to adverse changes in the trading prices of equities. Empire Life's investment portfolio consists primarily of bonds and equity securities and the fair value of its investments varies according to changes in general economic and securities market conditions, including volatility and declines in equity markets. Equity market volatility could occur as a result of general market volatility or as a result of specific social, political or economic events. A decline in securities markets could have an adverse impact on the return on assets backing capital, capital adequacy, and the management fees collected on segregated fund contracts and on index funds within universal life contracts. Empire Life has equity market risk related to its segregated fund products and from equity assets backing insurance contract liabilities and surplus.

Oversight and management of equity risk falls under the responsibility of the Asset Management Committee, which reports exposures and risk tolerance levels to the Risk and Capital Committee of the Board.

Additionally, Empire Life maintains an equity hedging program to partially protect it from regulatory capital (LICAT) ratio declines that might result from adverse equity market price changes. Empire Life has an

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

Equity Risk Hedging Policy to support general fund equity hedging programs. The policy outlines objectives, risk limits and authorities associated with its equity hedging activities. Management monitors its equity hedging activities on a regular basis and reports, at least quarterly, to the Risk and Capital Committee of the Board on the status of the equity hedging program.

Empire Life's equity hedging program may employ derivatives positions including put options and futures. Improper use of these instruments could have an adverse impact on net income. The extent of derivatives used is monitored and managed on an ongoing basis, giving consideration to equity market risk and the level of available capital. Specifically, Empire Life manages this risk by applying limits established by the Investment Committee in its Investment Guidelines, which set out permitted derivatives and permitted uses for derivatives, as well as limits to the use of these instruments. In particular, no leverage is permitted in the use of derivatives and strict counterparty credit restrictions are imposed. Starting January 1, 2025, Empire Life began applying the IFRS 17 risk mitigation option in relation to its equity hedging program, meaning that changes that previously adjusted the CSM, but are mitigated by the hedging program, will now adjust net income.

The risk of fluctuation of the market value of Empire Life's segregated funds is generally assumed by the policyholders. Market value variations of such assets will result in variations in the net income and/or CSM of Empire Life. A significant and steady decline of the securities markets may adversely affect net income, CSM and capital. Additionally, the majority Empire Life's segregated fund products contain guarantees upon death, maturity or withdrawal, where the guarantee may be triggered by the market performance of the underlying funds. If a significant market decline is experienced, the resulting increased cost of providing these guarantees could have an adverse effect on Empire Life's financial position, LICAT ratio and results of operations. Empire Life has reinsured a portion of its segregated fund death benefit guarantees.

Empire Life uses stochastic models to monitor and manage risk associated with segregated fund guarantees and establishes insurance contract liabilities in accordance with IFRS 17 and the Canadian Institute of Actuaries (CIA) Standards of Practice. Product development and pricing policies also require consideration of portfolio risk and capital requirements in the design, development and pricing of the products. Senior management reports quarterly to the Risk and Capital Committee of the Board on the nature and value of Empire Life's segregated fund guarantee liabilities, including capital requirements.

The following table summarizes the estimated potential impact on Empire Life of a change in global equity markets. Empire Life uses a 10% change in equity markets as a reasonably possible change for the purposes of assessing market risk sensitivity, however Empire Life has also disclosed the impact of a 20% change in its equity market sensitivity. The amounts in the following table include the effect of Empire Life's general fund equity hedging program (described above). For segregated fund guarantees, the level of sensitivity is highly dependent on the level of the equity markets at the time of performing the sensitivity test. If period end equity markets are high relative to market levels at the time that segregated fund policies were issued, the sensitivity is reduced. If period end equity markets are low relative to market levels at the time that segregated fund policies were issued, the sensitivity is increased. CSM sensitivity included in the following table relates to insurance contracts measured applying the VFA.

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

The impacts, in millions of Canadian dollars, of one-time changes in equity markets are found below:

As at December 31, 2025	CSM				Profit or loss and Equity			
	10% Increase	10% Decrease	20% Increase	20% Decrease	10% Increase	10% Decrease	20% Increase	20% Decrease
<b>Insurance and reinsurance contracts held</b>	\$ 87	\$ (92)	\$ 170	\$ (185)	\$ (36)	\$ 33	\$ (73)	\$ 64
<b>Financial assets (equities)</b>	—	—	—	—	48	(48)	96	(96)
<b>Total</b>	\$ 87	\$ (92)	\$ 170	\$ (185)	\$ 12	\$ (15)	\$ 23	\$ (32)

  

As at December 31, 2024	CSM				Profit or loss and Equity			
	10% Increase	10% Decrease	20% Increase	20% Decrease	10% Increase	10% Decrease	20% Increase	20% Decrease
Insurance and reinsurance contracts held	\$ 98	\$ (114)	\$ 186	\$ (246)	\$ (31)	\$ 32	\$ (63)	\$ 64
Financial assets (equities)	—	—	—	—	39	(32)	80	(49)
<b>Total</b>	\$ 98	\$ (114)	\$ 186	\$ (246)	\$ 8	\$ —	\$ 17	\$ 15

**Concentration Risk**

The following table identifies the concentration of Empire Life's common equity holdings in Empire Life's investment portfolios (excluding segregated funds):

As at	December 31 2025	December 31 2024
Holdings of common equities in the 10 issuers to which Empire Life had the greatest exposure	\$ 259,148	\$ 271,444
Percentage of total cash and investments	2.6 %	2.8 %
Exposure to the largest single issuer of common equities	\$ 82,125	\$ 70,054
Percentage of total cash and investments	0.8 %	0.7 %

**b) Interest rate risk**

Interest rate risk is the risk of loss resulting from adverse changes in yield curves. Economic losses may be incurred due to the need to reinvest or divest during periods of changing interest rates. Changes in interest rates, as a result of general market volatility or as a result of specific social, political or economic events, could have an adverse effect on Empire Life's business and profitability.

Certain of Empire Life's product offerings contain guarantees and, if long-term interest rates fall below those guaranteed rates, Empire Life may be required to increase insurance contract liabilities, thereby adversely affecting its operating results. Interest rate changes can also cause compression of net spread between interest earned on investments and interest credited to customers, thereby also adversely affecting Empire Life's operating results.

Rapid declines in interest rates may result in, among other things, increased asset calls and mortgage prepayments and require reinvestment at significantly lower yields, which could adversely affect earnings. Rapid increases in interest rates may result in, among other things, increased surrenders.

Fluctuations in interest rates may cause losses to Empire Life due to the need to reinvest or divest during periods of changing interest rates, which may force Empire Life to sell investment assets at a loss. In addition, an interest rate sensitivity mismatch between assets and the liabilities that they are designated to support could have an adverse effect on Empire Life's financial position and net income.

The products offered within the Empire Life's Individual Insurance operating segment and segregated funds included in the Wealth Management operating segment are more exposed to interest rate risk due to the longer term nature of the products. Products offered in the Group operating segment are less sensitive to interest rates due to their short term nature.

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

Interest rate risk in Empire Life's investment portfolio is managed through Investment Committee established limits and regular reporting by management to the Investment Committee and the Board. Empire Life's investment guidelines establish investment objectives and eligible interest-sensitive investments, as well as diversification criteria, exposure, concentration and asset quality limits for these investments. The Asset Management Committee oversees sensitivity to interest rates. The objective is to maximize investment yields while managing the default, liquidity and reinvestment risks at acceptable levels and within risk tolerances. Product development and pricing policies and practices also require consideration of interest rate risk in the design, development and pricing of the products.

Empire Life has an interest rate hedging program, the objective of which is to partially protect Empire Life from possible future LICAT ratio changes that might result from interest rate changes. The program employs swaps. Improper use of these instruments could have an adverse impact on earnings. Empire Life has an Interest Rate Risk Hedging Policy to support general fund interest rate hedging programs. The policy outlines objectives, risk limits and authorities associated with these activities. Management monitors its hedging activities on a regular basis and reports, at least quarterly, to the Risk and Capital Committee of the Board on the status of the interest rate hedging program.

The following table outlines the impact on Empire Life's CSM, Profit and Equity resulting from specific changes in interest rates as at December 31, 2025 and December 31, 2024 assuming all other variables remain constant.

As at December 31, 2025	CSM				Profit or loss and Equity			
	50 bps Increase	50 bps Decrease	100 bps Increase	100 bps Decrease	50 bps Increase	50 bps Decrease	100 bps Increase	100 bps Decrease
Insurance and reinsurance contracts held	\$ (20)	\$ (14)	\$ (31)	\$ (22)	\$ 267	\$ (301)	\$ 508	\$ (641)
Financial assets (debt instruments)	—	—	—	—	(311)	337	(591)	713
<b>Total</b>	<b>\$ (20)</b>	<b>\$ (14)</b>	<b>\$ (31)</b>	<b>\$ (22)</b>	<b>\$ (44)</b>	<b>\$ 36</b>	<b>\$ (83)</b>	<b>\$ 72</b>

As at December 31, 2024	CSM				Profit or loss and Equity			
	50 bps Increase	50 bps Decrease	100 bps Increase	100 bps Decrease	50 bps Increase	50 bps Decrease	100 bps Increase	100 bps Decrease
Insurance and reinsurance contracts held	\$ 26	\$ (35)	\$ 44	\$ (78)	\$ 290	\$ (328)	\$ 547	\$ (699)
Financial assets (debt instruments)	—	—	—	—	(347)	387	(658)	818
<b>Total</b>	<b>\$ 26</b>	<b>\$ (35)</b>	<b>\$ 44</b>	<b>\$ (78)</b>	<b>\$ (57)</b>	<b>\$ 59</b>	<b>\$ (111)</b>	<b>\$ 119</b>

## Product risk

Product risk is the risk that actual experience related to claims, benefit payments, expenses, cost of embedded product options and guarantees does not emerge as expected. Empire Life is exposed to various categories of product risk as a result of the business it writes, including: mortality, policyholder behaviour (termination/surrender, lapse, etc.), expenses, morbidity, longevity (collectively also referred to as non-financial risk), and to product design and pricing risk, underwriting and claims adjudication risk and the interplay of those activities with fair treatment of customer practices, as well as reinsurance risk.

Economic and environmental events, such as natural disasters, human-made disasters as well as pandemics, could occur in regions where Empire Life has significant insurance coverage, impacting financial results. Catastrophic events such as earthquakes, acts of terrorism or a pandemic in Canada could result in adverse claims experience.

Empire Life manages product risk through regular evaluation of its exposure to foreseeable risks through stress testing techniques including FCT analysis and analysis of emerging experience against expectations.

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

Empire Life provides a broad range of life insurance, health insurance and wealth management products, group insurance and employee benefit plans, and financial services that are concentrated by operating segment as follows:

(millions of dollars)	Wealth Management		Group Solutions		Individual Insurance		Total	
	2025	2024	2025	2024	2025	2024	2025	2024
For the year ended December 31								
Insurance revenue	\$ 253.1	\$ 238.0	\$ 732.9	\$ 677.4	\$ 544.1	\$ 489.9	\$ 1,530.1	\$ 1,405.3
Net expense from reinsurance	5.2	(0.7)	(3.6)	(14.7)	(47.1)	(27.3)	(45.5)	(42.7)
Total	\$ 258.3	\$ 237.3	\$ 729.3	\$ 662.7	\$ 497.0	\$ 462.6	\$ 1,484.6	\$ 1,362.6

The principal risk Empire Life faces under insurance contracts is the risk that future claims, policy lapses and expenses will not emerge as expected. To the extent that emerging experience is more favourable than assumed in the valuation of insurance contract liabilities, income will emerge in addition to increases in the net CSM. If emerging experience is less favourable, losses will result in addition to decreases in the net CSM.

The tables below provide sensitivities to changes in non-financial variables impacting shareholders' net income (loss), shareholders' equity and CSM both gross and net of reinsurance. The products offered within Empire's Individual Insurance operating segment are most exposed to non-financial risk.

As at December 31, 2025

(in millions of dollars)	Change in assumptions	Impact on shareholders' net income (loss) and shareholders' equity gross of reinsurance	Impact on shareholders' net income (loss) and shareholders' equity net of reinsurance	Impact on CSM gross of reinsurance	Impact on ceded CSM
Mortality	+2% \$	4 \$	(3) \$	(82) \$	55
Morbidity	+5% \$	(6) \$	(4) \$	(15) \$	7
Longevity	+2% \$	— \$	— \$	(6) \$	—
Expenses	+5% \$	— \$	— \$	(16) \$	—
Policyholder behaviour	+/-10% \$	(2) \$	(11) \$	(213) \$	52

As at December 31, 2024

(in millions of dollars)	Change in assumptions	Impact on shareholders' net income (loss) and shareholders' equity gross of reinsurance	Impact on shareholders' net income (loss) and shareholders' equity net of reinsurance	Impact on CSM gross of reinsurance	Impact on ceded CSM
Mortality	+2% \$	5 \$	(1) \$	(82) \$	55
Morbidity	+5% \$	(5) \$	(3) \$	(16) \$	7
Longevity	+2% \$	— \$	— \$	(6) \$	—
Expenses	+5% \$	1 \$	1 \$	(16) \$	—
Policyholder behaviour	+/-10% \$	3 \$	(7) \$	(215) \$	51

The computation of insurance contract liabilities and related reinsurance contracts held requires probability weighted current estimate assumptions covering the remaining coverage period of the contracts. Assumptions in use are based on past experience, current internal data, external market indices and benchmarks which reflect current observable market trends and other published information. Due to the long-term risks and measurement uncertainties inherent in the life insurance business, a risk adjustment for non-financial risk is calculated separately for each variable and included in insurance contract liabilities. The effect of the risk adjustment for non-financial risk is to increase insurance contract liabilities over the probability weighted current estimate assumptions.

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

Insurance contract liability assumptions are reviewed at least annually by Empire Life's Appointed Actuary, and updated as appropriate. Details related to the changes in assumptions are discussed with the Audit Committee of the Board. The methods for arriving at the most material of these assumptions are outlined below.

#### Mortality

Empire Life carries out an annual mortality study. The valuation mortality assumptions are based on a combination of Empire Life and industry experience. An increase in the rate of mortality will lead to a larger number of claims (and claims could occur sooner than anticipated), which for life insurance, will increase expenditures and reduce profits for the shareholders. For non-participating insurance business, an increase in the probability weighted current estimate mortality assumption would increase insurance contract benefits thereby decreasing the net CSM. For annuity business, lower mortality (or higher longevity) is financially adverse so a decrease in the current estimate mortality assumption would increase insurance contract benefits thereby decreasing the net CSM.

#### Policyholder behaviour (termination or lapse)

Policy termination (lapse) and surrender assumptions are based on a combination of Empire Life's own internal termination studies and recent industry experience. Separate policy termination assumptions are used for permanent cash-value business, for renewable term insurance, term insurance to age 100 and for universal life insurance. In setting policy termination rates for renewable term insurance, it is assumed that extra lapses will occur at each renewal point and that healthy policyholders are more likely to lapse at that time than those who have become uninsurable. Acquisition costs may not be recovered fully if lapses in the early policy years exceed the expected lapse assumptions. An increase in policy termination rates early in the life of the policy would tend to reduce profits for shareholders. An increase in policy termination rates later in the life of the policy would tend to increase profits for shareholders if the product is lapse supported (such as term insurance to age 100) but decrease shareholder profits for other types of policies. For non-participating insurance and annuity business, an adverse change in the lapse assumption would result in an increase to insurance contract benefits thereby decreasing the net CSM. For products where fewer terminations would be financially adverse to Empire Life, an adverse impact would result from a decrease to the lapse assumption. Alternatively, for products where more terminations would be financially adverse to Empire Life, an adverse impact would result from an increase to the lapse assumption.

#### Expenses

Insurance contract liabilities provide for the future expense of administering policies in force, renewal commissions, general expenses and premium taxes. The future expense assumption is derived from internal cost studies and includes an assumption for inflation. An increase in the level of expenses would result in an increase in expenditure thereby reducing profits for the shareholders.

For non-participating insurance business and annuity business, an increase in the maintenance expense assumption would result in reducing the net CSM.

#### Morbidity

Empire Life carries out annual internal studies of its own morbidity experience where morbidity refers to both the rates of accident or sickness and the rates of recovery from the accident or sickness. The valuation assumptions are based on a combination of Empire Life and industry experience.

For individual and group critical illness business, the incidence rates (or rates of accident or sickness) are the key assumption related to morbidity. An increase in incidence rates would result in an increase in the number of claims which increases expenditures and reduces shareholders' profits. For group long-term disability business, the termination rates (or rates of recovery) are the key assumption related to

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morbidity. A decrease in termination rates would result in disability claims persisting longer which increases expenditures and reduces shareholder's profits.

For non-participating insurance business where morbidity is a significant assumption, an adverse change in the assumption would result in an increase to policyholder benefits thereby reducing the net CSM.

#### Product design and pricing risk

Empire Life is subject to the risk of financial loss resulting from transacting insurance business where the costs and liabilities assumed in respect of a product exceed the expectations reflected in the pricing of the product. This risk may be due to an inadequate assessment of market needs, a poor estimate of the future experience of several factors, such as mortality, morbidity, lapse, future returns on investments, expenses and taxes, as well as the introduction of new products that could adversely impact the future behaviour of policyholders.

For certain types of contracts, all or part of this risk may be shared with or transferred to the policyholder through dividends and experience rating refunds or through the fact that Empire Life can adjust the premiums or future benefits if experience turns out to be different than expected. For other types of contracts, Empire Life assumes the entire risk and thus must carry out a full valuation of the commitments in this regard. Empire Life may transfer some of this risk through a reinsurance arrangement.

Empire Life manages product design and pricing risk through a variety of enterprise-wide programs and controls. The key programs and controls are described as follows. Empire Life has established insurance contract liabilities in accordance with standards set forth by the IASB and CIA Standards of Practice. Experience studies (both Company-specific and industry level) are factored into ongoing valuation, renewal and new business processes so that insurance contract liabilities, as well as product design and pricing, take into account emerging experience. Empire Life has established an active capital management process that includes a Capital Management Policy and capital management levels that exceed regulatory minimums. As prescribed by regulatory authorities, the Appointed Actuary conducts FCT and reports annually to the Audit Committee on Empire Life's financial condition, outlining the impact on capital levels should future experience be adverse. Empire Life has a Product Design and Pricing Risk Management Policy established by the Product Management Review Committee ("PMRC") and approved by the Risk and Capital Committee of Empire Life's Board. It defines Empire Life's product design and pricing risk management philosophy and sets out principles for prudent product design and pricing, fair treatment of customers, approval authorities, product concentration limits, and required product development monitoring processes and controls.

#### Underwriting and claims risk

Empire Life is subject to the risk of financial loss resulting from the selection and underwriting of risks to be insured and from the adjudication and settlement of claims.

In addition to the risk management controls described above under Product design and pricing risk, Empire Life also manages underwriting and claims risk through its Underwriting and Liability Risk Management Policy established by the PMRC and approved by the Risk and Capital Committee of Empire Life's Board. It defines Empire Life's underwriting and claims management philosophy and sets out principles for prudent underwriting and claims management including, underwriting classification, claims requirements, fair treatment of customers, approval authorities and limits, and ongoing risk monitoring.

#### Reinsurance held risk

Empire Life is subject to the risk of financial loss due to inadequate reinsurance coverage or a default of a reinsurer. Amounts reinsured per life vary according to the type of protection and the product. Empire Life also maintains a catastrophe reinsurance program, which provides protection in the event that multiple insured lives perish in a common accident or catastrophic event. Although Empire Life relies on

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reinsurance to mitigate excessive exposure to adverse mortality and morbidity experience, reinsurance does not release it from its primary commitments to its policyholders and it is exposed to the credit risk associated with the amounts ceded to reinsurers. The availability and cost of reinsurance are subject to prevailing reinsurance market conditions, both in terms of price and availability, which can also affect earnings.

The Reinsurance Risk Management Policy establishes reinsurance objectives and limits and requires ongoing evaluation of reinsurers for financial soundness. As reinsurance does not release a company from its primary commitments to its policyholders, an ongoing oversight process is critical. The PMRC reports annually to the Risk and Capital Committee of the Board on reinsurance activities. Most of Empire Life's reinsurance is on an excess basis, meaning Empire retains 100% of the risk up to its retention level. Effective April 1, 2020, Empire Life updated its single life retention limit for new business to \$1,500 in face amount (previously \$500). For some product categories, retention levels below this maximum are applied. Reinsurance is used to limit losses, minimize exposure to significant risks and to provide capacity for growth. As a result of the retention limit increase, recapture provisions of all eligible reinsurance treaties were exercised commencing April 1, 2020. These activities result in an increase in product risk for Empire Life, which it deems acceptable. Empire Life does not have any assumed reinsurance business.

### **Credit risk**

Credit risk is the possibility of loss from amounts either owed by financial counterparties, such as debtors, reinsurers and other financial institutions, or in connection with issuers of securities held in an asset portfolio. Empire Life is subject to credit risk which arises from debtors or counterparties who are unable to meet their obligations under debt or derivative instruments, or reinsurance agreements. This credit risk is derived primarily from investments in bonds, debentures, preferred shares, cash and cash equivalents, mortgages, loans and from reinsurers under reinsurance agreements.

Empire Life is exposed to counterparty risk if a counterparty fails to pay amounts owed to Empire Life. Counterparty risk increases during economic downturns because the probability of default increases for most counterparties. If any of these counterparties default, Empire Life may not be able to recover the amounts due from that counterparty.

Empire Life employs a wide range of credit risk management practices including through its application of its investment guidelines, hedging risk management policies and Reinsurance Risk Management Policy established by the Investment Committee and Risk and Capital Committee of the Board respectively. The investment guidelines establish minimum credit ratings for issuers of bonds, debentures and preferred share investments, and provide for concentration limits by issuer of such debt instruments. The investment guidelines also establish underwriting requirements and limits for debt financing to advisors or managing general agents. Management and Board Committees review credit quality relative to investment purchases and also monitor the credit quality of invested assets over time. Management reports regularly to the Investment Committee of the Board on the credit risk to which the portfolio is exposed and to the Risk and Capital Committee on the hedging programs.

The Reinsurance Risk Management Policy (along with supporting material in the Product Design and Pricing Risk Management Policy) establishes reinsurance objectives and limits and requires ongoing evaluation of reinsurers for financial soundness. Empire Life enters into reinsurance agreements only with reinsurance companies that have a credit rating of "A-" or better. Credit risk analysis includes the consideration of credit spreads. Empire Life is guided by two principles when assessing investments subject to credit risk; first that there is a high likelihood of return of principal and second that there is an acceptable return on investment. Empire Life looks to obtain a risk/reward balance that aligns with its objectives and risk philosophy.

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**Maximum exposure to credit risk**

Empire Life has the following general fund assets that are exposed to credit risk. Amounts are based on the carrying amount, as Empire Life believes that the carrying amount best represents the maximum exposure to credit risk.

<b>As at</b>	December 31, 2025	December 31, 2024
Cash and cash equivalents	\$ 319,362	\$ 219,196
Short-term investments	444	840
Bonds	7,942,497	7,963,481
Preferred shares	698,465	623,791
Derivative assets	15,280	14,815
Mortgages	66,399	78,866
Loans	87,658	62,921
Accrued investment income	54,256	52,827
Trade accounts receivable	12,126	4,038
<b>Total</b>	<b>\$ 9,196,487</b>	<b>\$ 9,020,775</b>

In addition to the assets disclosed above, Empire Life is exposed to credit risk for loans on policies and insurance receivables which are presented within insurance contract liabilities in the amount of \$71,463 (2024 - \$65,488) and \$43,728 (2024 - \$39,171) respectively, as well as reinsurance receivables which are presented within reinsurance contract assets in the amount of \$40,683 (2024 - \$52,399). Mortgages, loans on policies and loans are fully or partially secured.

**Concentration risk****Concentration of credit risk for financial instruments**

Concentration of credit risk arises from exposures to a single debtor, a group of related debtors or groups of debtors that have similar credit risk characteristics, such as groups of debtors in the same economic or geographic regions or in similar industries. The following tables provide additional information regarding the risk exposure of the carrying values of bonds and debentures to credit risk.

**a) Bonds and debentures**

The concentration of Empire Life's bond portfolio by investment grade is as follows:

<b>As at</b>	December 31, 2025		December 31, 2024	
	Fair value	%	Fair value	%
Empire Life				
AAA	\$ 481,003	6 %	\$ 362,395	5 %
AA	1,698,732	21 %	3,101,397	39 %
A	3,450,158	44 %	2,120,634	26 %
BBB	2,226,419	28 %	2,334,989	29 %
BB (and lower ratings)	86,185	1 %	44,066	1 %
<b>Total</b>	<b>\$ 7,942,497</b>	<b>100 %</b>	<b>\$ 7,963,481</b>	<b>100 %</b>

Credit ratings are normally obtained from Standard & Poor's and DBRS Limited. In the event of a split rating, the lower rating is used. Issues not rated by a recognized rating agency are rated internally by the Investment Department. The internal rating assessment is documented referencing suitable comparable investments rated by recognized rating agencies and/or methodologies used by recognized rating agencies.

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Provincial bonds represent the largest concentration in the bond portfolio, as follows:

As at	December 31, 2025	December 31, 2024
Provincial bond holdings	\$ 3,345,867	\$ 3,396,453
Percentage of total bond holdings	42.1 %	42.7 %

The following table profiles the bond portfolio by contractual maturity, using the earliest contractual maturity date:

As at	December 31, 2025		December 31, 2024	
	Fair value	%	Fair value	%
1 year or less	\$ 604,281	8 %	\$ 187,530	2 %
1 - 5 years	849,898	11 %	1,056,925	13 %
5 - 10 years	718,939	9 %	685,743	9 %
Over 10 years	5,769,379	72 %	6,033,283	76 %
Total	\$ 7,942,497	100 %	\$ 7,963,481	100 %

The following table discloses Empire Life's holdings of fixed income securities in the 10 issuers (excluding the federal government) to which Empire Life has the greatest exposure, as well as exposure to the largest single issuer of corporate bonds.

As at	December 31, 2025	December 31, 2024
Holdings of fixed income securities <sup>(1)</sup> in the 10 issuers (excluding federal governments) to which Empire Life had the greatest exposure	\$ 4,267,078	\$ 4,141,252
Percentage of total cash and investments	44 %	43 %
Exposure to the largest single issuer of corporate bonds	\$ 283,255	\$ 231,271
Percentage of total cash and investments	3 %	2 %

<sup>(1)</sup> Fixed income securities include bonds, debentures, preferred shares and short-term investments.

#### b) Derivative financial instruments by counterparty credit rating

Credit risk from derivative transactions is generated by the potential for the counterparty to default on its contractual obligations when one or more transactions have a positive market value to Empire Life. Therefore, derivative-related credit risk is represented by the positive fair value of the instrument and is normally a small fraction of the contract's notional amount.

The following table summarizes derivative financial instruments with a positive fair value by counterparty rating.

As at	December 31, 2025	December 31, 2024
Credit rating		
AA	\$ 14,254	\$ 14,272
AA-	919	131
A+	—	305
Total	15,173	14,708
Derivatives without counterparty credit risk	107	107
Total derivative assets	\$ 15,280	\$ 14,815

#### c) Credit risk for reinsurance

Empire Life reinsures excess risks with Canadian reinsurance companies. Empire Life enters into reinsurance agreements only with reinsurance companies that have an independent credit rating of A- or better at the inception of the treaty. Subsequently, credit worthiness of reinsurers is monitored on an ongoing basis. At December 31, 2025, 100% (December 31, 2024 - 100%) of Empire Life's reinsurance contract assets are ceded to reinsurers with an AM Best rating of A- or above. Exposure to credit risk of

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reinsurers is mitigated by \$5,012 (December 31, 2024 - \$5,315) fair value of collateral held as security as at December 31, 2025.

d) Concentration risk for preferred shares

Empire Life's preferred share investments are all issued by Canadian companies, with 0% (2024 0%) rated as P1 and 100% rated as P2 (2024 - 100%).

### Liquidity risk

Liquidity risk is the risk that an entity will not be able to fund all cash outflow commitments or obligations as they fall due or that, in order to fund commitments, an entity may have to sell assets at depressed prices resulting in losses at time of sale. Cash outflows could be in the form of benefit payments to policyholders, expenses, asset purchases and interest on debt. The majority of Empire Life's obligations relate to its insurance contract liabilities, the duration of which varies by product line and expectations relating to key policyholder actions or events (i.e., cash withdrawal, mortality, and morbidity). The remaining obligations of Empire Life relate to the subordinated debt (refer to Note 17 Borrowings) and to ongoing operating expenses as they fall due, which are expected to settle in a very short period of time.

Empire Life maintains a liquidity policy requiring an assessment of its liquidity risk and specific procedures so that liquidity needs are met in order to support all financial commitments and obligations as they become due. Compliance with the policy is monitored by the Asset Management Committee and exposures and breaches are reported to the Investment Committee of the Board. Liquidity risk is managed in a consistent manner for both derivative and non-derivative financial liabilities.

#### Liquidity position

Empire Life maintains a high level of liquid assets so that cash demands can be readily met. Based on Empire Life's historical cash flows and current financial performance, management believes that the cash flows from Empire Life's operating activities will continue to provide sufficient liquidity to satisfy policyholder commitments, debt service obligations and to pay other expenses. Amounts payable on demand are related to policy features such as cash surrender values which can be readily accessed by policyholders, subject to some contractual provisions. Empire Life's current liquidity positions as at December 31, 2025 and December 31, 2024 are noted below.

As at	December 31, 2025	December 31, 2024
<b>Assets</b>		
Cash and cash equivalents and short-term investments	\$ 319,806	\$ 220,036
Canadian federal and provincial bonds	3,654,450	3,652,097
Other readily marketable bonds and stocks	5,661,510	5,576,859
Total liquid assets	9,635,766	9,448,992
<b>Liabilities</b>		
Demand liabilities <sup>(1)</sup> with fixed values	1,351,481	1,200,670
Demand liabilities with market value adjustments	1,590,838	1,508,636
Total liquidity needs	\$ 2,942,319	\$ 2,709,306

<sup>(1)</sup> Demand liabilities consist of CSVs plus funds on deposit less policy loans.

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## Maturity Analysis

The following tables show details of the expected maturity profile of Empire Life's undiscounted obligations with respect to its financial liabilities and estimated cash flows of insurance contract liabilities. Subordinated debt principal repayment is included in the year of its final contractual maturity. Actual maturities could differ from contractual maturities because of the borrower's right to call or extend prepay obligations, with or without prepayment penalties. Insurance contract liability cash flows include estimates related to the timing and payment of death and disability claims, policy maturities, annuity payments, policyholder dividends, amounts on deposit, commission and premium taxes offset by contractual future premiums and fees on in-force business. These estimated cash flows are based on the probability weighted current estimate assumptions used in the determination of insurance contract liabilities. Due to the use of assumptions, actual cash flows will differ from these estimates. Cash flows from Reinsurance contracts held liabilities are presented net of cash flows from Reinsurance contracts held assets. Liability for remaining coverage for groups measured under the PAA, and Liabilities for account of segregated fund holders have been excluded from this analysis.

As at	December 31, 2025						
	Less than 1 year	1 to 2 years	2 to 3 years	3 to 4 years	4 to 5 years	Over 5 years	Total
Insurance contract liabilities, excluding segregated fund account balances	\$ (157,893)	\$ (136,518)	\$ (91,657)	\$ (48,466)	\$ (4,781)	\$ 38,860,067	\$ 38,420,752
Net reinsurance contracts held liabilities	(11,203)	5,364	11,195	14,373	16,321	1,065,673	1,101,723
<b>Total</b>	<b>\$ (169,096)</b>	<b>\$ (131,154)</b>	<b>\$ (80,462)</b>	<b>\$ (34,093)</b>	<b>\$ 11,540</b>	<b>\$ 39,925,740</b>	<b>\$ 39,522,475</b>

As at	December 31, 2024						
	Less than 1 year	1 to 2 years	2 to 3 years	3 to 4 years	4 to 5 years	Over 5 years	Total
Insurance contract liabilities, excluding segregated fund account balances <sup>(1)</sup>	\$ (200,148)	\$ (188,275)	\$ (132,891)	\$ (87,641)	\$ (43,673)	\$ 38,341,980	\$ 37,689,352
Net reinsurance contracts held liabilities <sup>(1)</sup>	(10,638)	11,901	15,549	18,325	19,790	1,199,975	1,254,902
<b>Total</b>	<b>\$ (210,786)</b>	<b>\$ (176,374)</b>	<b>\$ (117,342)</b>	<b>\$ (69,316)</b>	<b>\$ (23,883)</b>	<b>\$ 39,541,955</b>	<b>\$ 38,944,254</b>

<sup>(1)</sup> Prior year amounts have been revised from those previously presented.

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

The following tables summarize the contractual maturities of financial liabilities:

As at	December 31, 2025				
	Less than 1 year	1 - 5 years	5 - 10 years	Over 10 years	Total
Investment contract liabilities	\$ 165,134	\$ 484,478	\$ 42,146	\$ 7,160	\$ 698,918
Subordinated debt	15,713	64,214	423,162	—	503,089
Preferred shares	18,200	154,489	203,518	—	376,207
Limited recourse capital notes	10,667	48,336	203,542	—	262,545
Accounts payable and other liabilities	126,764	—	—	—	126,764
<b>Total</b>	<b>\$ 336,478</b>	<b>\$ 751,517</b>	<b>\$ 872,368</b>	<b>\$ 7,160</b>	<b>\$ 1,967,523</b>

As at	December 31, 2024				
	Less than 1 year	1 - 5 years	5 - 10 years	Over 10 years	Total
Investment contract liabilities	\$ 166,580	\$ 443,379	\$ 37,311	\$ 8,982	\$ 656,252
Subordinated debt	15,054	73,708	447,202	—	535,964
Preferred shares	6,200	112,689	—	—	118,889
Limited recourse capital notes	7,250	46,919	215,626	—	269,795
Accounts payable and other liabilities	125,813	—	—	—	125,813
<b>Total</b>	<b>\$ 320,897</b>	<b>\$ 676,695</b>	<b>\$ 700,139</b>	<b>\$ 8,982</b>	<b>\$ 1,706,713</b>

Empire Life maintains a portion of its investments in cash, cash equivalents and short-term investments to meet its short-term funding requirements. As at December 31, 2025, 3.3% (2024 - 2.3%) of cash and investments were held in these shorter duration investments.

## 24. Capital management

The Company's capital management process is designed to protect capital and build shareholder value over the long-term. Effective capital management includes maintaining sufficient liquidity to be able to pay dividends to the Company's preferred shareholders, satisfy issuer credit ratings requirements, as well as providing flexibility to pursue strategic opportunities. Total capital on a consolidated basis at December 31, 2025, consisted of the Company's shareholders' equity of \$9,069,061 (2024 - \$8,415,871), non-controlling interests in subsidiaries of \$1,523,445 (2024 - \$1,269,534) and participating policyholders' account of \$55,823 (2024 - \$53,145).

Empire Life manages its capital in order to meet the requirements of the LICAT guideline, the capital framework issued by the OSFI. Under this framework, Empire Life's capital adequacy is measured as a ratio of available capital plus surplus allowance and eligible deposits divided by a base solvency buffer. OSFI has established a Supervisory Target Total Ratio of 100% and a Supervisory Target Core Ratio of 70%. As at December 31, 2025 and December 31, 2024 Empire Life was in compliance with the applicable regulatory capital ratios.

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## 25. Related party transactions

The Company has investments in related parties which includes investments in associates of \$514,094 (2024 - \$465,681) and investments in other related parties within investments - corporate of \$1,481,980 (2024 - \$1,253,587). The ultimate controlling party of the Company and these related parties, is The Honourable Henry N.R. Jackman together with a trust created in 1969 by his father, Henry R. Jackman.

The Company received administrative service fees of \$747 (2024 - \$709) from related parties during the year.

Compensation of key management personnel of the Company is as follows:

	2025	2024
Salaries and other benefits	\$ 7,012	\$ 5,908
Post-employment benefits	309	174
<b>Total</b>	<b>\$ 7,321</b>	<b>\$ 6,082</b>

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

**26. Subsidiaries**

The principal subsidiaries are:

i) E-L Financial Services Limited (100.0% owned), whose operating subsidiary is Empire Life (99.5% (2024 - 99.5%) owned). Empire underwrites life and health insurance policies and provides segregated funds, and annuity products. Empire Life's (wholly-owned) mutual fund subsidiary, Empire Life Investments Inc. is a registered Investment Funds Manager.

ii) United (56.6% (2024 - 56.6%) owned) which is a closed-end investment company traded on the Toronto Stock Exchange under the symbol "UNC". United is an investment vehicle for long-term growth through investments in common equities. Effective November 5, 2025, United's Board approved a change in the company's fiscal year-end from March 31 to December 31, effective as of December 31, 2025. As a result, the financial information presented in United's financial statements reflects the nine-month period ended December 31, 2025, and certain adjustments have been made in these financial statements to capture a full year of United's financial information.

The following table summarizes the statements of financial position for the operating subsidiaries:

	Empire Life		United	
	2025	2024	2025	2024
NCI percentage	0.5 %	0.5 %	43.4 %	43.4 %
Cash and cash equivalents	\$ 319,362	\$ 219,196	\$ 27,650	\$ 42,534
Investments	9,485,741	9,386,398	2,623,340	2,469,072
Deferred tax	84,997	92,283	—	—
Segregated funds	10,147,609	9,393,738	—	—
Other	746,645	575,006	14,264	4,719
<b>Total assets</b>	<b>20,784,354</b>	<b>19,666,621</b>	<b>2,665,254</b>	<b>2,516,325</b>
Insurance and investment contract liabilities, excluding segregated fund account balances	(7,460,255)	(7,453,957)	—	—
Reinsurance liabilities	(248,529)	(213,849)	—	—
Deferred tax	(6,632)	(3,986)	(116,086)	(90,770)
Subordinated debt	(399,571)	(399,234)	—	—
Insurance and investment contract liabilities for segregated fund account balances	(10,147,609)	(9,393,738)	—	—
Other	(187,770)	(151,384)	(6,532)	(8,211)
<b>Total liabilities</b>	<b>(18,450,366)</b>	<b>(17,616,148)</b>	<b>(122,618)</b>	<b>(98,981)</b>
Net assets	2,333,988	2,050,473	2,542,636	2,417,344
Participating account surplus	(55,823)	(53,145)	—	—
Other equity instruments and preferred shares	(393,974)	(196,664)	(7,747)	(7,747)
Non-controlling interests in subsidiaries	(6,183)	—	—	—
<b>Net assets available to common shareholders</b>	<b>\$ 1,878,008</b>	<b>\$ 1,800,664</b>	<b>\$ 2,534,889</b>	<b>\$ 2,409,597</b>
NCI - common shareholders	\$ 17,227	\$ 10,468	\$ 1,104,497	\$ 1,054,655
NCI - other equity instruments and preferred shares	393,974	196,664	7,747	7,747
<b>Total NCI</b>	<b>\$ 411,201</b>	<b>\$ 207,132</b>	<b>\$ 1,112,244</b>	<b>\$ 1,062,402</b>

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On February 17, 2021, Empire Life issued \$200 million of Limited Recourse Capital Notes Series 1 (LRCN Series 1) with recourse limited to assets held by a third party trustee in a trust which is consolidated in these Consolidated Financial Statements. The Empire Life Non-Cumulative 5-year Fixed Rate Reset Preferred Shares, Series 5 were issued to a trust to be held as trust assets in connection with the LRCN Series 1 at a rate of \$1,000 per Series 5 totaling \$200 million. Holders of the LRCN Series 1 are entitled to receive semi-annual payments at a rate of 3.625% per annum until April 17, 2026. Thereafter, the yield will reset every five years at a rate equal to the 5-year Government of Canada bond yield plus 3.082%.

In the fourth quarter of 2025, Empire Life issued 200,000 Non-Cumulative 5-Year Fixed Rate Reset Preferred Shares, Series 6 (Series 6 Preferred Shares) at \$1,000 per share. Holders of Series 6 Preferred Shares were entitled to receive fixed non-cumulative semi-annual dividends yielding 6.00% annually, as and when declared by the Board of Empire Life, for the initial period ending on and including April 17, 2031. Thereafter, the dividend rate will be reset every five years at a rate equal to the 5-year Government of Canada bond yield plus 3.103%. The Series 6 Preferred Shares will not be redeemable prior to March 17, 2031. During the period March 17, 2031 to and including April 17, 2031, and during the period from March 17 to and including April 17 every fifth year after, Empire Life may redeem all or any part of the outstanding Series 6 Preferred Shares at its option.

The following table summarizes the statements of income and comprehensive income:

For the year ended	Empire Life		United	
	2025	2024	2025	2024
Net insurance service result	\$ 198,185	\$ 175,591		
Net investment and insurance finance result	231,374	305,817		
Net insurance result	429,559	481,408		
Non-insurance investment income	40,747	45,157	\$ 407,549	\$ 472,090
Net income	215,075	299,032	339,231	397,359
Other comprehensive income (loss)	11,713	4,856	—	—
<b>Total comprehensive income</b>	<b>\$ 226,788</b>	<b>\$ 303,888</b>	<b>\$ 339,231</b>	<b>\$ 397,359</b>
Total comprehensive income allocated to NCI	\$ 6,666	\$ 6,822	\$ 143,158	\$ 175,797
Dividends and distributions declared to NCI	\$ 6,034	\$ 6,029	\$ 92,844	\$ 8,191

The following table summarizes the cash flows:

Summarized cash flows	Empire Life		United	
	2025	2024	2025	2024
Cash flows from operating activities	\$ 285,953	\$ 369,602	\$ (8,314)	\$ 11,525
Cash flows from investing activities	\$ (221,523)	\$ (341,503)	\$ 207,370	\$ 56,266
Cash flows from financing activities	\$ 35,736	\$ (156,610)	\$ (213,940)	\$ (59,072)

Empire Life is registered under the *Insurance Companies Act*, Canada and is regulated by the OSFI. Any dividends paid by Empire Life must comply with regulatory requirements.

## Summary of Consolidated Results (unaudited)

	2025	2024	2023	2022
Net insurance result	\$ 429,559	\$ 481,408	\$ 317,045	\$ 107,113
Non-insurance investment income (loss)	1,436,553	1,756,769	1,112,087	(556,382)
Operating and interest expenses	(221,828)	(169,231)	(154,686)	(112,043)
Income (loss) before income taxes	1,644,284	2,068,946	1,274,446	(561,312)
Income taxes	(258,366)	(317,509)	(179,356)	82,839
Net income (loss)	1,385,918	1,751,437	1,095,090	(478,473)
Less: Participating account surplus and non-controlling interest portion of income	152,584	188,398	161,913	(152,909)
E-L Financial shareholders' net income (loss)	\$ 1,233,334	\$ 1,563,039	\$ 933,177	\$ (325,564)
Net income (loss) per share - basic	\$ 3.62	\$ 4.60	\$ 2.66	\$ (0.96)

  

	December 31 2025	December 31 2024	December 31 2023	December 31 2022
<b>Assets</b>				
Cash and cash equivalents	\$ 564,400	\$ 373,413	\$ 440,861	\$ 302,946
Investments - corporate	8,396,280	7,821,214	6,592,823	5,579,239
Investments - insurance	9,485,741	9,386,398	8,916,945	8,160,299
Investments in associates	627,117	558,156	428,975	473,008
Reinsurance contracts held assets	326,633	296,071	281,359	310,044
Other assets	328,300	197,554	196,462	266,152
Deferred tax asset	84,997	92,283	89,444	89,623
Segregated fund assets	10,147,609	9,393,738	8,812,724	8,565,675
Total assets	\$ 29,961,077	\$ 28,118,827	\$ 25,759,593	\$ 23,746,986
<b>Liabilities</b>				
Insurance contract liabilities, excluding segregated fund account balances	6,828,307	6,868,436	6,708,434	6,145,378
Reinsurance contracts held	248,529	213,849	253,230	217,056
Investment contract liabilities, excluding segregated fund account balances	631,948	585,521	490,020	334,664
Deferred tax liabilities	616,429	524,164	351,569	247,441
Dividends payable	17,732	16,869	16,869	12,780
Other liabilities	222,623	178,831	131,035	129,061
Borrowings	599,571	598,869	733,369	702,915
Total liabilities, excluding those for account of segregated fund holders	9,165,139	8,986,539	8,684,526	7,789,295
Insurance contract liabilities for segregated fund account balances	9,860,892	9,140,742	8,507,285	8,278,948
Investment contract liabilities for segregated fund account balances	286,717	252,996	305,439	286,727
Insurance and investment contract liabilities for account of segregated fund holders	10,147,609	9,393,738	8,812,724	8,565,675
Total liabilities	\$ 19,312,748	\$ 18,380,277	\$ 17,497,250	\$ 16,354,970
<b>Equity</b>				
Capital stock	\$ 362,335	\$ 362,347	\$ 362,347	\$ 364,064
Retained earnings	8,659,563	8,016,828	6,728,675	5,949,494
Accumulated other comprehensive income (loss)	47,163	36,696	22,759	24,247
Total E-L Financial shareholders' equity	9,069,061	8,415,871	7,113,781	6,337,805
Non-controlling interests in subsidiaries	1,523,445	1,269,534	1,102,405	1,030,156
PAR account	55,823	53,145	46,157	24,055
Total equity	10,648,329	9,738,550	8,262,343	7,392,016
Total liabilities and equity	\$ 29,961,077	\$ 28,118,827	\$ 25,759,593	\$ 23,746,986

## Summary of Empire Life (unaudited)

	2025	2024	2023	2022
				restated
<b>Net insurance service result</b>				
Insurance revenue	\$ 1,530,148	\$ 1,405,292	\$ 1,325,508	\$ 1,255,349
Insurance service expenses	(1,286,446)	(1,187,042)	(1,071,549)	(1,018,110)
Insurance service results	243,702	218,250	253,959	237,239
Net expense from reinsurance contracts held	(45,517)	(42,659)	(72,637)	(44,428)
<b>Net insurance service result</b>	<b>198,185</b>	<b>175,591</b>	<b>181,322</b>	<b>192,811</b>
<b>Investment and insurance finance result</b>				
<b>Investment income (loss), excluding segregated funds</b>				
Investment income (loss)	260,607	518,338	816,789	(1,663,952)
Change in investment contracts	(24,766)	(29,266)	(28,171)	10,331
<b>Net investment result, excluding segregated funds</b>	<b>235,841</b>	<b>489,072</b>	<b>788,618</b>	<b>(1,653,621)</b>
<b>Insurance finance (expense) income, excluding segregated funds account balances</b>				
Insurance contracts issued	(4,320)	(216,193)	(613,392)	1,484,918
Reinsurance contracts held	(147)	32,938	(39,503)	83,005
<b>Net insurance finance (expense) income, excluding segregated funds</b>	<b>(4,467)</b>	<b>(183,255)</b>	<b>(652,895)</b>	<b>1,567,923</b>
<b>Segregated funds net investment and finance result</b>				
Investment income (loss) on investments for segregated fund account balances	1,240,133	1,119,709	735,834	(353,668)
Insurance finance income (expense) for segregated fund account balances	(1,240,133)	(1,119,709)	(735,834)	353,668
<b>Segregated funds net investment and insurance finance result</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
<b>Net investment and insurance finance result</b>	<b>231,374</b>	<b>305,817</b>	<b>135,723</b>	<b>(85,698)</b>
<b>Other income and expenses</b>				
Fee and other income	40,747	45,157	30,701	24,184
Non-insurance operating expenses	(158,583)	(108,863)	(95,525)	(62,116)
Interest expenses	(16,817)	(15,429)	(16,615)	(11,648)
<b>Total other income and expenses</b>	<b>(134,653)</b>	<b>(79,135)</b>	<b>(81,439)</b>	<b>(49,580)</b>
<b>Net income before taxes</b>	<b>294,906</b>	<b>402,273</b>	<b>235,606</b>	<b>57,533</b>
Income taxes	(79,831)	(103,241)	(45,650)	1,722
<b>Net income after taxes</b>	<b>215,075</b>	<b>299,032</b>	<b>189,956</b>	<b>59,255</b>
Less: net income (loss) attributable to the participating account	2,678	6,988	22,102	(5,874)
Less: net income (loss) attributable to non-controlling interests	246	—	—	—
<b>Shareholders' net income</b>	<b>212,151</b>	<b>292,044</b>	<b>167,854</b>	<b>65,129</b>
Less: non-controlling interests in net income (excluding Empire Life's NCI in its subsidiary)	(12,547)	(12,984)	(12,369)	(10,559)
<b>Net contribution to E-L Financial</b>	<b>199,604</b>	<b>279,060</b>	<b>155,485</b>	<b>54,570</b>
<b>Assets including segregated funds</b>	<b>20,784,354</b>	<b>19,666,621</b>	<b>18,664,543</b>	<b>17,557,672</b>

IFRS 17 Insurance Contracts ("IFRS 17") replaces IFRS 4 Insurance Contracts ("IFRS 4") for annual periods beginning on or after January 1, 2023. In accordance with the accounting change, the Company has restated comparative information for 2022 applying the transition provisions in IFRS 17.

## Summary of Financial Progress Since the Company's Inception

(Unaudited)

Year ending December	Total Assets	Net Premiums	Total Revenues	Shareholders' Equity	Net Income (Loss)	Net Income (Loss) Per Share
1969	\$ 161,787	\$ 41,256	\$ 49,966	\$ 21,447	\$ 2,032	\$ 0.58
1970	178,204	48,024	57,637	24,656	2,607	0.75
1971	192,863	52,386	62,985	27,007	2,504	0.72
1972	212,319	57,570	69,404	30,824	4,352	1.25
1973	234,926	67,732	81,221	34,707	4,278	1.22
1974	257,732	76,487	92,117	37,155	2,118	0.60
1975	282,000	88,314	105,793	39,741	2,990	0.85
1976	323,131	111,484	131,560	45,824	6,375	1.82
1977	376,428	134,419	158,446	55,047	9,970	2.86
1978	450,606	150,607	179,995	70,323	7,252	2.08
1979	487,206	147,330	181,869	82,604	13,084	3.26
1980	536,926	164,708	204,357	97,422	11,300	2.81
1981	585,110	195,967	242,631	92,162	(1,860)	(0.46)
1982	630,645	218,042	273,265	100,691	8,662	2.15
1983	706,425	219,067	281,979	129,134	28,464	7.08
1984	777,270	230,445	300,345	150,766	26,954	6.71
1985	1,118,141	356,232	441,180	140,111	(9,671)	(2.41)
1986	1,400,171	435,795	537,969	154,593	18,436	4.59
1987	1,545,769	480,742	602,617	187,455	21,846	5.44
1988	1,666,086	477,787	610,928	222,944	36,097	8.98
1989	1,832,250	547,353	696,924	256,575	40,258	10.01
1990	1,928,160	568,217	727,841	255,463	7,208	1.80
1991	2,341,396	667,477	820,109	276,464	31,725	7.89
1992	2,783,297	737,292	933,083	322,706	18,700	4.65
1993	2,944,319	706,822	914,718	362,925	41,619	10.36
1994	3,029,425	637,915	812,062	402,734	41,055	10.21
1995	3,052,601	723,330	900,179	443,953	43,555	10.83
1996	3,598,443	766,606	964,533	498,320	57,814	14.38
1997	5,130,087	805,187	1,135,463	667,634	166,386	41.39
1998	5,522,285	822,513	1,109,457	951,114	57,165	14.22
1999	5,756,343	875,594	1,185,846	1,001,548	52,599	13.09
2000	6,253,408	918,065	1,267,189	1,139,691	73,389	18.26
2001	6,385,555	966,826	1,306,988	1,250,974	77,480	19.27
2002	6,433,194	1,107,295	1,380,163	1,267,385	51,512	12.81
2003	7,308,559	1,358,119	1,652,951	1,375,394	46,870	11.66

This chart is drawn from the individual annual reports and has not been restated for any subsequent changes in accounting policies.

1985 - The Canadian Indemnity Company was acquired

1986 - Montreal Life Insurance Company was acquired

1991 - Canadian operations of SAFECO Corporation were acquired

1997 - Colonia Life Insurance Company was acquired - Investment in National Trustco Inc. was sold

1998 - E-L Financial's Corporate Investments were recorded at market value versus cost basis

## Summary of Financial Progress Since the Company's Inception

(Unaudited)

Year ending December	Total Assets	Insurance Revenues	Total Revenues	Shareholders' Equity	Shareholders' Comprehensive Income (Loss)	Comprehensive Income (Loss) Per Share
2004	\$ 8,279,929	\$ 1,543,086	\$ 1,893,119	\$ 1,582,143	\$ 129,886	\$ 31.91
2005	9,830,984	1,600,708	2,201,191	1,815,670	293,703	86.68
2006	11,206,412	1,628,870	2,320,794	2,197,721	372,520	109.97
2007	12,835,288	1,630,208	2,162,946	2,500,446	81,860	21.58
2008	10,912,997	1,709,435	1,600,148	2,015,202	(470,235)	(144.42)
2009	12,902,041	1,925,902	2,153,506	2,250,943	249,876	72.28
2010	13,974,077	2,008,040	2,725,184	2,433,377	195,293	55.94
2011	14,599,583	1,972,790	2,805,547	2,519,393	(57,752)	(17.24)
2012	16,662,339	2,022,797	3,010,100	2,981,573	481,774	118.96
2013	15,885,492	821,544	1,644,896	3,752,880	871,577	217.99
2014	17,911,247	867,493	2,391,237	4,166,228	428,032	105.04
2015	18,967,193	835,216	1,989,764	4,676,524	523,132	129.26
2016	20,583,516	881,500	1,659,801	4,954,199	315,961	76.50
2017	22,639,642	834,214	2,372,578	5,552,949	633,395	157.33
2018	21,347,435	873,605	1,076,692	5,523,297	4,873	(2.72)
2019	23,748,967	909,841	2,930,093	6,274,772	786,465	196.32
2020	24,945,223	860,241	2,536,041	6,473,999	531,947	136.75
2021	26,790,622	915,543	2,482,476	7,257,420	1,134,423	309.54
2022	23,493,593	1,042,554	(647,372)	6,656,997	(329,682)	(97.20)
2023	25,759,593	1,325,508	2,573,318	7,113,781	931,689	265.17
2024	28,118,827	1,405,292	3,467,878	8,415,871	1,576,976	463.88
2025 <sup>(1)</sup>	29,961,077	1,530,148	3,198,075	9,069,061	1,243,801	3.65

This chart is drawn from the individual annual reports and has not been restated for any subsequent changes in accounting policies.

2005 - Changes in fair value of E-L Financial's Corporate Investments are recognized in income in the period in which the change occurs

2007 - All investments are carried at fair value except for those which do not have a quoted price in an active market. The change in fair value of certain investments are reflected in net income ('held for trading investments) with the remainder in other comprehensive income ('available for sale' investments). Comprehensive income consists of net income and other comprehensive income.

2011 - Conversion to IFRS Accounting Standards

2012 - United Corporation Limited became a subsidiary of E-L Financial Corporation Limited

2013 - The Dominion of Canada General Insurance Company was sold

2023 - IFRS 17 Insurance Contracts ("IFRS 17") replaced IFRS 4 Insurance Contracts ("IFRS 4") resulting in net premiums under IFRS 4 being replaced with insurance revenues

2025 - On May 7, 2025, E-L Financial approved a 100 for one share split of E-L Financial's issued and outstanding common shares. Each shareholder of record at the close of business on May 23, 2025 received 99 additional shares on May 30, 2025 or every one share held on the Record Date.

<sup>(1)</sup> Per common share amounts in this chart have not been restated for the Common Share Split for periods prior to 2025.

## Glossary of Terms

### **Accumulated Other Comprehensive Income (“AOCI”)**

A separate component of shareholders' equity and policyholders' account which includes remeasurement of post-employment benefit liabilities and certain OCI (OCL) amounts from Associates. These items have been recognized in comprehensive income but excluded from net income.

### **Active Market**

An active market is a market in which the items traded are homogeneous, willing buyers and sellers can normally be found at anytime and prices are available to the public.

### **Canadian Life and Health Insurance Association (“CLHIA”)**

The CLHIA is an organization representing life insurance and health insurance providers in Canada. The industry develops guidelines, voluntarily and proactively, to respond to emerging issues and to ensure consumer interests are protected.

### **Chartered Professional Accountants of Canada (“CPA Canada”)**

Canada's not-for-profit association for Chartered Professional Accountants (“CPA”) provides information and guidance to its members, students and capital markets. Working in collaboration with its provincial member organizations, CPA Canada supports the setting of accounting, auditing and assurance standards for business, not-for-profit organizations and government, and develops and delivers education programs.

### **Contractual Service Margin (“CSM”)**

A component of the carrying amount of the asset or liability for a group of insurance contracts representing the unearned profit the entity will recognize as it provides insurance contract services under the insurance contracts in the group.

### **Effective Interest Method**

The effective interest method is a method of calculating the amortized cost of a financial asset or a financial liability and of allocating the interest income or interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument or, when appropriate, a shorter period to the net carrying amount of the financial asset or financial liability.

### **Expected Credit Loss (“ECL”)**

An expected loss amount as a result of credit deterioration of the party that has been issued the credit.

### **Fair Value Through Profit or Loss (“FVTPL”)**

Invested assets are classified as financial instruments at FVTPL if they are held for trading, or if they are designated by management under the fair value option.

### **Fulfilment Cash Flow (“FCF”)**

An explicit, unbiased and probability-weighted estimate (i.e., expected value) of the present value of the future cash outflows minus the present value of the future cash inflows that will arise as the entity fulfils insurance contracts, including a risk adjustment for non-financial risk.

### **International Financial Reporting Standards as issued by the International Accounting Standards Board (“IFRS Accounting Standards”)**

Refers to the international accounting standards that were adopted in Canada, effective January 1, 2011; these are now Canadian Generally Accepted Accounting Principles for publically traded enterprises.

**Life Insurance Capital Adequacy Test (“LICAT”)**

The LICAT measures the capital adequacy of an insurer and is one of several indicators used by OSFI to assess an insurer's financial condition. The LICAT Ratio is the ratio of eligible capital to the base solvency buffer, each as calculated under OSFI's published guidelines.

**Other Comprehensive Income (“OCI”), Other Comprehensive Loss (“OCL”)**

Remeasurements of post-employment benefit liabilities are recorded as OCI or OCL. These remeasurements will not be reclassified to net income and will remain in AOCI.

**Office of the Superintendent of Financial Institutions Canada (“OSFI”)**

The mandate of OSFI is to regulate and supervise federally regulated financial institutions and pension plans in Canada to contribute to public confidence in the financial system.

**Participating Policies (“PAR”)**

The participating account includes all policies issued by Empire Life that entitle its policyholders to participate in the profits of the participating account. Empire Life has discretion as to the amount and timing of dividend payments which take into consideration the continuing solvency of the participating account.

**Return on Common Shareholders’ Equity (“ROE”)**

A profitability measure that presents the net income available to common shareholders as a percentage of the average capital deployed to earn the income.

**Risk Adjustment (“RA”)**

The compensation an entity requires for bearing the uncertainty about the amount and timing of the cash flows that arises from non-financial risk as the entity fulfills insurance contracts.

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[www.computershare.com/service](http://www.computershare.com/service)

STOCK EXCHANGE LISTINGS:

Common Shares	ELF
First Preference Shares, Series 1	ELF.PR.F
First Preference Shares, Series 2	ELF.PR.G
First Preference Shares, Series 3	ELF.PR.H

WEBSITE:

[www.e-lfinancial.ca](http://www.e-lfinancial.ca)

REPORTING PROCEDURE FOR ACCOUNTING MATTERS

If you have a complaint regarding accounting, internal controls or a concern regarding questionable accounting, you should submit your written complaint or concern to:

Mr. Peter Levitt

E-L Financial Corporation Limited

165 University Avenue, 10th Floor

Toronto, Ontario

M5H 3B8

Email: [Peter@LevittAdvisory.ca](mailto:Peter@LevittAdvisory.ca)

Phone: (647) 236-1064

You may submit your complaint or concern anonymously. Your submission will be kept confidential and will be treated in accordance with the Company's policy for reporting accounting or auditing matters.