

THIRD QUARTER REPORT **September 30, 2025**

Financial Highlights

(Millions of dollars, except per share amounts)

Nine months ended September 30 20	<u> </u>	2024
Net Equity Value per Common Share ⁽¹⁾⁽²⁾ \$ 24.5	86 \$	22.62
Net Income per Common Share ⁽²⁾ \$ 3.6	00 \$	3.76
Contribution to Shareholders' Net Income:		
E-L Corporate \$82	27 \$	1,013
Empire Life 19	94	264
Shareholders' Net Income 1,02	21	1,277
Preferred Shareholder Dividends	<u> </u>	11
Net Income attributable to Common Shareholders \$ 1,0	0 \$	1,266
E-L Corporate		
Shareholders' Net Income \$ 82	27 \$	1,013
Investments - Corporate \$8,20	3 \$	7,497
Investments in Associates \$ 43	77 \$	441
Empire Life		
Common Shareholders' Net Income \$ 19	94 \$	264
Net Insurance Service Result \$ 15	51 \$	143
Life Insurance Capital Adequacy Test Total Ratio ("LICAT") (%)	15	154

⁽¹⁾ See Non-GAAP measures within the Management's Discussion and Analysis.

NOTICE OF NO AUDITOR REVIEW OF INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

The Company's external auditors have not performed a review of these unaudited interim condensed consolidated financial statements of E-L Financial.

⁽²⁾ On May 7, 2025, E-L Financial Corporation Limited ("E-L Financial") approved a 100 for one share split ("Share Split") of E-L Financial's issued and outstanding common shares. Each shareholder of record at the close of business on May 23, 2025 ("Record Date") that continued to hold their shares through May 30, 2025 ("Payment Date") received 99 additional shares for every one share held on the Record Date. All common share numbers and per common share amounts have been adjusted to reflect the Share Split as if it was retroactively applied to all prior periods presented.

REPORT ON E-L FINANCIAL CORPORATION LIMITED

The following Management's Discussion and Analysis ("MD&A") of the operating results and financial condition of E-L Financial Corporation Limited ("E-L Financial" or the "Company") for the third quarter of 2025 should be read in conjunction with the MD&A for the year ended December 31, 2024, the Company's annual audited consolidated financial statements and the notes related thereto, the quarterly unaudited interim condensed consolidated financial statements and notes contained in this report, as well as, the Company's MD&A and unaudited interim condensed financial statements for the quarters of 2024 and the previous quarters of 2025. The unaudited interim condensed consolidated financial statements have been prepared in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board ("IFRS Accounting Standards"). Unless otherwise noted, both the consolidated financial statements and this MD&A are expressed in Canadian dollars. Figures in MD&A may differ due to rounding. This MD&A is dated November 10, 2025.

This MD&A contains certain forward-looking statements that are subject to risks and uncertainties that may cause the results or events mentioned in this discussion to differ materially from actual results or events. No assurance can be given that results, performance or achievement expressed in, or implied by, any forward-looking statements within this discussion will occur, or if they do, that any benefits may be derived from them.

Unless otherwise stated, all per share amounts are based on the weighted average number of common shares and Series A Convertible Preference Shares outstanding for the period, adjusted for the Company's proportionate interest in its own common shares held indirectly through investments in associates.

Additional information relating to the Company, including its Annual Information Form, may be found at www.sedarplus.ca.

Forward-looking statements and information

Certain statements in this MD&A about the Company's current and future plans, expectations and intentions, results, market share growth and profitability, strategic objectives or any other future events or developments constitute forward-looking statements and information within the meaning of applicable securities laws. The words "may", "will", "would", "should", "could", "expects", "plans", "intends", "trends", "indications", "anticipates", "believes", "estimates", "predicts", "likely" or "potential" or the negative or other variations of these words or other comparable words or phrases, are intended to identify forward-looking statements and information. Although management anticipates that the expectations and assumptions on which such forward-looking statements and information are based are reasonable, undue reliance should not be placed on the forward-looking statements and information because there can be no assurance that they will prove to be correct. By their nature, such forward-looking statements and information are subject to various risks and uncertainties, which could cause the actual results and expectations to differ materially from the anticipated results or expectations expressed. These risks and uncertainties include, but are not limited to, market risk including equity risk, hedging risk, interest rate risk, foreign exchange rate risk; liquidity risk; credit risk including counterparty risk; product risk including mortality risk, policyholder behaviour risk, expense risk, morbidity risk, product design and pricing risk, underwriting and claims risk, reinsurance risk; operational risk, including legal and regulatory compliance risk, model risk, human resources risk, third party risk, technology, information security and business continuity risk; and business and strategic risk, including environmental and social risk, risk with respect to risk with respect to financial strength, capital adequacy risk, risk to competition, risk with respect to distribution channels, risk with respect to changes to applicable income tax legislation, risk with respect to brand, risk with respect to intellectual property and risk with respect to significant ownership of common shares. Please see the section titled "Description of the Business" in E-L Financial's Annual Information Form available at www.sedarplus.ca for more details on these risks.

Material factors or assumptions that were applied in drawing a conclusion or making an estimate set out in the forward-looking statements and information include that the general economy remains stable; assumptions on interest rates, mortality rates and insurance contract liabilities; and capital markets continue to provide access to capital. These factors are not intended to represent a complete list of the factors that could affect the Company; however, these factors should be considered carefully, and readers should not place undue reliance on forward-looking statements made herein or in the documents reproduced herein.

To the extent any forward-looking information in this MD&A constitutes future-oriented financial information or financial outlooks within the meaning of securities laws, such information is being provided to demonstrate potential benefits and readers are cautioned that this information may not be appropriate for any other purpose. Future-oriented financial information and financial outlooks are, without limitation, based on the assumptions and subject to the risks set out above.

The forward-looking information contained herein is expressly qualified in its entirety by this cautionary statement. When relying on the Company's forward-looking statements and information to make decisions, investors and others should carefully consider the foregoing factors, assumptions and other uncertainties and potential events. Readers are cautioned not to place undue reliance on this forward-looking information, which is given as of the date hereof or the date indicated, and to not use such forward-looking information for anything other than its intended purpose. The Company undertakes no obligation to update publicly or revise any forward-looking statements and information, whether as a result of new information, future events or otherwise after the date of this document, except as required by law.

Non-GAAP measures

The MD&A contains information using non-GAAP measures. Current Canadian GAAP is the IFRS Accounting Standards for the Company's consolidated financial statements. The Company believes that these measures provide useful information to its shareholders in evaluating the Company's financial results. Where non-GAAP measures are used, descriptions have been provided as to the nature of the adjustments made.

The MD&A contains reference to net equity value, net equity value per common share and growth in net equity value per common share. Net equity value per common share is described and reconciled to shareholders' equity on page 6. These terms do not have any standardized meaning according to IFRS Accounting Standards and therefore may not be comparable to similar measures presented by other companies.

Other non-GAAP measures are also used in The Empire Life Insurance Company ("Empire" or "Empire Life") section of the MD&A. These include references to assets under management, annualized premium sales, gross and net sales for segregated funds and fixed annuities to provide investors with supplemental measures of its operating performance and to highlight trends in its core business that may not otherwise be apparent when relying solely on IFRS Accounting Standards financial measures. Empire Life also believes that securities analysts, investors and other interested parties frequently use non-GAAP measures in the evaluation of issuers. Empire Life's management also uses non-GAAP measures to facilitate operating performance comparisons from period to period, to prepare annual operating budgets and to determine components of management compensation. Empire Life believes that these measures provide information useful to its shareholders and policyholders in evaluating the Empire's underlying financial results.

Annualized premium sales is used as a method of measuring sales volume. It is equal to the premium expected to be received in the first 12 months for all new individual insurance and employee benefit policies sold during the period. For segregated funds and annuity contracts, sales include new and renewal deposits to policy contracts. Net sales in the Wealth Management line reflect the gross sales (deposits) less the effect of redemptions and surrenders.

Assets under management is a non-GAAP measure of the assets managed by Empire Life, which includes general fund assets assets and segregated fund assets. It represents the total assets of Empire Life and the assets its customers invest in.

The following table provides a reconciliation of assets under management to total assets in Empire Life's financial statements:

	September 30			December 31
(in millions of dollars)		2025		2024
General fund assets	\$	10,444	\$	10,273
Segregated fund assets		10,008		9,394
Total Empire Life assets under management	\$	20,452	\$	19,667

The Company

E-L Financial operates as an investment and insurance holding company. In managing its operations, the Company distinguishes between two operating segments, E-L Corporate and Empire Life.

E-L Corporate's operations include the oversight of investments in global equities held through direct and indirect holdings of common shares, investment funds, closed-end investment companies and other private companies. E-L Financial holds a 56.6% (December 31, 2024 - 56.6%) interest in a closed-end investment corporation, United Corporations Limited ("United") which is listed on the Toronto Stock Exchange. United is an investment vehicle for long-term growth through investments in common equities. The invested assets and operations of United are consolidated and included in the E-L Corporate segment. In addition, E-L Corporate has two significant investments in associates which includes a 34.9% (December 31, 2024 - 34.9%) interest in Algoma Central Corporation ("Algoma") and a 24.9% (December 31, 2024 - 24.9%) interest in Economic Investment Trust Limited ("Economic"). Algoma and Economic are accounted for using the equity method.

The Company's investment in Empire Life (99.5% interest) is consolidated by E-L Financial. The Empire Life operating segment underwrites life and health insurance policies and provides segregated funds and annuity products.

The Company's strategy is to accumulate shareholder value through long-term capital appreciation and dividend and interest income from its investments. E-L Financial oversees its investments through representation on the Boards of Directors of the subsidiaries and the other companies in which the Company has significant shareholdings.

Overview of results attributable to shareholders of E-L Financial

E-L Financial consolidated	Thir	d quarter	Year to date			
(millions of dollars)	2025	2024		2025	2024	
Contribution to net income						
E-L Corporate ⁽¹⁾	\$ 477 \$	321	\$	827 \$	1,013	
Empire Life ⁽¹⁾	93	176		194	264	
Net income	570	497		1,021	1,277	
Other comprehensive income ⁽¹⁾	10			10	9	
Comprehensive income	\$ 580 \$	497	\$	1,031 \$	1,286	

⁽¹⁾ Net of non-controlling interests and net income attributable to the participating account

The following tables summarize the results of the Company's business segments:

E-L Corporate	Th	ird quarter	Year to d		
(millions of dollars)	2025	2024	2025	2024	
Net gain on investments \$	581 \$	325	\$ 884	\$ 1,169	
Investment and other income	38	45	169	126	
Share of associates income	32	45	57	65	
	651	415	1,110	1,360	
Expenses	10	8	33	33	
Income taxes	86	53	139	178	
Non-controlling interests	78	33	111	136	
	174	94	283	347	
Net income	477	321	827	1,013	
Other comprehensive income (loss), net of taxes ⁽¹⁾	4	(1)	_	3	
Comprehensive income \$	481 \$	320	\$ 827	\$ 1,016	

Empire Life		Third	d quarter	Year to date			
(millions of dollars)	2025		2024	2025	2024		
Net insurance service result	\$ 43	\$	62	\$ 151 \$	143		
Net investment and insurance finance result	115		219	213	302		
Fee and other income ⁽²⁾	10		8	27	31		
	168		289	391	476		
Expenses	36		32	114	92		
Income and other taxes	31		72	64	100		
Non-controlling interests and net income attributable to the participating account	8		9	19	20		
	75		113	197	212		
Net income	93		176	194	264		
Other comprehensive income, net of taxes ⁽¹⁾	6		1	10	6		
Comprehensive income	\$ 99	\$	177	\$ 204 \$	270		

⁽¹⁾ Net of non-controlling interests and net income attributable to the participating account

E-L Financial reported a consolidated 2025 shareholder's net income of \$570 million or \$1.68 per common share for the third quarter of 2025 compared to \$497 million or \$1.47 per common share in 2024. On May 7, 2025, E-L Financial approved a 100 for one share split ("Share Split") of E-L Financial's issued and outstanding common shares. Each shareholder of record at the close of business on May 23, 2025 ("Record Date") that continued to hold their shares through May 30, 2025 ("Payment Date") received 99 additional shares for every one share held on the Record Date. All common share numbers and per common share amounts have been adjusted to reflect the Share Split as if it was retroactively applied to all prior periods presented.

E-L Corporate reported net income of \$477 million for the third quarter of 2025 compared to \$321 million in 2024. The increase in earnings was due to a net gain on investments of \$581 million in 2025 compared to \$325 million in 2024. E-L Corporate's global investment portfolio had a pre-tax total return, including dividend income, of 8% in 2025 compared to a pre-tax total return of 5% in 2024.

Empire Life reported a net income of \$93 million for the third quarter of 2025 compared to \$176 million in 2024. This result was driven by a strong net investment and insurance finance result in the current quarter, reflecting positive impacts from interest rate movements. The \$83 million decrease compared to the third quarter of 2024 is primarily attributable to the exceptionally favourable net investment and

⁽²⁾ Included in non-insurance investment income

insurance finance result in the comparative period, compounded by the favourable impacts of assumption updates recognized in the third quarter of 2024.

E-L Financial reported a consolidated shareholder's net income of \$1,021 million or \$3.00 per common share for the first nine months of 2025 compared to \$1,277 million or \$3.76 per common share in 2024.

E-L Corporate reported net income of \$827 million for the first nine months of 2025 compared to \$1,013 million in 2024. The decrease in earnings was due to a lower net gain on investments of \$884 million in 2025 compared to \$1,169 million for the comparative period in 2024. E-L Corporate's global investment portfolio had a pre-tax total return, including dividend income, of 15% in the first nine months of 2025 compared to a pre-tax total return of 20% in the prior year.

Empire Life reported a net income of \$194 million for the first nine months of 2025 compared to \$264 million for the comparable period in 2024. While the current year's strong operational performance, as evidenced by an increase in the net insurance service result, provided a partial offset, the year-over-year reduction was primarily driven by a lower net investment and insurance finance result as the prior year benefited from outlier investment performance. In addition, contributing to the variance was an increase in non-insurance operating expenses in the current year.

Normal course issuer bid

On March 10, 2025, the Company obtained approval from the TSX to renew its normal course issuer bid ("NCIB"). After adjusting for the Share Split, the Company can purchase up to 17,308,600 common shares between March 12, 2025 and March 11, 2026. Daily purchases (other than pursuant to a block purchase exemption) on the TSX under the NCIB are limited to 5,678 common shares. The price that the Company pays for the common shares is the prevailing market price at the time of acquisition.

During the first nine months ended September 30, 2025, 6,600 common shares were purchased under the NCIB at an average price of \$15.96 per share for a total consideration of \$0.1 million. No shares were purchased under the NCIB for the year ended December 31, 2024.

Net equity value per common share

E-L Corporate's investments in Algoma and Economic are accounted for using the equity method and are not carried at fair value. Therefore, to provide an indication of the accumulated shareholder value, the following table adjusts shareholders' equity to reflect investments in associates at fair value:

(millions of dollars, except per share amounts)		Q3 2025	Q4 2024		Q3 2024
E-L Financial shareholders' equity	\$	8,875	\$ 8,416	\$	8,140
Less: First preference shares		(300)	 (300)		(300)
		8,575	8,116		7,840
Adjustments for E-L Corporate's investments in associates not carried at fair value:					
Carrying value		(477)	(466)		(441)
Fair value ⁽¹⁾		513	430		429
		36	(36)		(12)
Non-controlling interest and deferred tax		(5)	 8		3
		31	(28)		(9)
Net equity value	\$	8,606	\$ 8,088	\$	7,831
Common shares ⁽²⁾ outstanding at period end	34	16,191,400	346,198,000	3	346,198,000
Net equity value per common share ⁽²⁾⁽³⁾	\$	24.86	\$ 23.36	\$	22.62

⁽¹⁾ Based on quoted market prices

⁽²⁾ All common share numbers and per common share amounts have been adjusted to reflect the Share Split as if it was retroactively applied to all prior periods presented. Common shares includes Series A Convertible Preference Shares

⁽³⁾ See non-GAAP measures

Growth in net equity value per common share

The Company's objective is to build long-term shareholder value by compounding growth in net equity value per common share over the long term. Set out below is a table that shows the net equity value per common share and growth for the respective fiscal periods. The growth in net equity value per common share and compounded annual growth in net equity value per common share is calculated as the change in net equity value per share for the respective period and includes dividends paid to common shareholders.

Annual	Net equity value per common share ⁽¹⁾⁽²⁾	Growth*
Allitudi	\$	%
2015	10.89	12.3
2016	11.59	6.8
2017	13.17	14.0
2018	12.96	(1.2)
2019	14.86	15.1
2020	16.85	15.4
2021	18.84	17.1
2022	17.86	(3.4)
2023	19.68	11.1
2024	23.36	22.5
Year to date		
September 30, 2025	24.86	13.4
Compounded annual growth in net equity valu	e per common	
2015 - 2024 - 10 years		10.4
1969 - 2024 - Since inception		12.3

⁽¹⁾ Amounts have been adjusted to reflect the Share Split as if it was retroactively applied to all prior periods presented.

⁽²⁾ This chart was drawn from the individual annual reports and has not been restated for any subsequent changes in accounting policies. Net equity value amounts are reduced by deferred income tax liabilities on net unrealized investment gains. See non-GAAP measures.

Summary of quarterly results

The following table summarizes the quarterly results:

(millions of dollars, except per share				2025				2024	2023
amounts)		Q3	Q2	Q1	Q4	Q3	Q2	Q1	Q4
Insurance service revenue	\$	386	\$ 379	\$ 373	\$ 358	\$ 357	\$ 351	\$ 339	\$ 335
Net investment and insurance finance result		115	18	80	4	219	28	55	142
Fair value change in fair value through profit or loss investments		581	373	(70)	301	325	214	629	516
Non-insurance investment and other income		49	60	89	47	56	62	41	40
Share of income (loss) of associates		31	23	2	 19	43	14	6	 (30)
Total revenue	\$	1,162	\$ 853	\$ 474	\$ 729	\$ 1,000	\$ 669	\$ 1,070	\$ 1,003
Net income (1)	\$	570	\$ 365	\$ 86	\$ 287	\$ 497	\$ 232	\$ 547	\$ 501
Earnings per common share ⁽²⁾									
- basic	\$	1.68	\$ 1.07	\$ 0.24	\$ 0.84	\$ 1.47	\$ 0.68	\$ 1.61	\$ 1.45
- diluted	\$	1.59	\$ 1.02	\$ 0.24	\$ 0.78	\$ 1.35	\$ 0.63	\$ 1.49	\$ 1.32

⁽¹⁾ Attributable to shareholders

Quarterly trend analysis

The consolidated revenue and consolidated net income of the Company are expected to fluctuate on a quarterly basis given its two segments. In particular, equity market movements, changes in interest rates, underwriting results, insurance contract liability discount rates and reserve adjustments are likely to cause fluctuations. Investment income includes dividend income earned by the Company. In general, dividends earned on investments outside North America peak in the second and fourth quarters of the year.

Revenue for the third quarter of 2025 increased compared to the same period in 2024, with fluctuations mainly due to increases in the fair value change in fair value through profit and loss investments.

Net investment and insurance finance result decreased by \$104 million in the third quarter of 2025 compared to the same period in 2024. This comparison reflects less favourable interest rate movements this quarter, and the absence of the favourable impacts of assumption updates that were recognized in the third quarter of the prior year, even as the current quarter's results remained strong.

⁽²⁾ Amounts have been adjusted to reflect the Share Split as if it was retroactively applied to all prior periods presented.

Liquidity and cash flows

The cash flow information, noted below, provides supplemental information that is considered useful in understanding the components within the cash flow statement on both a consolidated and non-consolidated basis.

Consolidated cash flows

The condensed cash flows of United and Empire Life, as well as E-L Financial non-consolidated and consolidated are presented below:

Period ended September 30 (millions of dollars)	 Financial (non- solidated)	United	Empire Life		Consolidation adjustments	E-L	Financial	Cons	olidated
							2025		2024
Cash flows from:									
Operating activities	\$ 298	\$ (6)	\$ 173	\$	(239)	\$	226	\$	326
Financing activities	(577)	(210)	(136))	237		(686)		(424)
Investing activities	328	218	(62))	2		486		(14)
Increase (decrease) in cash and cash equivalents	49	2	(25))	_		26		(112)
Cash and cash equivalents, beginning of the period	112	42	219				373		441
Cash and cash equivalents, end of the period	\$ 161	\$ 44 :	\$ 194	\$		\$	399	\$	329

There is a decrease in cash provided from operating activities during the first nine months of 2025 relative to 2024 which is mostly attributable to Empire Life. For Empire Life, cash flows from operating activities include premiums, net investment income and fee income. These funds are primarily used to pay policy benefit payments, commissions, operating expenses and policyholder dividends.

Cash used for financing activities increased during the first nine months of 2025, primarily due to the Company's payment of a special cash dividend of \$519 million on March 14, 2025 and United's payment of a special cash dividend of \$186 million on February 28, 2025. During the comparable period in 2024, the Company paid a special cash dividend of \$208 million, repaid the \$95 million margin loan and United repaid the \$40 million operating credit facility.

Cash flows provided from investing activities increased during the first nine months of 2025 mainly due to the proceeds from higher net sales of investments by E-L Financial (non-consolidated) and United during the first quarter of 2025. The proceeds from the sales of investments were used to fund the special cash dividends. Empire Life reported lower net purchases of investments in the first nine months of 2025 as well as less investments in associates relative to the prior period.

Non-consolidated cash flows of E-L Financial

E-L Financial's corporate cash flows from operating activities, before payment of dividends, are primarily comprised of dividends and interest received, less operating expenses and income taxes.

The following table details the non-consolidated cash flows of the Company on a direct basis, excluding the cash flows of the subsidiaries. This table has been prepared to assist the reader in isolating the cash flows of E-L Financial (non-consolidated).

Nine months ended September 30

(millions of dollars)	2025	 2024
Cash flows from:		
Operating activities		
Dividends from subsidiaries	\$ 232	\$ 118
Dividends and interest	122	81
Expenses and taxes, net of other income	(56)	 (18)
	298	181
Financing activities		
Cash dividends paid to shareholders	(571)	(258)
Decrease in margin loan	_	(95)
Interest paid on borrowings	(6)	 (5)
	(577)	(358)
Investing activities		
Purchases of investments	(375)	(363)
Proceeds from sales of investments	659	561
Dividends from associates	44	20
	328	218
Increase in cash and cash equivalents	49	41
Cash and cash equivalents, beginning of the period	112	59
Cash and cash equivalents, end of the period	\$ 161	\$ 100

During 2025, the non-consolidated cash and cash equivalents of E-L Financial increased by \$49 million.

Operating cash flows for 2025 increased compared with the prior year mainly due to special dividends received from United.

Cash flows used for financing activities for 2025 were impacted by the items previously discussed in the consolidated cash flows narrative above.

Cash flows from investing activities in 2025 increased compared to the same period in 2024 as E-L Financial used proceeds from sales of investments to fund the special common share dividend paid during the first quarter of 2025. Dividends from associates increased due to a special dividend paid by Economic during the first quarter of 2025.

E-L Financial maintains sufficient liquidity through holding cash equivalents and a sufficient amount of marketable investments that may be sold, if necessary, to fund new investment opportunities and to meet any operating cash flow requirements.

Analysis of business segments

The remainder of this MD&A discusses the individual results of operations and financial condition of the Company's business segments: E-L Corporate and Empire Life.

E-L CORPORATE

E-L Corporate's operations includes the oversight of investments in global equities held through direct and indirect holdings of common shares, investment funds, closed-end investment companies, a limited partnership and other private companies.

Investments in Economic and Algoma are reported as investments in associates and are discussed below. Investments in equities and fixed income securities held directly by E-L Financial and through United are combined to form "Investments – corporate".

Investments - corporate

Investments - corporate includes investments in equities and short-term fixed-income investments. At September 30, 2025, investments - corporate had aggregate investments of \$8.2 billion, comprised primarily of common shares and units of investment funds, compared to aggregate investments at December 31, 2024 of \$7.8 billion. The fair value of investments - corporate is summarized in the table below:

(millions of dollars)	Sept	December 31 2024	
Preferred shares	\$	2	\$ 2
Common shares and units			
Canada		1,284	1,130
U.S.		4,718	4,621
Europe and United Kingdom		1,370	1,274
Other Other		829	794
Total		8,201	7,819
Total invested assets	\$	8,203	\$ 7,821

In the normal course of business, investment commitments are outstanding which are not reflected in the consolidated financial statements. As of September 30, 2025, E-L Corporate has \$375 million (December 31, 2024 - \$337 million) in unfunded commitments in limited partnerships.

The following table provides a summary of E-L Corporate's results:

	Thi	rd quarter		Year to date
(millions of dollars)	2025	2024	2025	2024
Net gain on investments	\$ 581 \$	325	\$ 884	\$ 1,169
Investment and other income	38	45	169	126
Share of associates income	32	45	57	65
	651	415	1,110	1,360
Expenses	10	8	33	33
Income taxes	86	53	139	178
Non-controlling interests	78	33	111	136
	174	94	283	347
Net income	477	321	827	1,013
OCI (OCL), net of taxes	4	(1)		3
Comprehensive income	\$ 481 \$	320	\$ 827	\$ 1,016

E-L Corporate reported net income of \$477 million in the third quarter of 2025 compared to \$321 million in 2024. For the third quarter of 2025 there was a net gain on investments of \$581 million compared to \$325 million for the third quarter of 2024. E-L Corporate's global investment portfolio had a pre-tax total return, including dividend income of 8% for the third quarter of 2025 compared to 5% for the third quarter of 2024.

During the nine months ended September 30, 2025, E-L Corporate reported net income of \$827 million compared to \$1,013 million for the comparative period in 2024. E-L Corporate's year to date pre-tax total return, including dividend income, was 15% for the first nine months of 2025 compared to pre-tax total return of 20% in 2024.

Investment and other income was higher on a year to date basis while was lower on a quarterly basis in 2025 compared to the same period in 2024. Investment and other income consists primarily of dividend income received from E-L Corporate's investment portfolio. In general, dividend income is impacted by the composition of the investment portfolio and foreign exchange rates.

Operating expenses remained consistent on both a year to date and quarterly basis compared to the same period in 2024.

Share of associates income

The details of E-L Corporate's share of income (loss) of associates are as follows:

	Thire	Yea	r to date	
(millions of dollars)	2025	2024	2025	2024
Algoma	\$ 14 \$	13	\$ (1) \$	14
Economic	18	32	 58	51
	\$ 32 \$	45	\$ 57 \$	65

For the nine months ended September 30, 2025, the share of associate's income includes an impairment provisions for Algoma of \$18 million (September 30, 2024 - \$nil) and an impairment reversal for Economic of \$6 million (September 30, 2024 - \$10 million). There was no impairment provision or reversal booked in the third quarter of 2025.

Algoma's net income for the third quarter remained consistent with the same period of 2024, while showing a decrease year to date. Higher earnings were reported in the Domestic Dry-Bulk and Product Tankers segments, driven by higher rates and a larger fleet size. This was offset by lower earnings in the Ocean Self-Unloaders segment.

Economic owns, directly and indirectly, long-term investments in the common shares of some publicly-traded Canadian companies, and a managed global investment portfolio of common shares of publicly-traded global companies. Economic's global investment portfolio had a pre-tax total return, gross of fees, of 11% for the third quarter of 2025 compared to 6% in 2024. On a year to date basis, Economic's global investment portfolio had a pre-tax total return, gross of fees, of 19% during the first nine months of 2025 compared to 22% in 2024.

The ownership interests, carrying value and fair value of E-L Corporate's investment in associates is summarized in the table below:

		Septer	mb	December 31, 2024				
	Ownership	Carrying value		Fair value	Ownership	Carrying value	Fair value	
Algoma	34.9 %	\$ 235	\$	237	34.9 % \$	245 \$	209	
Economic	24.9 %	242		276	24.9 %	221	221	
Total		\$ 477	\$	513	\$	466 \$	430	

Algoma and Economic are Canadian public companies for which further information is publicly available.

Risk management

The objective of the Company's risk management process is to ensure that the operations of the Company encompassing risk are consistent with the Company's objectives and risk tolerance, while maintaining an appropriate risk/reward balance.

Market risk

Market risk is the most significant risk impacting E-L Corporate as its investing activities are influenced by market price, foreign currency and interest rate risk. As the Company's investment portfolio is represented by Canadian and global equities, the value of its investments will vary from day to day depending on a number of market factors including economic conditions, global events, market sentiment, and on the performance of the issuers of the securities in which the Company invests. Changes in foreign currency exchange rates will also affect the value of investments of non-Canadian dollar securities. As of September 30, 2025, 60% (December 31, 2024 - 63%) of the investment - corporate including cash and cash equivalents was denominated in U.S. dollars, 10% (December 31, 2024 - 9%) in Euros and 4% (December 31, 2024 - 4%) in the Japanese Yen representing the largest foreign currency exposures. The Company also holds investments within emerging markets. Investments in emerging markets are more likely to experience political, economic and social instability, which may result in higher levels of market value volatility.

Credit risk

In addition to the discussion of risks included in this MD&A, a comprehensive discussion of the material risks that impact the Company is included in the Annual Information Form which is available at www.sedarplus.ca. Disclosures regarding E-L Corporate's financial instruments, including financial risk management, are included in Notes 3 and 14 to the consolidated financial statements.

Outlook

The Company's future earning prospects are dependent on the successful management of its E-L Corporate portfolio and on the continued profitability of its insurance company subsidiary. The performance of the E-L Corporate portfolio is impacted by global equity markets and the selection of equity and fixed income investments. The Company continues to maintain its strategy of accumulating shareholder value through long-term capital appreciation and dividend and interest income.

REPORT ON EMPIRE LIFE

Empire Life provides a broad range of life insurance and wealth management products, employee benefit plans and financial services to meet the needs of individuals, professionals and businesses through a network of Independent Financial Advisors ("IFA"), Managing General Agents ("MGA"), National Account firms and Group Solutions brokers and representatives.

Empire Life's net income attributable to the owners of E-L Financial, after adjustment for non-controlling interests, is shown in the following table:

Financial analysis overview

			Thir	d quarter		Ye	Year to date		
(millions of dollars)		202	5	2024	 202	5	2024		
Empire Life common shareholders' net income	\$	93	\$	177	\$ 195	\$	265		
Non-controlling interests		_		1	 1		1		
Net income contribution to E-L Financial	\$	93	\$	176	\$ 194	\$	264		
	Sep 30 2025	Jun 30 202	-	Mar 31 2025	Dec 3	-	Sep 30 2024		
LICAT total ratio	145 %	142 9	%	140 %	151 9	%	154 %		

Empire Life reported third quarter Common shareholders' net income of \$93 million. This result was driven by a strong net investment and insurance finance result in the current quarter, reflecting positive impacts from interest rate movements. The \$84 million decrease compared to the third quarter of 2024 is primarily attributable to the exceptionally favourable net investment and insurance finance result in the comparative period, compounded by the favourable impacts of assumption updates recognized in the third quarter of 2024.

Segmented Operating Results

The following tables provide a summary of Empire Life results by operating segment for the periods ended September 30, 2025 and September 30, 2024.

For the three months ended September 30, 2025

(in millions of dollars)		Wealth jement	Group Solutions	Individual Insurance	Capital & Surplus	Total
Insurance revenue	\$	65	\$ 186	\$ 135	\$ — \$	386
Insurance service expenses		(40)	(174)	(119)		(333)
Insurance service result		25	12	16	_	53
Net recovery (expense) from reinsurance contracts held		1	(1)	(10)	_	(10)
Net insurance service result		26	11	6	_	43
Investment loss, excluding segregated fund account balances						
Investment income		27	4	157	34	222
Change in investment contracts		(10)	_	_	_	(10)
Net investment result, excluding segregated fund account balances		17	4	157	34	212
Insurance finance income, excluding segregated fund account balances						
Insurance contracts		(12)	(5)	(76)	_	(93)
Reinsurance contracts held		_	2	(7)	_	(5)
Net insurance finance expense, excluding segregated fund account balances		(12)	(3)	(83)	_	(98)
Segregated fund account balances net investment and insurance finance result						
Investment income on investments for segregated fund account balances		583	_	2	_	585
Insurance finance expenses for segregated fund account balances		(583)		(2)		(585)
Segregated funds account balances net investment and insurance finance result				_	_	_
Net investment and insurance finance result		5	1	74	34	114
Other income (expenses)						
Fee and other income		_	2	_	8	10
Non-insurance expenses		(7)	(8)	(7)	(9)	(31)
Interest expenses		_	_	_	(4)	(4)
Total other expenses		(7)	(6)	(7)	(5)	(25)
Net income before taxes	\$	24	\$ 65	\$ 73	\$ 29 \$	132
Income taxes						(31)
Net income after taxes						101
Less: net income attributable to the participating a	account					5
Less: preferred share dividends declared and dis	tributions	on othe	er equity instru	uments		3
Empire Life's common shareholder's net income						93
Non-controlling interests in net income						_
Net income attributable to owners of E-L Fina	ncial				\$	93

For the three months ended September 30, 2024

(in millions of dollars)	W Manage	ealth ment	Gro Solutio	oup ons	Individual Insurance	Capital & Surplus		Total
Insurance revenue	\$	61	\$ 1	71 \$	125	\$ —	\$	357
Insurance service expenses		(35)	(1	43)	(93)	_		(271)
Insurance service result		26		28	32	_		86
Net expense from reinsurance contracts held		_		(11)	(13)	_		(24)
Net insurance service result		26		17	19	_		62
Investment income (loss), excluding segregated fund account balances								
Investment income		41		9	371	81		502
Change in investment contracts		(19)		_	_	_		(19)
Net investment result, excluding segregated fund account balances		22		9	371	81		483
Insurance finance (expense) income, excluding segregated fund account balances								
Insurance contracts		(13)	((17)	(259)	_		(289)
Reinsurance contracts held		_		8	17	_		25
Net insurance finance expense, excluding segregated fund account balances		(13)		(9)	(242)	_		(264)
Segregated fund account balances net investment and insurance finance result								
Investment income on investments for segregated fund account balances		607		_	2	_		609
Insurance finance expenses for segregated fund account balances		(607)		_	(2)	_		(609)
Segregated funds account balances net finance and investment result		_		_	_	_		
Net investment and insurance finance result		9		_	129	81		219
Other income (expenses)								
Fee and other income		_		2	_	6		8
Non-insurance expenses		(7)		(6)	(7)	(7)	(27)
Interest expenses		_		_	_	(4)	(4)
Total other expenses		(7)		(4)	(7)	(5		(23)
Net income before taxes	\$	28	\$	13 \$	5 141	\$ 76	\$	258
Income taxes								(72)
Net income after taxes								186
Less: net income attributable to the participating a	account							6
Less: preferred share dividends declared and dis-	tributions c	n othe	er equity	instru	ments			3
								177
Empire Life's common shareholder's net income								111
Empire Life's common shareholder's net income Non-controlling interests in net income								1,7

For the nine months ended September 30, 2025

(in millions of dollars)	Wealth	Group	Individual	Capital &	Total
Insurance revenue	Management \$ 188	Solutions \$ 545 \$	Insurance 405 \$	Surplus — \$	1,138
Insurance service expenses				— ф	
Insurance service result	(113) 75	(519) 26	(310) 95		(942)
Net recovery (expense) from reinsurance	75	20	95	_	196
contracts held	2	(6)	(40)		(44)
Net insurance service result	77	20	55	_	152
Investment income (loss), excluding segregated fund account balances					
Investment income	35	7	212	65	319
Change in investment contracts	(22)	_	_	_	(22)
Net investment result, excluding segregated fund account balances	13	7	212	65	297
Insurance finance income (expense), excluding segregated fund account balances					
Insurance contracts	1	(10)	(76)	_	(85)
Reinsurance contracts held	_	4	(3)	_	1
Net insurance finance income (expense), excluding segregated fund account	1	(6)	(79)	_	(84)
Segregated fund account balances net investment and insurance finance result					
Investment income on investments for segregated fund account balances	1,039	_	3	_	1,042
Insurance finance expenses for segregated fund account balances	(1,039)	_	(3)	_	(1,042)
Segregated funds account balances net finance and investment result	<u> </u>		_	<u> </u>	
Net investment and insurance finance result	14	1	133	65	213
Other income (expenses)					
Fee and other income	1	6	_	20	27
Non-insurance expenses	(22)	(27)	(24)	(28)	(101)
Interest expenses	_	_	_	(13)	(13)
Total other expenses	(21)	(21)	(24)	(21)	(87)
Net income before taxes	\$ 70	\$ - \$	164 \$	44 \$	278
Income taxes					(64)
Net income after taxes					214
Less: net income attributable to the participating a	account				10
Less: preferred share dividends declared and dist	tributions on othe	er equity instru	ments		9
Empire Life's common shareholder's net income					195
Non-controlling interests in net income					1
Net income attributable to owners of E-L Final	ncial			\$	194

For the nine months ended September 30, 2024

(in millions of dollars)	Mana	Wealth gement		Group Solutions		ndividual Isurance	Capita Surp		Total
Insurance revenue	\$	186	\$	500	\$	362	\$		\$ 1,048
Insurance service expenses		(106)		(466)		(280)		_	(852)
Insurance service result		80		34		82			196
Net expense from reinsurance contracts held		(1)		(17)		(35)		_	(53)
Net insurance service result		79		17		47		_	143
Investment income (loss), excluding segregated fund account balances									
Investment income		79		11		305		86	481
Change in investment contracts		(25)		_				_	(25)
Net investment result, excluding segregated fund account balances		54		11		305		86	456
Insurance finance (expense) income, excluding segregated fund account balances									
Insurance contracts		(16)		(22)		(146)		_	(184)
Reinsurance contracts held		_		10		20			30
Net insurance finance expense, excluding segregated fund account balances		(16)		(12)		(126)		_	(154)
Segregated fund account balances net investment and insurance finance result									
Investment income on investments for segregated fund account balances		1,065		_		3		_	1,068
Insurance finance expenses for segregated fund account balances		(1,065)		_		(3)		_	(1,068)
Segregated funds account balances net finance and investment result				_		_		_	_
Net investment and insurance finance result		38		(1)		179		86	302
Other income (expenses)									
Fee and other income		1		7		_		23	31
Non-insurance expenses		(25)		(17)		(20)		(19)	(81)
Interest expenses		_		_			((12)	(12)
Total other expenses		(24)		(10)		(20)		(8)	(62)
Net income before taxes	\$	93	\$	6	\$	206	\$	78	\$ 383
Income taxes									(100)
Net income after taxes									283
Less: net income attributable to the participating a	account								10
Less: preferred share dividends declared and dist	ribution	s on othe	er (equity instr	ume	ents			8
Empire Life's common shareholder's net income									265
Non-controlling interests in net income									 1
Net income attributable to owners of E-L Finan	ncial								\$ 264

Total Empire Life's Results - Quarterly Comparison

Empire Life reported Common shareholders' net income of \$93 million in the third quarter of 2025. This result was driven by a strong net investment and insurance finance result in the current quarter, reflecting positive impacts from interest rate movements. The \$84 million decrease compared to the third quarter of 2024 is primarily attributable to the exceptionally favourable net investment and insurance finance result in the comparative period, compounded by the favourable impacts of assumption updates recognized in the their quarter of the prior year.

Net insurance service result decreased by \$19 million in the third quarter compared to the same period in 2024. This was driven by the contrast between the favourable impact of assumption updates in the Group Solutions results in the third quarter of 2024, and unfavourable impact of assumption updates in the Individual Insurance segment in the current quarter.

Net investment and insurance finance result decreased by \$105 million in the third quarter of 2025 compared to the same period in 2024. This comparison reflects less favourable interest rate movements this quarter, and the absence of the favourable impacts of assumption updates that were recognized in the third quarter of the prior year, even as the current quarter's results remained strong.

Total other expenses were \$25 million in the third quarter compared to \$23 million in the same period in 2024. The \$2 million change was related to an increase in non-insurance expenses, primarily related to investments in information systems and process efficiency, and higher activity in our non-insurance distribution channels.

Empire Life's Results - Year-to-date Comparison

Empire Life reported year-to-date common shareholders' net income of \$195 million, a \$70 million decrease compared to 2024. While the current year's strong operational performance, as evidenced by an increase in the net insurance service result, provided a partial offset, the year-over-year reduction was primarily driven by a lower net investment and insurance finance result as the prior year benefited from outlier investment performance. In addition, contributing to the variance was an increase in non-insurance operating expenses in the current year.

Net insurance service result increased by \$9 million in 2025 compared to the same period in 2024. This improvement was primarily driven by more favourable mortality experience in the Individual Insurance segment, along with positive health and dental experience in the Group Solutions segment in the current year. These gains were partially offset by the unfavorable impacts of assumption updates.

Net investment and insurance finance result for the first three quarters of 2025 was robust, though it decreased by \$89 million compared to the same period in 2024. This variance was due to the positive impacts of assumption updates on prior year's results, more significant net investment gains from non-fixed income assets related to exceptional market conditions in 2024, and less favourable interest rate movements in the current year compared to the prior year.

Total other expenses was \$87 million in 2025 compared to \$62 million in the same period in 2024. The change was attributable to higher non-insurance expenses related to strategic investments in information systems and increased workforce costs, and gains from the sale of property and equipment recognized in the comparative quarter.

Wealth Management

	Thi	Year to date				
(in millions of dollars)	2025	2024		2025		2024
Fixed annuities						
Assets under management ⁽¹⁾	\$ 1,024 \$	997	\$	1,024	\$	997
Gross sales ⁽¹⁾	42	46		118		161
Net sales ⁽¹⁾	16	15		33		69
Segregated funds						
Assets under management ⁽¹⁾	\$ 9,988 \$	9,312	\$	9,988	\$	9,312
Gross sales ⁽¹⁾	227	210		731		643
Net sales ⁽¹⁾	(37)	(68)		(196)		(384)

(1) See Non-GAAP measures section.

	Thir	Year to date				
(in millions of dollars)	2025	2024		2025	2024	
Net insurance service result	\$ 26 \$	26	\$	77 \$	79	
Net investment and insurance finance result	5	9		14	38	
Fee and other income	_	_		1	1	
Non-insurance operating expenses	(7)	(7)		(22)	(25)	
Net income before taxes	\$ 24 \$	28	\$	70 \$	93	

Fixed annuities assets under management increased 3% relative to the same period in 2024. This growth was primarily attributable to ongoing customer retention evidenced by positive net sales in recent quarters. For the third quarter of 2025, gross sales declined 9% compared to the same period in 2024, reflecting the influence of favourable equity markets on customer demand.

Segregated fund assets under management increased 7% relative to the same period in 2024, resulting from positive market returns that more than offset the impact of net outflows. Gross sales increased 9% in the third quarter of 2025, reflecting strong customer demand, driven by a more favourable equity market environment, and solid contributions from the new segregated funds launched in the second quarter of 2024.

Net income before taxes for the third quarter decreased by \$4 million compared to the same period in 2024, due to less favourable interest rate movements impacting the net investment and insurance finance result, even as the current quarter's result remained solidly positive.

Group Solutions

		Third quarter		Υe	ear to date
(in millions of dollars)	2025	2024	2025		2024
Annualized premium sales		_			
Core	\$ 22 \$	18	\$ 68	\$	52
Other	12	7	33		30
Total annualized premium sales ⁽¹⁾	\$ 34 \$	25	\$ 101	\$	82
(1) See Non-GAAP measures section.					
	-	Third quarter		Υe	ar to date
(in millions of dollars)	2025	2024	2025		2024
Insurance revenue	\$ 186 \$	171	\$ 545	\$	500
Net insurance service result	\$ 11 \$	17	\$ 20	\$	17
Net investment and insurance finance result	1	_	1		(1)
Fee and other income	2	2	6		7
Non-insurance operating expenses	(8)	(6)	(27)		(17)
Net income before taxes	\$ 6 \$	13	\$ _	\$	6

Total annualized premium sales in Group Solutions increased 36% in the third quarter compared to the same period in 2024. This growth was primarily fueled by strong core sales and contributions from recently launched product offerings.

Insurance revenue increased 9% in the third quarter, compared to the same period in 2024. The quarter over quarter increase was primarily the result of strong sales and improved customer retention on core business, and sustained organic growth generated by specialty partnerships.

For the quarter, net income before taxes decreased \$7 million compared to the same period in 2024. This decrease was driven primarily by the prior period's favourable impacts of assumption updates on life and long-term disability products. The segment also saw a rise in non-insurance expenses, driven by higher workforce costs associated with business growth, which was partially offset by improved health and dental experience in the current quarter.

Individual Insurance

		Thir	d quarter		Ye	ar to date
(in millions of dollars)	2025		2024	2025		2024
Shareholders'						
Shareholders' annualized premium sales(1)	\$ 10	\$	9	\$ 31	\$	31
Net income before taxes	69		138	154		197
Policyholders'						
Policyholders' annualized premium sales ⁽¹⁾	\$ 4	\$	4	\$ 11	\$	11
Net income before taxes	4		3	10		9
⁽¹⁾ See Non-GAAP measures section.						
		Thir	d quarter		Ye	ar to date
(in millions of dollars)	2025		2024	2025		2024
Net insurance service result	\$ 6	\$	19	\$ 55	\$	47
Net investment and insurance finance result	74		129	133		179
Non-insurance operating expenses	(7)	1	(7)	(24)		(20)
Net income before taxes	\$ 73	\$	141	\$ 164	\$	206

Shareholders' annualized premium sales for the third quarter of 2025 increased \$1 million compared to the same period in 2024. Customer demand for Empire's non-participating short-term insurance products improved as a result of management action following a competitive analysis.

Shareholders' net income before taxes for the third quarter of 2025 decreased \$69 million compared to the same period in 2024. This was largely driven by a \$55 million decrease in net investment and insurance finance result, reflecting less favourable interest rate movements in the current period compared to the same quarter of the prior year. Further contributing to the decline was a \$13 million decrease in net insurance service result, primarily due to unfavourable impacts of assumption updates.

Capital and Surplus

	Thir	Year to date			
(in millions of dollars)	2025	2024	 2025	2024	
Net investment result	\$ 34 \$	81	\$ 65 \$	86	
Other expenses	(5)	(5)	 (21)	(8)	
Net (loss) income before taxes	\$ 29 \$	76	\$ 44 \$	78	

Net income before taxes was \$29 million, which was a \$47 million decrease compared to net income before taxes of \$76 million in the same period in 2024, primarily due to less favourable interest rate movements, which resulted in a lower net investment result compared to the third quarter of 2024.

Net Contractual Service Margin

(Amounts are net of reinsurance contracts held,		Thir	d quarter	Ye	Year to date	
in millions of dollars)		2025	2024	 2025	2024	
Net contractual service margin, beginning of period	\$	1,394 \$	1,483	\$ 1,410 \$	1,415	
Impact of new insurance business		18	16	50	45	
Interest accretion		5	6	18	18	
Insurance experience ⁽¹⁾		_	3	(28)	(1)	
Economic experience ⁽¹⁾		72	32	130	150	
Assumption updates ⁽¹⁾		(72)	(73)	(82)	(77)	
CSM recognized for services provided		(41)	(41)	(122)	(124)	
Net contractual service margin, end of period	\$	1,376 \$	1,426	\$ 1,376 \$	1,426	

⁽¹⁾ Insurance experience, economic experience and assumption updates are components of changes in estimates that adjust the CSM. Insurance experience represents the current period impacts of insurance experience, resulting in a change in future cash flows that adjust CSM. Economic experience represents the changes in the effect of time value of money and financial risk relating to contracts measured using the Variable Fee Approach ("VFA") for the Wealth Management and Individual Insurance product lines. Assumption updates represent the future period impacts of changes in fulfillment cash flows that adjust CSM.

The Net Contractual Service Margin ("CSM") as at September 30, 2025 is \$1,376 million, a decrease of \$18 million in the third quarter of 2025. Components driving the change in net CSM are:

- New insurance business: Strong non-participating term insurance sales drove an \$18 million increase to CSM in the third quarter of 2025, which was \$2 million greater than the same quarter in 2024.
- Economic experience: The \$72 million increase is due to favourable equity market returns.
- Assumption updates: The actuarial assumption updates were completed in the third quarter of 2025 which led to a \$72 million decrease in the CSM balance.
- CSM amortization: The recognition of CSM remains relatively consistent quarter to guarter.

Impact of Insurance Contract Liability Assumption Updates

Impacts from the update of policy liability assumptions for the nine months ended September 30, 2025		et income s) before	Net CSM	
(Amounts are net of reinsurance contracts held, in millions of dollars)	,	taxes		
Components of insurance contract liability assumption updates				
Discount rates	\$	15 \$	(1)	
Mortality		_	(1)	
Expense		(2)	(29)	
Lapse		(8)	(45)	
Other		(1)	(6)	
Total change from the update of insurance contract liability assumptions	\$	4 \$	(82)	

In the third quarter, management updated several actuarial assumptions that affect the measurement of insurance contract liabilities and reinsurance contracts held. These updates are primarily related to lapse rates, and expenses. In 2024, management also conducted the annual assumption updates in the third quarter.

For further details on the updates to insurance contract liability assumptions, refer to Note 10. Analysis by measurement component for insurance contracts of our unaudited interim condensed consolidated financial statements for the guarter ended September 30, 2025.

Financial Instruments and Risk

Empire Life holds an investment portfolio that is actively managed to optimize yield, quality and liquidity while ensuring diversification and duration-matched to our future obligations. Cash flows arising from these financial instruments are intended to match the liquidity requirements of Empire Life's insurance and investment contract liabilities, within the limits prescribed by Empire Life. Empire Life is subject to credit and market risk on these financial instruments.

Credit risk on these financial instruments could result in a financial loss should the other party fail to discharge an obligation. This credit risk is derived primarily from investments in bonds, debentures, preferred shares, short-term investments, loans and mortgages. Empire Life manages credit risk by applying its investment guidelines as established by management and approved by Investment Committee of Empire Life's Board of Directors. The investment guidelines establish minimum credit ratings for issuers of bonds, debentures and preferred share investments, and provide for concentration limits by the issuer of such debt instruments. The investment guidelines also establish minimum underwriting requirements and limits for debt financing of an advisor company or managing general agent. Management reviews credit quality relative to investment purchases and monitors the credit quality of invested assets over time. Management reports regularly to the Investment Committee of Empire Life's Board on the credit risk to which the portfolio is exposed.

Empire Life manages market risk exposure mainly through investment limits and oversight of its in-house investment managers and external investment firms by the Chief Investment Officer, Asset Management Committee and Investment Committee of Empire Life's Board. The Investment Committee actively monitors the portfolio and asset mix. Empire Life has hedging programs in place as part of its approach to managing this risk.

Empire Life manages credit risk with respect to derivatives by applying limits and credit rating restrictions established by the Investment Committee in its investment guidelines, which set out permitted derivatives and permitted uses for derivatives, as well as limits to the use of these instruments. In particular, no leverage is permitted in the use of derivatives and strict counterparty credit restrictions are imposed.

Sources of capital

Empire Life has issued private and public securities to strengthen its capital position and fund new business growth. The securities outstanding are summarized in the following table:

	As at							
(in millions of dollars)	September 3 202		December 31 2024					
Subordinated debentures	\$ 39	9	\$	399				
Equity								
Preferred shares and other equity instruments	\$ 29	7	\$:	297				
Common shares		1_		1				
Total Equity	\$ 29	8	\$ 2	298				

Details of Empire Life's outstanding subordinated debentures are as follows:

				As	at			
(in millions of dollars)	Date Issued	Earliest Redemption Date	Yield	September 30 2025	December 31 2024			
Series 2021-1 (1)	September 2021	September 24, 2026	2.024%	\$ 200	\$ 200			
Series 2023-1 (2)	January 2023	January 13, 2028	5.503%	\$ 199	\$ 200			

⁽¹⁾ Series 2021-1 Subordinated 2.024% unsecured debentures due 2031. From September 24, 2026, interest is payable at 0.67% over CORRA plus 0.32138% credit adjustment spread.

Details of Empire Life's outstanding preferred shares and other equity instruments are as follows:

				As at					
(in millions of dollars)	Date Issued	Earliest Redemption Date	Septe Yield	ember 30 2025	[December 31 2024			
Preferred shares, Series 3	November 2017	January 17, 2028	6.187 % \$	100	\$	100			
Limited Recourse Capital Notes, Series 1	February 2021	April 17, 2026	3.625 % \$	197	\$	197			

Security rating

The securities issued by Empire Life are rated by DBRS Limited ("Morningstar DBRS"). Morningstar DBRS completed its annual rating review of Empire Life in the second quarter of 2025. Morningstar DBRS upgraded all credit ratings and updated Empire Life's trend to Stable.

Evaluation type	Rating	Trend	Date of last rating action
Financial strength rating	A (high)	Stable	May 22, 2025
Issuer rating	A (high)	Stable	May 22, 2025
Subordinated debt	Α	Stable	May 22, 2025
Preferred shares	Pfd-2 (high)	Stable	May 22, 2025
Limited Recourse Capital Notes	A (low)	Stable	May 22, 2025

Regulatory capital

The Life Insurance Capital Adequacy Test ("LICAT") measures the capital adequacy of an insurer and is one of several indicators used by the Office of the Superintendent of Financial Institutions, Canada ("OSFI") to assess an insurer's financial condition⁽¹⁾. Empire Life continues to have a strong capital position under the LICAT framework. Empire Life is required to maintain a minimum Core Ratio of 55%

⁽²⁾ Series 2023-1 Subordinated 5.503% unsecured debentures due 2033. From January 13, 2028, interest is payable at 2.26% over CORRA.

and a Total Ratio of 90%. OSFI has established supervisory target levels of 70% for Core and 100% for Total Ratio.

LICAT	Sep 30		Jun 30	1	Mar 31		Dec 31	Sep 30
(in millions of dollars)	2025	,	2025	;	2025		2024	2024
Available capital								
Tier 1	\$ 2,717	\$	2,626	\$	2,554	\$	2,195	\$ 2,206
Tier 2	778		804		778		726	737
Total	\$ 3,495	\$	3,430	\$	3,332	\$	2,921	\$ 2,943
Surplus allowance and eligible deposits	\$ 748	\$	762	\$	771	\$	677	\$ 654
Base solvency buffer	\$ 2,936	\$	2,960	\$	2,929	\$	2,383	\$ 2,334
LICAT total ratio	145 %	, 0	142 %	, D	140 %)	151 %	154 %
LICAT core ratio	110 %	, D	107 %	, D	106 %)	112 %	114 %

Empire Life has continued to maintain a strong LICAT position that is well above target levels. Empire Life's Total and Core LICAT ratios increased in the third quarter compared to the second quarter of 2025.

Compared to fourth quarter of 2024, Empire Life's LICAT ratios decreased primarily due to the updated OSFI LICAT guideline, effective January 1, 2025. The new guideline contained significant changes related to capital for segregated fund guarantees and related hedging programs. LICAT ratios for periods prior to January 1, 2025 have not been restated.

Risk Management

Empire Life is a financial institution offering wealth management, group solutions and individual insurance products. Empire Life is exposed to a number of risks as a result of its business activities. Effective risk management is critical to the overall profitability, competitive market positioning and long-term financial viability of Empire Life. While all risks cannot necessarily be eliminated or known with certainty, the goal of Empire Life's risk management program is to ensure that risk-taking activities are aligned with its strategy, in order to achieve business goals and deliver acceptable shareholder returns, without compromising Empire Life's ability to pay claims and fulfil policyholder commitments.

Caution Related to Sensitivities

In the sections that follow, Empire Life's provides sensitivities and risk exposure measures for certain risks. These include sensitivities due to specific changes in market prices and interest rates, based on the market prices, interest rates, assets, liabilities and business mix in place as at the respective calculation dates. The sensitivities are calculated independently for each risk variable, generally assuming that all other risk variables remain constant. The sensitivities do not take into account indirect effects such as potential impacts on goodwill impairments or valuation allowances on deferred tax assets. The sensitivities are provided for the consolidated entity.

Actual results can differ materially from these estimates for a variety of reasons, including differences in the pattern or distribution of market shocks, the interaction between these risk factors, model errors, or changes in other assumptions such as business mix, effective tax rates, policyholder behaviour and other market variables relative to those underlying the calculation of the sensitivities.

The sensitivities reflect the composition of Empire Life's assets and liabilities at the respective calculation dates. Changes in assets and liabilities due to new sales or maturities, asset purchases/sales, or other management actions could result in material changes to these reported sensitivities.

For these reasons, the sensitivities should only be viewed as directional estimates of the underlying sensitivities for the respective factors based on the assumptions outlined and should not be viewed as predictors for Empire Life's future net income, CSM, equity or capital. Given the nature of these calculations, Empire Life's cannot provide assurance that the actual impact will be consistent with the

estimates provided. Changes in risk variables in excess of the ranges illustrated may result in other than proportionate impacts.

Market Risk

Empire Life has market risk exposure related to guarantees in its segregated fund products and also related to its life insurance contract liabilities and invested assets. Empire Life maintains hedging programs intended to partially offset market impacts on its regulatory capital (LICAT) ratio. The hedging programs may employ derivatives such as forwards. swaps, options and futures. The extent of derivatives usage is monitored and managed on an ongoing basis.

There is the potential for income statement volatility from the hedging programs. Empire Life has required capital for LICAT purposes as well as liabilities on the Consolidated Statements of Financial Position related to segregated fund guarantees. Some net income volatility can potentially result from the hedging instruments, where gains or losses are not directly offset by changes in other asset or liability values. For the quarter ended September 30, 2025, Empire Life experienced a neutral impact to net income before taxes related to the hedging programs, compared to a net loss before taxes of \$3.9 million over the same period in 2024.

Empire Life's LICAT ratio is also sensitive to stock market volatility, primarily due to liability and capital requirements related to segregated fund guarantees. As of September 30, 2025, Empire Life had \$10.0 billion of segregated fund assets and liabilities. Of this amount, approximately \$9.7 billion have guarantees. The following table provides a percentage breakdown by type of guarantee.

	September 30 2025	December 31 2024
Percentage of segregated fund liabilities with:		
75% maturity guarantee and a 75% death benefit guarantee	14 %	12 %
75% maturity guarantee and a 100% death benefit guarantee	44 %	44 %
100% maturity and death benefit guarantee (with a minimum of 15 years between deposit and maturity date)	6 %	6 %
Guaranteed minimum withdrawal benefit ("GMWB")	36 %	38 %
Total	100 %	100 %

For segregated fund guarantee insurance contract liabilities, the level of sensitivity can be dependent on the level of equity markets. Generally when market levels are higher, the sensitivity is reduced, and viceversa. The CSM provides a significant offset to potential impacts in the segregated fund guarantee liability. This significantly reduces the net income impacts from changes in interest rates or stock market levels.

As at September 30, 2025 and December 31, 2024, the sensitivity of Empire Life shareholders' net income resulting from changes in equity market prices is provided in the following table:

Sensitivity to equity risk			rea	se	Decrease			
(in millions of dollars)	20%		10%	10%		20%		
As at September 30, 2025								
Net income and equity	\$	21	\$	9	\$	(16) \$	(33)	
CSM	\$	174	\$	90	\$	(97) \$	(200)	
As at December 31, 2024								
Net income and equity	\$	17	\$	8	\$	— \$	15	
CSM	\$	186	\$	98	\$	(114) \$	(246)	

The sensitivity of Empire Life's LICAT total ratio resulting from increases and decreases on equity markets is provided in the following table for September 30, 2025 and December 31, 2024.

As noted in the Regulatory Capital section of this MD&A, a new LICAT guideline became effective January 1, 2025. LICAT sensitivities at September 30, 2025 are calculated under the new guideline. LICAT total ratio sensitivities for December 31, 2024 have not been recalculated.

Sensitivity to equity risk	ease	Decrease			
Impact on LICAT	20%	10%	10%	20%	
Segregated fund guarantees	8%	4%	(5)%	(11)%	
Other equity risk	-%	-%	-%	— %	
Equity hedge	(3)%	(2)%	2%	5%	
As at September 30, 2025	5%	2%	(3)%	(6)%	
Segregated fund guarantees	16%	8%	—%	(4)%	
Other equity risk	1%	—%	—%	%	
Equity hedge	—%	-%	—%	(1)%	
As at December 31, 2024	17%	8%	-%	(5)%	

The amount at risk related to segregated fund maturity guarantees and segregated fund death benefit guarantees, and the resulting insurance contract liabilities and LICAT base solvency buffer for Empire Life's segregated funds is provided in the following table:

Segregated funds	٧	Vithdraw > fund			Maturity guarantee > fund value			Death benefit > fund value								
(millions of dollars)		Fund value	An	nount at risk		Fund value		mount it risk	-	und		nount risk	C	surance ontract ibilities	LIC	AT capital
September 30, 2025	\$	2,081	\$	541	\$	3	\$		\$	28	\$	1	\$	108	\$	1,051
December 31, 2024	\$	2,331	\$	741	\$	28	\$	1	\$	699	\$	8	\$	119	\$	388

The first six columns of the above table show amounts associated with all segregated fund policies where the future withdrawal benefit, future maturity guarantee, or future death benefit guarantee is greater than the fund value. The amount at risk represents the excess of the future withdrawal benefit, future maturity guarantee or future death benefit guarantee amount over the fund value for these policies. The withdrawal benefit amounts in the above table relate to GMWB products. The GMWB withdrawal benefit amount at risk represents the amount that could be paid by Empire Life to GMWB policyholders if the net return on each GMWB policyholder's assets is zero for the remainder of each GMWB policyholder's life, based on life expectancy. At September 30, 2025, the aggregate amount at risk for all three categories of risk was \$542 million. At December 31, 2024, the aggregate amount at risk for these three categories of risk was \$750 million. For these three categories of risk, the amount at risk is not currently payable, as payment is contingent on future outcomes, including fund performance, deaths, deposits, withdrawals and maturity dates.

The level of insurance contract liabilities and required regulatory capital in the above table is calculated based on the probability that Empire Life will ultimately have to make payment to the segregated fund policyholders for any fund value deficiency that may exist on future payments to GMWB policyholders, or upon future maturity of the segregated fund policies, or upon future death of the segregated fund policyholders.

In addition, Empire Life considers the sensitivity of its LICAT ratio to changes in market interest rates. The impact of a 50 basis point parallel shift in interest rates for September 30, 2025 and December 31, 2024, is shown in the table below. No change to credit spreads is assumed.

0 111 11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Impact of
Sensitivity to market interest rates - LICAT	50 bps decrease
September 30, 2025 LICAT total ratio	- %
December 31, 2024 LICAT total ratio	5%

E-L Financial Corporation Limited CONSOLIDATED STATEMENTS OF FINANCIAL POSITION UNAUDITED

(in thousands of Canadian dollars)

	Se	eptember 30 2025	December 31 2024
Assets			
Cash and cash equivalents	\$	399,627	\$ 373,413
Investments - corporate (Note 3)		8,203,274	7,821,214
Investments - insurance (Note 4)		9,500,407	9,386,398
Investments in associates and joint venture (Note 5)		569,339	558,156
Reinsurance contracts held assets (Note 10)		310,046	296,071
Other assets (Note 8)		293,421	197,554
Deferred tax asset		88,464	92,283
Segregated fund assets (Note 9)		10,007,835	9,393,738
Total assets	\$	29,372,413	\$ 28,118,827
Liabilities			
Insurance contract liabilities, excluding segregated fund account balances (Note 10)	\$	6,898,966	\$ 6,868,436
Reinsurance contracts held (Note 10)		255,202	213,849
Investment contract liabilities, excluding segregated fund account balances		632,784	585,521
Deferred tax liabilities		594,426	524,164
Dividends payable		17,734	16,869
Other liabilities		133,528	178,831
Borrowings (Note 13)		599,486	598,869
Total liabilities, excluding segregated fund account balances		9,132,126	8,986,539
Insurance contract liabilities for segregated fund account balances (Note 10)		9,720,535	9,140,742
Investment contract liabilities for segregated fund account balances		287,300	252,996
Insurance and investment contract liabilities for segregated fund account balances		10,007,835	9,393,738
Total liabilities	\$	19,139,961	\$ 18,380,277
Equity			
Capital stock (Note 11)	\$	362,346	\$ 362,347
Retained earnings		8,465,842	8,016,828
Accumulated other comprehensive income ("AOCI")		47,173	36,696
Total E-L Financial shareholders' equity		8,875,361	8,415,871
Non-controlling interests in subsidiaries ("NCI")		1,294,277	1,269,534
Participating account surplus ("PAR")		62,814	53,145
Total equity		10,232,452	9,738,550
Total liabilities and equity	\$	29,372,413	\$ 28,118,827

Approved by the Board

Duncan N.R. Jackman, Director

Peter J. Levitt, Director

E-L Financial Corporation Limited CONSOLIDATED STATEMENTS OF INCOME UNAUDITED

(in thousands of Canadian dollars, except per share amounts)

		Three months ended			Nine months ended			
		September 30			September 30			
 		2025		2024		2025		2024
Insurance service result	_		•				•	
Insurance revenue (Note 10)	\$	385,904	\$	357,408	\$	1,138,191	\$	1,047,735
Insurance service expenses		(332,699)		(271,066)		(942,768)		(851,725)
Net expense from reinsurance contracts held (Note 10)		(10,118)		(24,757)	_	(43,948)		(53,047)
Net insurance service result		43,087		61,585	_	151,475		142,963
Investment and insurance finance result (Note 7)								
Investment income, excluding segregated fund account balances		222,152		502,023		319,035		480,583
Change in investment contracts, excluding segregated fund account balances		(9,699)		(18,663)		(21,634)		(25,289)
Insurance finance expense from insurance contracts, excluding segregated fund account balances		(92,704)		(289,195)		(85,030)		(183,990)
Insurance finance (expense) income from reinsurance contracts held excluding segregated fund account balances		(4,921)		24,767		533		30,450
Investment income related to segregated fund account balances		585,181		608,884		1,041,506		1,067,917
Insurance finance expense related to segregated fund account balances		(585,181)		(608,884)		(1,041,506)		(1,067,917)
Net investment and insurance finance result		114,828		218,932		212,904		301,754
Net insurance result		157,915		280,517		364,379		444,717
Non-insurance investment income								
Investment and other income (Note 6)		49,119		56,368		196,613		159,091
Share of income of associates and joint venture (Note 5)		30,513		42,613		56,393		62,347
Fair value change in fair value through profit or loss investments		580,884		325,401		883,948		1,168,645
Non-insurance investment income		660,516		424,382		1,136,954		1,390,083
Expenses								
Operating		38,832		34,330		127,761		104,734
Interest expense		5,903		6,021		19,313		19,469
		44,735		40,351		147,074		124,203
Income before income taxes		773,696		664,548		1,354,259		1,710,597
Income taxes		117,709		125,285		203,246		278,087
Net income		655,987		539,263		1,151,013		1,432,510
Less: Net income attributable to the participating account		5,099		5,450		9,669		10,117
Non-controlling interests in net income		81,134		36,514		120,635		146,097
		86,233		41,964		130,304		156,214
E-L Financial shareholders' net income	\$	569,754	\$	497,299	\$	1,020,709	\$	1,276,296
Earnings per share attributable to E-L Financial shareholders								
Basic ⁽¹⁾	\$	1.68	\$	1.47	\$	3.00	\$	3.76
Diluted ⁽¹⁾	\$	1.59	\$	1.35		2.84	\$	3.47
	•				<u> </u>			

⁽¹⁾ On May 7, 2025, E-L Financial Corporation Limited ("E-L Financial") approved a 100 for one share split ("Share Split") of E-L Financial's issued and outstanding common shares. Each shareholder of record at the close of business on May 23, 2025 ("Record Date") that continued to hold their shares through May 30, 2025 ("Payment Date") received 99 additional shares for every one share held on the Record Date. All common share numbers and per common share amounts have been adjusted to reflect the Share Split as if it was retroactively applied to all periods presented.

E-L Financial Corporation Limited CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME UNAUDITED

(in thousands of Canadian dollars)

		Three		ths ended		Nine	months ended		
			Sep	tember 30			Se	ptember 30	
		2025		2024	_	2025		2024	
Net income	\$ 65	5,987	\$	539,263	\$	1,151,013	\$	1,432,510	
Other comprehensive income ("OCI") (loss) ("OCL"), net of taxes									
Items that may be reclassified subsequently to net income:									
Share of OCI (OCL) of associates	4	4,365		(1,526)		(869)		3,001	
(Provision for) recovery of taxes		(577)		202		116		(398)	
Share of OCI (OCL) of associates	;	3,788		(1,324)		(753)		2,603	
Items that will not be reclassified to net income:									
Net remeasurement of defined benefit plans	7	7,999		717		13,961		7,618	
Provision for taxes	(2	2,123)		(189)		(3,694)		(2,009)	
Net remeasurement of defined benefit plans	,	5,876		528		10,267		5,609	
Share of OCI of associates		542		377		1,209		931	
Provision for taxes		(71)		(51)		(160)		(124)	
Share of OCI of associates		471		326		1,049		807	
	(6,347		854		11,316		6,416	
Total OCI (OCL)	10	0,135		(470)		10,563		9,019	
Comprehensive income	660	6,122		538,793		1,161,576		1,441,529	
Less: Comprehensive income attributable to the participating account		5,099		5,450		9,669		10,117	
Non-controlling interests in comprehensive income	8	1,638		36,405		120,721		146,505	
	86	6,737		41,855		130,390		156,622	
E-L Financial shareholders' comprehensive income	\$ 579	9,385	\$	496,938	\$	1,031,186	\$	1,284,907	

E-L Financial Corporation Limited CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY UNAUDITED

(in thousands of Canadian dollars)

		E-L Fir	nanc	ial shareh	olders' eq	uity			
	Capital stock	Retained earnings		AOCI	Т	otal	NCI	PAR	Total equity
Balance as at January 1, 2025	\$ 362,347	\$ 8,016,828	\$	36,696	\$ 8,415,	,871	\$ 1,269,534	\$ 53,145	\$ 9,738,550
Net income	_	1,020,709		_	1,020,	,709	120,635	9,669	1,151,013
OCI	_	_		10,477	10,	,477	86	_	10,563
Comprehensive income	_	1,020,709		10,477	1,031,	,186	120,721	9,669	1,161,576
Dividends	_	(571,596)		_	(571,	,596)	(95,867)	_	(667,463)
Common share purchases (Note 11)	(1)	(104)		_	((105)	_	_	(105)
Acquisition of subsidiary shares		5		_		5	(111)	_	(106)
At September 30, 2025	\$ 362,346	\$ 8,465,842	\$	47,173	\$ 8,875,	,361	\$ 1,294,277	\$ 62,814	\$10,232,452
		E-L	Fina	ancial share	holders' ed	quity			
	Capital stock	Retained earnings		AOCI	-	Total	NCI	PAR	Total equity
Balance as at January 1, 2024	\$ 362,347	\$ 6,728,675	\$	22,759	\$ 7,113,	,781	\$ 1,102,405	\$ 46,157	\$ 8,262,343
Net income	_	1,276,296		_	1,276,	,296	146,097	10,117	1,432,510
OCI	_	_		8,611	8,	,611	408	_	9,019
Comprehensive income		1,276,296		8,611	1,284,	,907	146,505	10,117	1,441,529
Dividends		(258,310)		_	(258,	,310)	(11,217)	_	(269,527)
Acquisition of subsidiary		16			·	16	(790)		(774)

The accompanying notes are an integral part of these consolidated financial statements.

\$

31,370 \$ 8,140,394

\$ 1,236,903 \$

56,274 \$ 9,433,571

\$ 362,347 \$ 7,746,677

At September 30, 2024

E-L Financial Corporation Limited CONSOLIDATED STATEMENTS OF CASH FLOWS UNAUDITED

(in thousands of Canadian dollars)

		N	line months ended September 30			
		2025		2024		
Net inflow (outflow) of cash related to the following activities:						
Operating						
Net income	\$	1,151,013	\$	1,432,510		
Items not affecting cash resources:						
Changes in contract liabilities		77,793		192,194		
Changes for reinsurance contracts held		27,378		(8,194		
Fair value change in fair value through profit or loss investments		(952,700)		(1,403,028		
Deferred taxes		70,344		174,074		
Share of income of associates and joint venture		(56,393)		(62,347		
Other items		22,193		30,297		
		339,628		355,506		
Net change in other assets and liabilities		(113,479)		(29,115)		
		226,149		326,391		
Financing						
Cash dividends to shareholders		(570,731)		(258,310)		
Cash dividends by subsidiaries to non-controlling interests		(95,866)		(11,217		
Purchases of subsidiary shares		(106)		(774)		
Share purchases		(105)		_		
Decrease in borrowings		_		(135,201)		
Interest paid on borrowings		(19,312)		(18,795)		
		(686,120)		(424,297)		
Investing						
Purchases of investments		(2,136,709)		(2,551,670)		
Proceeds from sale or maturity of investments		2,594,278		2,518,933		
Net purchases of other assets		(20,523)		(3,801		
Dividends from associates		49,139		22,881		
		486,185		(13,657		
Increase (decrease) in cash and cash equivalents		26,214		(111,563)		
Cash and cash equivalents, beginning of the period		373,413		440,861		
Cash and cash equivalents, end of the period	\$	399,627	\$	329,298		
Fair value hierarchy for cash and cash equivalents:						
Level 1	\$	241,401	\$	208,977		
Level 2	Ψ	158,226	Ψ	120,321		
LGYGI 4	\$	399,627	\$	329,298		

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

1. Business operations

E-L Financial Corporation Limited (the "Company") is an investment and insurance holding company, publicly traded on the Toronto Stock Exchange and incorporated under the laws of Ontario.

The head office, principal address and registered office of the Company is located at 165 University Avenue, Toronto, Ontario, M5H 3B8.

The interim condensed consolidated financial statements were approved by the Company's Board of Directors on November 10, 2025.

2. Material Accounting Policies

(a) Basis of preparation

These unaudited interim condensed consolidated financial statements are prepared in accordance with International Accounting Standard 34 Interim Financial Reporting as issued by the International Accounting Standards Board ("IASB") ("IFRS Accounting Standards") and follow the same accounting policies and methods as the most recent annual financial statements. These unaudited interim condensed consolidated financial statements do not include all of the disclosures required under IFRS Accounting Standards for annual financial statements and should be read in conjunction with the notes to the Company's audited consolidated financial statements for the year ended December 31, 2024.

All figures included in the interim consolidated financial statements are presented in thousands of Canadian dollars, except per share amounts and where otherwise stated.

(b) Accounting changes

New and amended standards adopted in 2025

Effective January 1, 2025, the Company adopted the following new and amended accounting standards:

IAS 21 Amendments - Lack of exchangeability

In August 2023, the IASB issued narrow-scope amendments to IAS 21 The Effects of Changes in Foreign Exchange Rates, which address determination of the exchange rate when there is a long-term lack of exchangeability, and introduce additional disclosure requirements when a currency is not exchangeable. The amendments are effective for annual reporting periods beginning on or after January 1, 2025, to be recognized as an adjustment to opening retained earnings on the date of initial adoption. There were no material impacts to the Company's interim condensed consolidated financial statements resulting from these amendments.

Standards issued but not yet applied

IFRS 18 - Presentation and Disclosures in Financial Statements

In April 2024, the IASB issued IFRS 18 Presentation and Disclosures in Financial Statements ("IFRS 18"), which will replace IAS 1. IFRS 18 introduces changes to the structure of the statement of operations, and provides enhanced principles for aggregation and disaggregation. The standard also requires disclosures in the financial statements for certain performance measures reported outside of an entity's financial statements (Management-defined Performance Measures). IFRS 18 is effective for annual reporting periods beginning on or after January 1, 2027, and must be applied retrospectively. The Company is currently evaluating the impact that this standard will have on its interim condensed consolidated financial statements.

IFRS 9 and IFRS 7 Amendments - Classification and measurement of financial instruments

In May 2024, the IASB issued amendments to IFRS 9 Financial and IFRS 7 relating to classification and measurement of financial instruments. The amendments clarify certain concepts relating to classification of financial assets, and introduce the option for entities to derecognize financial liabilities settled using an

electronic payment system before the settlement date when certain criteria are met. The amendments also introduce certain new disclosure requirements for financial instruments measured at Fair Value Through Other Comprehensive Income ("FVOCI") and amortized cost. These amendments are effective for annual reporting periods beginning on or after January 1, 2026, and must be applied retrospectively. The Company is currently evaluating the impact that this amendment will have on its interim condensed consolidated financial statements.

3. Investments – corporate

Invested assets

Investments – corporate includes the investments held at the corporate level of E-L Financial and the investment holdings of it's subsidiary, United Corporations Limited ("United").

The following table provides a comparison of carrying values by class of asset:

	September 30 2025					
Preferred shares	\$	1,581	\$	1,711		
Common shares and units						
Canada		1,283,522		1,130,177		
U.S.		4,718,017		4,621,363		
Europe and United Kingdom		1,369,984		1,274,142		
Other		830,170		793,821		
Total common shares and units		8,201,693		7,819,503		
Total	\$	8,203,274	\$	7,821,214		

The Company's investment in common shares and units includes shares of public and private companies. As at September 30, 2025 and December 31, 2024 all of the invested assets have been classified as FVTPL.

Investments - measured at fair value

The table below provides a comparison of the fair values by class of asset:

		As at September 30, 2025									
Asset category	Q	uoted Prices (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable inputs (Level 3)	Total fair value						
Preferred shares	\$	523	\$ —	\$ 1,058	\$ 1,581						
Common shares and units											
Canada		83,030	_	1,200,492	1,283,522						
U.S.		4,323,633	_	394,384	4,718,017						
Europe and United Kingdom		1,194,891	_	175,093	1,369,984						
Other		743,047	_	87,123	830,170						
Total common shares and units		6,344,601	_	1,857,092	8,201,693						
Total	\$	6,345,124	\$ —	\$ 1,858,150	\$ 8,203,274						

As at December 31, 202												
Asset category	C	ouoted Prices (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable inputs (Level 3)	Total fair value							
Preferred shares	\$	653	\$ —	\$ 1,058	\$ 1,711							
Common shares and units												
Canada		111,189	_	1,018,988	1,130,177							
U.S.		4,236,942	_	384,421	4,621,363							
Europe and United Kingdom		1,120,559	_	153,583	1,274,142							
Other		714,623	_	79,198	793,821							
Total common shares and units		6,183,313	_	1,636,190	7,819,503							
Total	\$	6,183,966	\$ —	\$ 1,637,248	\$ 7,821,214							

The classification of a financial instrument into a level is based on the lowest level of input that is significant to the determination of the fair value. Transfers between fair value hierarchy levels are considered effective from the beginning of the reporting period in which the transfer is identified. There were no transfers of financial instruments between Level 1, Level 2 or Level 3 for the nine month period ended September 30, 2025 or during the year ended December 31, 2024.

A summary of changes in the fair values of Level 3 financial instruments measured at Fair Value Through Profit or Loss ("FVTPL") as at September 30, 2025 and December 31, 2024:

	9 months 2025	12 months 2024
Balance beginning of period	\$ 1,637,248	\$ 1,395,744
Net fair value change	211,276	184,913
Sales and distributions	(21,611)	(29,078)
Purchases	31,237	85,669
Balance end of period	\$ 1,858,150	\$ 1,637,248

The Company has securities lending agreements with its custodian. Under these agreements, the custodian may lend securities from the Company's portfolio to other institutions, as approved by the Company, for periods of time. At September 30, 2025 the Company had loaned securities with a fair value of \$800,865 (December 31, 2024 - \$601,606) and received approximately \$840,919 (December 31, 2024 - \$631,696) in collateral.

In the normal course of business, investment commitments are outstanding which are not reflected in the consolidated financial statements. As of September 30, 2025, E-L Corporate has \$374,645 (December 31, 2024 - \$336,990) in unfunded commitments in limited partnerships.

For analysis of the Company's risks arising from financial instruments, refer to Note 14 – E-L Corporate risk management.

4. Investments - insurance

The Empire Life Insurance Company ("Empire Life") invested assets

The table below provides a comparison of the fair values by class of asset:

As at September 30, 2025

		7.6 at coptember 66,								
Asset category	Qı	uoted Prices (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable inputs (Level 3)	Total fair value					
Short-term investments	\$	_	\$ 395	\$ —	\$ 395					
Bonds		_	7,900,183	24,066	7,924,249					
Preferred shares		681,889	_	_	681,889					
Common shares		631,339	70,613	21,361	723,313					
Derivative assets		4,778	8,731	107	13,616					
Mortgages		_	68,612	_	68,612					
Loans		_	88,333	_	88,333					
Total	\$	1,318,006	\$ 8,136,867	\$ 45,534	\$ 9,500,407					

As at December 31, 2024

Asset category	Q	uoted Prices (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable inputs (Level 3)	Total fair value
Short-term investments	\$	_	\$ 840	\$ —	\$ 840
Bonds		_	7,937,273	26,208	7,963,481
Preferred shares		623,791	_	_	623,791
Common shares		561,378	70,026	10,280	641,684
Derivative assets		6,502	8,206	107	14,815
Mortgages		_	78,866	_	78,866
Loans		_	62,921	_	62,921
Total	\$	1,191,671	\$ 8,158,132	\$ 36,595	\$ 9,386,398

The classification of a financial instrument into a level is based on the lowest level of input that is significant to the determination of the fair value. There were no transfers between Level 1, Level 2 and Level 3 during the nine month period ended September 30, 2025 or during the year ended December 31, 2024.

A summary of changes in the fair values of Level 3 financial instruments measured at FVTPL as at September 30, 2025 and December 31, 2024:

	9 months	12 months
	2025	2024
Balance beginning of period	\$ 36,595	\$ 40,017
Purchases	6,495	608
Sales	(1,176)	(4,527)
Net fair value change	3,620	497
Balance end of period	\$ 45,534	\$ 36,595

Derivative financial instruments

The values of derivative instruments are set out in the following table. Notional amounts serve as the basis for payments calculated under derivative contracts and are generally not exchanged.

				Septem	nbe	er 30, 2025		Decen	mber 31, 2024			
	Maturity		Notional Principal	Fair Value Assets		Fair Value Liabilities	Notional Principal		Fair Value Assets		Fair Value Liabilities	
Foreign currency forwards	Within 1 year	\$ 2	207,347	\$ _	\$	3,294	\$ 197,593	\$	310	\$	5,937	
Equity options	Within 5 years	1,2	244,610	4,885		_	1,348,924		6,609		_	
Interest rate swaps	Over 5 years	9	900,000	5,446		11,474	520,000		3,747		4,502	
Cross currency swaps	Within 5 years		9,100	_		124	_		_		_	
	Over 5 years		124,091	3,285		2,140	134,754		4,149		2,421	
Total		\$ 2,4	485,148	\$ 13,616	\$	17,032	\$ 2,201,271	\$	14,815	\$	12,860	

Securities lending

Empire Life has a security lending agreement with its custodian. Under this agreement, the custodian may lend securities from Empire Life's portfolio to other institutions, as approved by Empire Life, for periods of time. As at September 30, 2025 and December 31, 2024, the aggregate fair values of the Empire's securities loaned and the collateral received were as follows:

As at September 30, 20.									Decer	nb	er 31, 2024
		General Funds	;	Segregated Funds		Total	General Funds	;	Segregated Funds		Total
Value of securities loaned	\$	1,503,393	\$	1,761,875	\$	3,265,268	\$ 1,596,676	\$	1,802,781	\$	3,399,457
Value of collateral received	\$	1,533,485	\$	1,797,756	\$	3,331,241	\$ 1,628,630	\$	1,838,898	\$	3,467,528

For analysis of the risks arising from financial instruments, refer to Note 15 – Empire Life risk management.

5. Investments in associates and joint venture

Investments in associates by operating segment are as follows:

	Sep	otember 30 2025	De	ecember 31 2024
E-L Corporate	\$	477,135	\$	465,681
Empire Life		92,204		92,475
Total	\$	569,339	\$	558,156

E-L Corporate

The E-L Corporate segment has two investments in associates, Algoma Central Corporation ("Algoma") and Economic Investment Trust Limited ("Economic").

Algoma is incorporated in Canada and is listed on the Toronto Stock Exchange under the symbol "ALC". Algoma owns and operates the largest Canadian flag fleet of dry and liquid bulk carriers operating on the Great Lakes - St. Lawrence Waterway.

Economic is a closed-end investment corporation incorporated in Canada and is listed on the Toronto Stock Exchange under the symbol "EVT". Economic is an investment vehicle for long-term growth through investments in common equities.

		Sept	er 30, 2025	25 December 31,							
	Ownership	Carrying value		Fair value	Ownership	Carrying value		Fair value			
Algoma	34.9 % \$	235,273	\$	236,153	34.9 % \$	244,582	\$	209,285			
Economic	24.9 %	241,862		276,373	24.9 %	221,099		221,099			
Total	\$	477,135	\$	512,526	\$	465,681	\$	430,384			
The following tab	ole details the moven	nent during	the	period:							
9 months 2025											
Balance, beginnin	g of the period				\$	465,681	\$	394,083			
Income recorded i	in the statements of inc	come:									
Share of incom	e					69,581		76,452			
Net impairment	t (write down) reversal					(12,409)		8,149			
						57,172		84,601			
Share of other con	nprehensive income					340		12,264			
						57,512		96,865			
Dividends receive	d during the period					(46,058)		(25,267			
Balance, end of th	ne period				\$	477,135	\$	465,681			

The E-L Corporate's associates are measured using the equity method. As at September 30, 2025, the fair value of the investments in associates was \$512,526 (December 31, 2024 - \$430,384). Fair value is based on the close price for each investment multiplied by the corresponding number of common shares held.

Impairment

Based on an impairment review of the investments in associates at September 30, 2025, an impairment provision of \$12,409 (September 30, 2024 - an impairment reversal of \$10,425) has been recorded in net income. The recoverable amount was based on quoted market prices, which are classified as Level 1 in the fair value measurement hierarchy.

Financial information

Summarized below are the assets, liabilities, revenue, net income and comprehensive income of E-L Corporate's associates.

				Algoma	<u> </u>			Economic	
	Se	September 30 2025		December 31 2024	September 30 2025		December 31 2024		
Cash and cash equivalents	\$	25,800	\$	3,545	\$	5,172	\$	13,554	
Other current assets		165,039		135,800		1,628,066		1,432,757	
Non-current assets		1,601,019		1,384,608		_			
		1,791,858		1,523,953		1,633,238		1,446,311	
Current liabilities		345,209		189,681		3,970		1,321	
Non-current liabilities		519,301		434,424		149,688		123,546	
		864,510		624,105		153,658		124,867	
Net assets	\$	927,348	\$	899,848	\$	1,479,580	\$	1,321,444	

		Algoma		Economic
Nine months ended September 30	2025	2024	2025	2024
Revenue	\$ 546,951 \$	494,826	\$ 347,960 \$	286,450
Net income	\$ 49,040 \$	40,125	\$ 309,284 \$	251,163
Other comprehensive (loss) income	977	11,280	_	
Total comprehensive (loss) income	\$ 50,017 \$	51,405	\$ 309,284 \$	251,163

At September 30, 2025, Algoma has financial commitments of \$263,333 (December 31, 2024 - \$528,238).

E-L Corporate received the following dividends during the period from the associates:

		Algoma	Ed	conomic		Total
Nine months ended September 30	2025	2024	2025	2024	2025	2024
Dividends received	\$ 8,485 \$	8,061	\$ 37,573 \$	14,115	\$ 46,058 \$	22,176

On March 31, 2025 Economic paid a special dividend of \$26.97 per common share resulting in E-L Corporate receiving a dividend of \$36,360.

6. Non-insurance investment and other income

Non-insurance investment and other income is comprised of the following:

	Thre	e months ended	September 30	Nin	e months end	ded S	eptember 30
		2025	2024		2025		2024
Interest income	\$	1,008 \$	1,084	\$	4,220	\$	2,840
Fee income		9,743	8,440		27,209		30,641
Dividend income		35,566	42,252		160,021		119,038
Other		2,802	4,592		5,163		6,572
Total	\$	49,119 \$	56,368	\$	196,613	\$	159,091

7. Net investment and insurance finance result

Net investment and insurance finance result is comprised of the following:

Not investment and insurance imane	ee months ended S	ne months ended September 30			
	2025	2024		2025	2024
Investment and insurance finance result					
Interest and other investment income	\$ 108,208 \$	102,837	\$	318,241 \$	327,143
Change in fair value of investments	113,944	399,186		794	153,440
Investment income, excluding segregated fund account balances	222,152	502,023		319,035	480,583
Change in investment contracts	(9,699)	(18,663)		(21,634)	(25,289)
Net investment result, excluding segregated fund account balances	212,453	483,360		297,401	455,294
Insurance finance (expense) income from insurance contracts, excluding segregated fund account balances					
Interest accreted ⁽¹⁾	(47,908)	(49,781)		(140,615)	(142,905)
Effect of changes in interest rates and other financial assumptions	(4,531)	(186,848)		106,336	24,688
Changes in fair value of underlying items in insurance contracts with direct participation features	(35,821)	(52,566)		(66,764)	(65,773)
Effects of risk mitigation option	(4,444)			16,013	
Insurance finance expense from insurance contracts, excluding segregated fund account balances	(92,704)	(289,195)		(85,030)	(183,990)
Finance income (expense) from reinsurance contracts held					
Interest accreted ⁽¹⁾	280	876		1,396	2,821
Effect of changes in interest rates and other financial assumptions	(5,201)	23,891		(863)	27,629
Reinsurance finance (expense) income from reinsurance contracts held	(4,921)	24,767		533	30,450
Investment income related to segregated fund net assets					
Investment income on investments related to segregated fund net assets, insurance contracts	568,169	592,746		1,011,607	1,038,661
Investment income on investments related to segregated fund net assets, investment contracts	17,012	16,138		29,899	29,256
Investment income related to segregated fund account balances	585,181	608,884		1,041,506	1,067,917
Changes in underlying items of the segregated funds		_			
Insurance finance expenses, insurance contracts segregated fund account balances	(568,169)	(592,746)		(1,011,607)	(1,038,661)
Change in investment contracts, segregated fund account balances	(17,012)	(16,138)		(29,899)	(29,256)
Changes in underlying items of the segregated funds	(585,181)	(608,884)		(1,041,506)	(1,067,917)
Net investment and insurance finance result	\$ 114,828 \$	218,932	\$	212,904 \$	301,754

⁽¹⁾ Interest accretion based on the locked-in rate.

With regards to general fund assets and liabilities, the duration of insurance contract liability cash flows is greater than the assets supporting them. Hence, the liabilities are generally more sensitive to interest rate changes than the assets. Changes in equity values and other non-fixed income assets that are not passed through to policyholders generally have an impact on investment income with no offsetting change in insurance finance income (expense).

Amounts related to change in investment contracts, which includes deferred annuities and guaranteed annuities, arise from discount rates that include a provision to reflect Empire Life's own credit risk and an illiquidity adjustment.

8. Other assets

Other assets are comprised of the following:

	September 30 2025						
Accrued investment income	\$	78,498	\$	56,315			
Income taxes receivable		34,461		984			
Property and equipment		1,369		2,731			
Intangible assets		67,918		58,752			
Goodwill		24,986		24,986			
Other		86,189		53,786			
Total	\$	293,421	\$	197,554			

9. Segregated funds

The following table identifies segregated fund assets by category of asset:

		Septer	nb	per 30, 2025		Decem	December		
	Insurance Contracts	Investment Contracts		Total	Insurance Contracts	Investment Contracts		Total	
Cash	\$ 4,990	\$ 464	\$	5,454	\$ 5,771	\$ 49	\$	5,820	
Short-term investments	565,522	15,134		580,656	554,631	14,594		569,225	
Bonds	1,826,549	109,487		1,936,036	1,853,375	101,854		1,955,229	
Common and preferred shares	7,301,316	274,967		7,576,283	6,714,958	240,608		6,955,566	
	9,698,377	400,052		10,098,429	9,128,735	357,105		9,485,840	
Add: other assets	32,609	892		33,501	20,911	1,725		22,636	
Less: segregated funds held within general fund investments	(10,451)	(113,644)		(124,095)	(8,904)	(105,834)		(114,738)	
Total	\$ 9,720,535	\$ 287,300	\$	310,007,835	\$ 9,140,742	\$ 252,996	\$	9,393,738	

The following table presents the investments of the segregated funds measured on a recurring basis at fair value classified by the fair value hierarchy:

		Septer	nb	er 30, 2025	December 3					er 31, 2024
	Level 1	Level 2		Total		Level 1		Level 2		Total
Cash	\$ 5,454	\$ _	\$	5,454	\$	5,820	\$	_	\$	5,820
Short-term investments	_	580,656		580,656		_		569,225		569,225
Bonds	_	1,936,036		1,936,036		_		1,955,229		1,955,229
Common and preferred shares	7,576,283	_		7,576,283		6,955,566		_		6,955,566
Total	\$ 7,581,737	\$ 2,516,692	\$	10,098,429	\$	6,961,386	\$	2,524,454	\$	9,485,840

There were no transfers between Level 1 and Level 2 during the nine month period ended September 30, 2025 or during the year ended December 31, 2024. There were no level 3 investments as at September 30, 2025 or December 31, 2024.

The following table presents the change in segregated fund assets:

	Thr	ee months en	ded	September 30	30 Nine months ended September 30					
		2025		2024		2025		2024		
Segregated fund assets beginning of the period	\$	9,534,540	\$	8,864,381	\$	9,393,738	\$	8,812,724		
Additions to segregated funds:										
Amount received from policyholders		244,267		220,650		772,031		761,662		
Interest		24,564		25,181		70,937		76,190		
Dividends		27,370		34,883		97,969		107,648		
Other income		5,405		3,584		10,946		16,141		
Net realized gains on sale of investments		102,201		112,018		466,891		254,738		
Net unrealized increase in fair value of investments		425,641		433,218		394,763		613,200		
		829,448		829,534		1,813,537		1,829,579		
Deductions from segregated funds:										
Amounts withdrawn or transferred by policyholders		279,482		290,485		988,591		1,107,407		
Management fees and other operating costs		69,342		67,029		201,492		194,849		
		348,824		357,514		1,190,083		1,302,256		
Net change in segregated funds held within general fund investments		(7,329))	(5,522)		(9,357)		(9,168)		
Segregated fund assets end of the period	\$	10,007,835	\$	9,330,879	\$	10,007,835	\$	9,330,879		

10. Insurance contracts and reinsurance contracts held assets/liabilities

Assets and liabilities

The breakdown of portfolios of insurance contracts and reinsurance contracts held, that are in an asset position and those in a liability position is set out in the table below:

As at		Septem	ıbe	er 30, 2025			December 31, 2024			
	(Assets)	Liabilities		Total		(Assets)	Liabilities	Total		
Insurance contracts										
Insurance contracts not measured under PAA, excluding segregated fund account balances	\$ _	\$ 6,418,063	\$	6,418,063	\$	_	\$ 6,432,269	\$ 6,432,269		
Insurance contracts measured under PAA	_	480,903		480,903		_	436,167	436,167		
Insurance contracts, excluding segregated fund account balances	_	6,898,966		6,898,966		_	6,868,436	6,868,436		
Insurance contracts for segregated fund account balances		9,720,535		9,720,535	_		9,140,742	9,140,742		
Total insurance contracts	_	16,619,501		16,619,501		_	16,009,178	16,009,178		
Less insurance contracts measured under PAA	_	(480,903))	(480,903)		_	(436,167)	(436,167)		
Total insurance contracts not measured under PAA	\$ _	\$16,138,598	3 \$	516,138,598	\$	_	\$15,573,011	\$15,573,011		
Reinsurance contracts held										
Reinsurance contracts held not measured under PAA	\$ (112,566)	\$ 255,356	\$	142,790	\$	(115,042)	\$ 218,745	\$ 103,703		
Reinsurance contract held measured under PAA	(197,480)	(154))	(197,634)		(181,029)	(4,896)	(185,925)		
Total reinsurance contracts held	\$ (310,046)	\$ 255,202	\$	(54,844)	\$	(296,071)	\$ 213,849	\$ (82,222)		

Analysis by measurement component for insurance contracts

The tables below present a roll-forward of the net asset or liability for insurance contracts issued showing estimates of the present value of future cash flows, risk adjustment for non-financial risk and CSM. These tables exclude insurance contracts measured using the Premium Allocation Approach ("PAA").

For the nine months ended September 30, 2025	E	stimates of present	Risk adjustment _			Contra	To	otal		
		value of future cash flows		for non- financial risk		Fair value approach		Post transition		
Insurance contracts at beginning of period										
Insurance contract liabilities, excluding segregated fund account balances	\$	3,796,532	\$	1,120,159	\$	1,364,892	\$	150,686	\$ 6,432,2	269
Insurance contract liabilities for segregated fund account balances		9,140,742							9,140,7	742
Total insurance contracts beginning of period		12,937,274		1,120,159		1,364,892		150,686	15,573,0)11
Changes that relate to current services										
CSM recognized for services provided						(117,922)		(13,975)	(131,8	397)
Change in risk adjustment for non-financial risk for risk expired				(49,059)					(49,0)59)
Experience adjustments		(7,158)							(7,1	158)
Changes that relate to future services										
Contracts initially recognized in the period		(101,370)		77,607		_		31,222	7,4	459
Changes in estimates that adjust the CSM		20,439		(21,958)		(7,388)		8,907		_
Changes in estimates that do not adjust the CSM		32,019		(21,183)					10,8	336
Changes that relate to past services										
Adjustments to liabilities for incurred claims		(358)		(8)		_		_	(3	366)
Insurance service result		(56,428)		(14,601)		(125,310)		26,154	(170,1	185)
Insurance finance expense, excluding segregated fund account balances		39,961		16,821		15,027		3,192	75,0	001
Insurance finance expenses segregated fund account balances		1,011,607							1,011,6	307
Total changes in the consolidated statement of income		995,140		2,220		(110,283)		29,346	916,4	423
Cash flows										
Premiums received		689,363							689,3	363
Claims and other expenses paid		(466,021)							(466,0)21)
Insurance acquisition cash flows		(142,364)							(142,3	364)
Total cash flows		80,978							80,9	978
Movements related to insurance contract liabilities for segregated fund account balances		(431,814)							(431,8	314)
Total insurance contracts at end of period	\$	13,581,578	\$	1,122,379	\$	1,254,609	\$	180,032	\$ 16,138,5	598
Insurance contracts at end of period										
Insurance contract liabilities, excluding segregated fund account balances	\$	3,861,043	\$	1,122,379	\$	1,254,609	\$	180,032	\$ 6,418,0	063
Insurance contract liabilities for segregated fund account balances		9,720,535		_		_		_	9,720,5	535
Total insurance contracts at end of period	\$	13,581,578	\$	1,122,379	\$	1,254,609	\$	180,032	\$16,138,5	598

For the year ended December 31, 2024	E	stimates of present	Risk adjustment _			Contra	Total		
		value of future cash flows		or non- nancial risk		Fair value approach		Post transition	
Insurance contracts at beginning of year									
Insurance contract liabilities, excluding segregated fund account balances	\$	3,740,020	\$ 1,	106,509	\$	1,376,708	\$	87,831	\$ 6,311,068
Insurance contract liabilities for segregated fund account balances		8,507,285		_					8,507,285
Total insurance contracts beginning of year		12,247,305	1,	106,509		1,376,708		87,831	14,818,353
Changes that relate to current services									
CSM recognized for services provided						(163,731)		(12,898)	(176,629)
Change in risk adjustment for non-financial risk for risk expired				(59,481)					(59,481)
Experience adjustments		37,607							37,607
Changes that relate to future services									
Contracts initially recognized in the period		(130,777)		102,060		_		38,341	9,624
Changes in estimates that adjust the CSM		(115,764)		(48,479)		130,237		34,006	_
Changes in estimates that do not adjust the CSM		18,838		(22,960)					(4,122)
Changes that relate to past services									
Adjustments to liabilities for incurred claims		2,183		(5)					2,178
Insurance service result		(187,913)		(28,865)		(33,494)		59,449	(190,823)
Insurance finance expense, excluding segregated fund account balances		122,346		42,515		21,678		3,406	189,945
Insurance finance expenses segregated fund account balances		1,089,553							1,089,553
Total changes in the consolidated statement of income		1,023,986		13,650		(11,816)		62,855	1,088,675
Cash flows									
Premiums received		901,066							901,066
Claims and other expenses paid		(600,698)							(600,698)
Insurance acquisition cash flows		(178,289)							(178,289)
Total cash flows		122,079							122,079
Movements related to insurance contract liabilities for segregated fund account balances		(456,096)							(456,096)
Total insurance contracts at end of year	\$	12,937,274	\$ 1,	120,159	\$	1,364,892	\$	150,686	\$15,573,011
Insurance contracts at end of year									
Insurance contract liabilities, excluding segregated fund account balances	\$	3,796,532	\$ 1,	120,159	\$	1,364,892	\$	150,686	\$ 6,432,269
Insurance contract liabilities for segregated fund account balances		9,140,742		_		_		_	9,140,742
Total insurance contracts at end of year	\$	12,937,274	\$ 1, ⁻	120,159	\$	1,364,892	\$	150,686	\$15,573,011

Analysis by remaining coverage and incurred claims for insurance contracts

The table below present a roll-forward of the net asset or liability for all insurance contracts issued showing liabilities for remaining coverage and liability for incurred claims. These tables include insurance contracts measured using the PAA.

For the nine months ended September 30, 2025	Damainina	. Cava		Į,	Total				
	Remaining	Cove	rage			ntracts		PAA	•
	Excluding loss component	Loss comp	onent	Contracts not using PAA	0	stimate of PV of future h flows		ment	•
Insurance contracts at beginning of period									
Insurance contract liabilities, excluding segregated fund account balances	\$ 6,239,089	\$ 1	11,487	\$ 167,836	\$ 4	09,871	\$ 40),153	\$6,868,436
Insurance contract liabilities for segregated fund account balances	9,140,742		_	_		_		_	9,140,742
Total insurance contract at beginning of period	15,379,831	1	1,487	167,836	4	09,871	40	,153	16,009,178
Insurance service revenue									
Contracts under fair value approach	(487,314)								(487,314)
Contracts post transition	(650,877)								(650,877)
Insurance service expenses									
Incurred claims and other expenses			(615)	362,404	4	94,153		_	855,942
Amortization of insurance acquisition cash flows	43,302								43,302
Losses and reversal of losses on onerous contracts		1	18,294	_		_		_	18,294
Adjustments to liabilities for incurred claims			_	(366)		24,048	1	,548	25,230
Investment components	(90,523)			90,523					_
Insurance service result	(1,185,412)) 1	17,679	452,561	5	18,201	1	,548	(195,423)
Insurance finance expense from insurance contracts, excluding segregated fund account balances	74,598		476	_		9,140		816	85,030
Insurance finance expenses, insurance contracts segregated fund account balances	1,011,607								1,011,607
Total changes in the consolidated statement of income	(99,207)) 1	18,155	452,561	5	27,341	2	2,364	901,214
Cash flows									
Premiums received	1,233,797								1,233,797
Claims and other expenses paid				(466,021)	(4	84,489)			(950,510)
Insurance acquisition cash flows	(142,364)								(142,364)
Total cash flows	1,091,433			(466,021)	(4	84,489)			140,923
Movements related to insurance contract liabilities for segregated fund account balances	(431,814)			_					(431,814)
Total insurance contracts at end of period	\$15,940,243	\$ 2	29,642	\$ 154,376	\$ 4	52,723	\$ 42	2,517	\$16,619,501
Insurance contracts at end of period									
Insurance contract liabilities, excluding segregated fund account balances	\$ 6,219,708	\$ 2	29,642	\$ 154,376	\$ 4	52,723	\$ 42	2,517	\$6,898,966
Insurance contract liabilities for segregated fund account balances	9,720,535		_	_		_		_	9,720,535
Total insurance contracts at end of period	\$15,940,243	\$ 2	29,642	\$ 154,376	\$ 4	52,723	\$ 42	2,517	\$16,619,501

For the year ended December 31, 2024	Damainin a			ncurred clai	ms	Total
	Remaining	coverage		Contracts	using PAA	•
	Excluding loss component	Loss		Estimate of PV of future cash flows		
Insurance contracts at beginning of year						
Insurance contract liabilities	\$ 6,133,450	\$ 7,077	\$ 158,049	\$ 375,077	\$ 34,781	\$6,708,434
Insurance contract liabilities for segregated fund account balances	8,507,285	_		_	_	8,507,285
Total insurance contract at beginning of year	14,640,735	7,077	158,049	375,077	34,781	15,215,719
Insurance service revenue						
Contracts under fair value approach	(635,101)					(635,101)
Contracts post transition	(770,191)					(770,191)
Insurance service expenses						
Incurred claims and other expenses		(1,427) 491,674	632,334	_	1,122,581
Amortization of insurance acquisition cash flows	41,577					41,577
Losses and reversal of losses on onerous contracts		5,502	_	_	_	5,502
Adjustments to liabilities for incurred claims		_	2,178	12,249	2,955	17,382
Investment components	(116,633)		116,633			_
Insurance service result	(1,480,348)	4,075	610,485	644,583	2,955	(218,250)
Insurance finance expenses from insurance contracts, excluding segregated fund account balances	189,642	335	_	23,799	2,417	216,193
Insurance finance expenses, insurance contracts segregated fund account balances	1,089,553					1,089,553
Total changes in the consolidated statement of income	(201,153)	4,410	610,485	668,382	5,372	1,087,496
Cash flows						
Premiums received	1,574,634					1,574,634
Claims and other expenses paid			(600,698)	(633,588)		(1,234,286)
Insurance acquisition cash flows	(178,289)					(178,289)
Total cash flows	1,396,345		(600,698)	(633,588)		162,059
Movements related to insurance contract liabilities for segregated fund account balances	(456,096)		_			(456,096)
Total insurance contracts at end of year	\$15,379,831	\$ 11,487	\$ 167,836	\$ 409,871	\$ 40,153	\$16,009,178
Insurance contracts at end of year						
Insurance contract liabilities, excluding segregated fund account balances	\$ 6,239,089	\$ 11,487	\$ 167,836	\$ 409,871	\$ 40,153	\$6,868,436
Insurance contract liabilities for segregated fund account balances	9,140,742	_				9,140,742
Total insurance contracts at end of year	\$15,379,831	\$ 11,487	\$ 167,836	\$ 409,871	\$ 40,153	\$16,009,178

Insurance service revenue

	For the th	ree	months ended	For the nine	e months ended		
	September 30, 2025		September 30, 2024	September 30, 2025	September 30, 2024		
Contracts not measured under the PAA					_		
CSM recognized for services provided	\$ 43,085	\$	45,385	\$ 131,897 \$	131,949		
Change in risk adjustment for non-financial risk for risk expired	16,279		14,789	48,986	43,943		
Expected claims and other insurance service expenses	125,034		115,470	369,020	332,492		
Recovery of insurance acquisition cash flows	15,518		10,866	43,302	38,899		
Total	199,916		186,510	593,205	547,283		
Contracts measured under the PAA	185,988		170,898	544,986	500,452		
Total insurance service revenue	\$ 385,904	\$	357,408	\$ 1,138,191 \$	1,047,735		

Analysis by measurement component for reinsurance contracts held

The tables below present a roll-forward of the net asset or liability for reinsurance contracts held showing estimates of the present value of future cash flows, risk adjustment for non-financial risk and CSM. These tables exclude reinsurance contracts held measured using the PAA.

For the nine months ended September 30, 2025		Estimates of present	а	Risk djustment	Contract	ual service margin	Total
For the six months ended	fu	value of iture cash flows		for non- financial risk	Fair value approach	Post transition	
Reinsurance contracts held at beginning of period							
Reinsurance contracts held (assets)	\$	328,320	\$	(312,915) \$	(195,362) \$	64,915	\$ (115,042)
Reinsurance contract held liabilities		263,190		(69,762)	25,454	(137)	218,745
Net reinsurance contracts held at beginning of period		591,510		(382,677)	(169,908)	64,778	103,703
Changes that relate to current services							
CSM recognized for services received					16,123	(6,228)	9,895
Risk adjustment recognized for non-financial risk expired				20,426			20,426
Experience adjustments		8,779					8,779
Changes that relate to future services							
Contracts initially recognized in the period		10,348		(34,252)	_	19,462	(4,442)
Changes in estimates that adjust the CSM		(26,121)		9,118	19,330	(2,327)	_
Changes in estimates that adjust recoveries of losses on onerous underlying contracts		1,522		966			2,488
Changes in recoveries of losses on onerous underlying contracts that adjust the CSM					277	1,153	1,430
Changes that relate to past services							
Changes in amounts recoverable arising from changes in liability for incurred claims		(525)		_			(525)
Reinsurance service result		(5,997)		(3,742)	35,730	12,060	38,051
Reinsurance finance expense (income)		12,381		(6,729)	(4,205)	2,504	3,951
Total changes in the consolidated statement of income		6,384		(10,471)	31,525	14,564	42,002
Cash flows							
Premiums paid		(109,895)					(109,895)
Amounts received		106,980					106,980
Total cash flows		(2,915)					(2,915)
Net reinsurance contracts held at end of period	\$	594,979	\$	(393,148) \$	(138,383) \$	79,342	\$ 142,790
Reinsurance contracts held at end of period							
Reinsurance contracts held (assets)	\$	297,823	\$	(325,110) \$	(164,489) \$	79,210	\$ (112,566)
Reinsurance contracts held liabilities		297,156		(68,038)	26,106	132	255,356
Net reinsurance contracts held at end of period	\$	594,979	\$	(393,148) \$	(138,383) \$	79,342	\$ 142,790

For the year ended December 31, 2024	Es	stimates of present	Risk —	Contractual serv	vice margin	Total
	f	value of uture cash flows	adjustment for non- nancial risk	Fair value approach	Post transition	
Reinsurance contracts held at beginning of year						
Reinsurance contracts held (assets)	\$	338,565	\$ (318,235) \$	(178,218) \$	44,817 \$	(113,071)
Reinsurance contracts held liabilities		251,770	(82,399)	83,634	225	253,230
Net reinsurance contracts held at beginning of year		590,335	(400,634)	(94,584)	45,042	140,159
Changes that relate to current services						
CSM recognized for services received				18,608	(6,620)	11,988
Risk adjustment recognized for non-financial risk expired			23,905			23,905
Experience adjustments		(5,249)				(5,249)
Changes that relate to future services						
Contracts initially recognized in the period		13,517	(44,657)	_	24,928	(6,212)
Changes in estimates that adjust the CSM		37,567	57,668	(90,168)	(5,067)	_
Changes in estimates that adjust recoveries of losses on onerous underlying contracts		(3,103)	1,888			(1,215)
Changes in recoveries of losses on onerous underlying contracts that adjust the CSM				878	3,449	4,327
Changes that relate to past services						
Changes in amounts recoverable arising from changes in liability for incurred claims		378	_			378
Reinsurance service result		43,110	38,804	(70,682)	16,690	27,922
Reinsurance finance expenses (income)		1,523	(20,847)	(4,642)	3,046	(20,920)
Total changes in the consolidated statement of income		44,633	17,957	(75,324)	19,736	7,002
Cash flows						
Premiums paid		(145,836)				(145,836)
Amounts received		102,378				102,378
Total cash flows		(43,458)				(43,458)
Net reinsurance contracts held at end of year	\$	591,510	\$ (382,677) \$	(169,908) \$	64,778 \$	103,703
Reinsurance contracts held at end of year						
Reinsurance contracts held (assets)	\$	328,320	\$ (312,915) \$	(195,362) \$	64,915 \$	(115,042)
Reinsurance contracts held liabilities		263,190	(69,762)	25,454	(137)	218,745
Net reinsurance contracts held at end of year	\$	591,510	\$ (382,677) \$	(169,908) \$	64,778 \$	103,703

Analysis by remaining coverage and incurred claims for reinsurance contracts held

The tables below present a roll-forward of the net asset or liability for all reinsurance contracts held showing (assets) liabilities for remaining coverage and amounts recoverable on incurred claims. These tables include reinsurance contracts held measured using the PAA.

For the nine months ended September 30, 2025	Domoinino				lı	ncı	urred clair	ns		Total
2025	Remaining	, c	coverage			(Contracts	usi	ng PAA	
	Excluding loss recovery omponent	c	Loss recovery component	_	ontracts ot using PAA	C	Estimate of PV of future ash flows	ad	Risk justment	
Reinsurance contracts held (assets) liabilities at beginning of period										
Reinsurance contracts held (assets)	\$ (114,934)	\$	(4,268)	\$	4,159	\$	(165,435)	\$	(15,593) \$	(296,071)
Reinsurance contracts held liabilities	266,648		_		(47,271)		(5,528)		_	213,849
Net reinsurance contracts held liabilities (assets) at beginning of period	151,714		(4,268)		(43,112)		(170,963)		(15,593)	(82,222)
Allocation of premiums paid										
Contracts under fair value approach	112,372									112,372
Contracts post transition	150,853									150,853
Amounts recoverable from reinsurers										
Amounts recoverable for claims and other expenses incurred in the period			846		(88,998)		(122,727)		_	(210,879)
Changes in amounts recoverable from changes in liability for incurred claims					(525)		(7,081)		(268)	(7,874)
Changes in fulfilment cash flows which relate to onerous underlying contracts			(524)							(524)
Net income or expense from reinsurance contracts held	263,225		322		(89,523)		(129,808)		(268)	43,948
Reinsurance finance expenses (income)	4,093		(142)				(4,147)		(337)	(533)
Total changes in the consolidated statement of income	267,318		180		(89,523)		(133,955)		(605)	43,415
Cash flows										
Premiums paid	(246,028)									(246,028)
Amounts received					106,980		123,011			229,991
Total cash flows	(246,028)				106,980		123,011			(16,037)
Net reinsurance contracts held liabilities (assets) at end of period	\$ 173,004	\$	(4,088)	\$	(25,655)	\$	(181,907)	\$	(16,198) \$	(54,844)
Reinsurance contracts held (assets) liabilities at end of period	 									
Reinsurance contracts held (assets)	\$ (82,201)	\$	(4,085)	\$	(25,655)	\$	(181,907)	\$	(16,198) \$	(310,046)
Reinsurance contracts held liabilities	255,205		(3)							255,202
Net reinsurance contracts held liabilities (assets) at end of period	\$ 173,004	\$	(4,088)	\$	(25,655)	\$	(181,907)	\$	(16,198) \$	(54,844)

For the year ended December 31, 2024		Damasinin				Incurred clain	าร	Total
		Remaining of	coverage	-		Contracts	using PAA	•
	lo	Excluding ss recovery component	Lo recove compone	ry	Contracts not using PAA	Estimate of PV of future cash flows	Risk	
Reinsurance contracts held (assets) liabilities at beginning of year								
Reinsurance contracts held (assets)	\$	(114,315)	\$ (2,5	39)	\$ 3,783	\$ (154,192)	\$ (14,096)	\$ (281,359)
Reinsurance contracts held liabilities		284,196		_	(25,010)	(5,956)	<u> </u>	253,230
Net reinsurance contracts held liabilities (assets) at beginning of year		169,881	(2,5	39)	(21,227)	(160,148)	(14,096)	(28,129)
Allocation of premiums paid								
Contracts under fair value approach		141,679						141,679
Contracts post transition		185,972						185,972
Amounts recoverable from reinsurers								
Amounts recoverable for claims and other expenses incurred in the period			1,6	36	(124,641)	(158,544)) —	(281,549)
Changes in amounts recoverable from changes in liability for incurred claims					378	(207)) (514)	(343)
Changes in fulfilment cash flows which relate to onerous underlying contracts			(3,1	00)				(3,100)
Net income or expense from reinsurance contracts held		327,651	(1,4	64)	(124,263)	(158,751)	(514)	42,659
Reinsurance finance income		(20,655)	(2	35)		(11,035)	(983)	(32,938)
Total changes in the consolidated statement of income		306,996	(1,7	29)	(124,263)	(169,786)	(1,497)	9,721
Cash flows								
Premiums paid		(325,163)						(325,163)
Amounts received					102,378	158,971		261,349
Total cash flows		(325,163)			102,378	158,971		(63,814)
Net reinsurance contracts liabilities (assets) end of year	\$	151,714	\$ (4,2	68)	\$ (43,112)	\$ (170,963)) \$ (15,593)	\$ (82,222)
Reinsurance contracts held (assets) liabilities at end of year								
Reinsurance contracts held (assets)	\$	(114,934)	\$ (4,2	88)	\$ 4,159	\$ (165,435)	\$ (15,593)	\$ (296,071)
Reinsurance contracts held liabilities		266,648			(47,271)	(5,528)	<u> </u>	213,849
Net reinsurance contracts held liabilities (assets) at end of year	\$	151,714	\$ (4,2	38)	\$ (43,112)	\$ (170,963)) \$ (15,593)	\$ (82,222)

Management assumption updates

Impact to CSM from management assumption updates

The following table presents a summary of the impact to CSM from assumption updates and model refinements, net of reinsurance contracts held, in millions of dollars.

For the nine months ended	September 30 2025	December 31 2024
Components of insurance contracts and reinsurance contracts held assumption updates and model refinements		
Discount rates	\$ (1) \$	(20)
Mortality	(1)	(7)
Expense	(29)	(38)
Lapse	(45)	(13)
Others	(6)	1
Total	\$ (82) \$	(77)

A summary of the main assumption updates is as follows:

- Updates to future mortality assumptions result in a CSM decrease of \$8 million for the Individual Insurance product line and an increase of \$7 million for the Wealth Management product line (September 30, 2024 - decrease of \$14 million for the Individual Insurance product line, and increase of \$7 million for the Wealth Management product line).
- Updates to future attributable maintenance expenses result in a CSM decrease of \$16 million and \$13 million for the Individual Insurance and Wealth Management product lines, respectively (September 30, 2024 decrease of \$30 million and \$8 million for the Individual Insurance and Wealth Management product lines, respectively).
- Updates to lapse assumptions result in a CSM decrease of \$45 million for the Individual Insurance product line (September 30, 2024 - decrease of \$13 million for the Individual Insurance product line).
 The 2025 impact is mainly related to strengthening Term 10 and Term 20 renewal lapse rates.

Impact to Net income before taxes from management assumption updates

Regular annual updates were made to the discount rates used for business measured under the GMM. These discount rate updates resulted in a gain of \$15 million in Net income before taxes, primarily impacting the Individual Insurance product line. The Net income impact of other assumptions updates totals a loss of \$11 million, with the largest impact of this change being changes in lapse rates. The total Net income impact of assumption updates is a gain of \$4 million, pretax.

11. Capital stock

		Septe	mbe	r 30, 2025	Decen	nbe	r 31, 2024
	Authorized	Issued and outstanding		Amount	Issued and outstanding		Amount
Preferred shares					Restated		
Series A Preference Shares	402,733	258	\$	1	258	\$	1
First Preference Shares, Series 1	unlimited	4,000,000		100,000	4,000,000		100,000
First Preference Shares, Series 2	unlimited	4,000,000		100,000	4,000,000		100,000
First Preference Shares, Series 3	unlimited	4,000,000		100,000	4,000,000		100,000
Common shares	unlimited	346,165,600		62,345	346,172,200		62,346
Total			\$	362,346		\$	362,347

Common Share Split

On May 7, 2025, E-L Financial approved a 100 for one share split ("Share Split") of E-L Financial's issued and outstanding common shares. Each shareholder of record at the close of business on May 23, 2025 ("Record Date") that continued to hold their shares through May 30, 2025 ("Payment Date") received 99 additional shares for every one share held on the Record Date. All common share numbers and per common share amounts have been adjusted to reflect the Share Split as if it was retroactively applied to all prior periods presented.

As a result of the Share Split, the ratio by which the Series A Preference Shares of the Company are convertible into common shares will be adjusted by a proportion corresponding to the Share Split ratio. The Share Split will not change the number of Series A Preference Shares that the Company is authorized to issue or the number of Series A Preference Shares outstanding.

Normal Course Issuer Bid

On March 10, 2025, the Company obtained approval from the TSX to renew its normal course issuer bid ("NCIB"). After adjustment for the Share Split, the Company can purchase up to 17,308,600 common shares between March 12, 2025 and March 11, 2026. Daily purchases (other than pursuant to a block purchase exemption) on the TSX under the NCIB are limited to 5,678 common shares (post Share Split). The price that the Company pays for the common shares is the prevailing market price at the time of acquisition. During the first nine months ended September 30, 2025, 6,600 common shares were purchased under the NCIB at an average price of \$15.96 per share for a total consideration of \$105. No shares were purchased under the NCIB for the year ended December 31, 2024.

The following dividends were declared by the Board of Directors at their meeting on November 10, 2025, with a record and payable date of December 31, 2025 and January 16, 2026, respectively:

- First Preference Shares, Series 1, \$0.33125 per share;
- First Preference Shares, Series 2, \$0.296875 per share;
- First Preference Shares, Series 3, \$0.34375 per share;
- Series A Preference Shares, \$0.125 per share; and
- Common shares, \$0.04 per share.

The dividends declared on November 10, 2025 will be recorded in the fourth quarter of 2025.

12. Capital management

Empire Life manages its regulatory capital in order to meet the regulatory capital adequacy requirements of the *Insurance Companies Act* as established and monitored by OSFI. OSFI has implemented the Life Insurance Capital Adequacy Test ("LICAT") framework to monitor capital adequacy. Under this framework, Empire Life's capital adequacy is measured as a ratio of available capital plus surplus allowance and eligible deposits divided by a base solvency buffer. OSFI has established a Supervisory Target Total Ratio

of 100% and a Supervisory Target Core Ratio of 70%. As at September 30, 2025 and December 31, 2024, Empire Life continues to have a strong capital position under the LICAT framework.

13. Borrowings

The table below presents the debt obligations of the Company:

				Septemb	oer	30, 2025	 Decemb	er	31, 2024
As at	Interest rate	Earliest par call or redemption date	Maturity	Carrying value		Fair value	Carrying value		Fair value
Empire Life									
Series 2021-1 ⁽¹⁾	2.024 %	Sept. 24, 2026	2031	\$ 199,807			\$ 199,659		
Series 2023-1 ⁽²⁾	5.503 %	Jan. 13, 2028	2033	199,679			199,575		
Total subordinated debt				\$ 399,486	\$	407,190	\$ 399,234	\$	402,940
E-L Corporate									
Senior unsecured notes(3)	4.000 %		2050	200,000		174,282	199,635		176,710
Total borrowings				\$ 599,486	\$	581,472	\$ 598,869	\$	579,650

⁽¹⁾ Unsecured debentures due 2031. From September 24, 2026, interest is payable at 0.67% over CORRA plus 0.32138% credit adjustment spread.

14. E-L Corporate risk management

The objective of E-L Corporate's risk management process is to ensure that the operations of the Company encompassing risk are consistent with the Company's objectives and risk tolerance, while maintaining an appropriate risk/reward balance. The Company is exposed to financial risks arising from its investing activities. For investment risks, the Company is exposed to credit risk, liquidity risk and various market risks including interest rate risk, equity risk and foreign currency risk.

The disclosures in Notes 3 and 5 provide the breakdown of investments by type and by geographic region based on the underlying risk. The fair values of these investments are inherently volatile and frequently change in value as a result of factors beyond the Company's control, including general economic and capital market conditions.

In the sections that follow, the Company provides sensitivities and risk exposure measures for certain risks. These include sensitivities due to specific changes in market prices, based on the market prices as at the calculation dates. The sensitivities are calculated independently for each risk factor, assuming that all other risk variables remain constant. The sensitivities do not take into account indirect effects such as potential impacts on impairments or valuation allowances on deferred tax assets. Actual results can differ materially from these estimates for a variety of reasons, including differences in the pattern or distribution of market shocks, the interaction among these factors when more than one factor changes; changes in investment return and future investment activity assumptions; effective tax rates and other market factors; and the general limitations of the Company's internal models used for purposes of these calculations. Changes due to new sales or maturities, asset purchases/sales, or other management actions could also result in material changes to these reported sensitivities. For these reasons, the sensitivities should only be viewed as directional estimates of the underlying sensitivities for the respective factors based on the assumptions outlined, and should not be viewed as predictors for the Company's future net income, OCI, and capital sensitivities. Given the nature of these calculations, the Company cannot provide assurance that the actual impact will be consistent with the estimates provided. Changes in risk variables in excess of the ranges illustrated may result in other than proportionate impacts.

⁽²⁾ Unsecured debentures due 2033. From January 13, 2028, interest is payable at 2.26% over CORRA.

⁽³⁾ The senior unsecured note bears interest at an annual rate of 4.0% calculated and payable semi-annually in arrears on June 22 and December 22 of each year commencing December 22, 2020 and ending June 22, 2050.

E-L Corporate owns investments in global equities and fixed income securities directly and indirectly through limited partnerships and other investment companies. In addition, the E-L Corporate segment includes the invested assets of United, the Company's closed-end investment subsidiary. E-L Corporate has two significant investments in associates: Economic, a closed-end investment company and Algoma, a shipping company.

The Company maintains a strategy of long-term growth through capital appreciation and dividend and interest income from its investments. The externally managed investment portfolios have mandates in which the manager's performance is evaluated. Their performance is reviewed by management on a monthly basis, evaluating performance over a period of time relative to their mandate. On a quarterly basis, the Board of Directors reviews the E-L Corporate investment portfolio, including investment performance benchmarked against the relevant indices, exposure by geographic distribution, investment concentration and significant movements in the investment portfolios during the period.

Credit risk

Credit risk is the risk that one party to a financial instrument fails to discharge an obligation and causes a financial loss to another party.

The gross credit risk exposure for the Company related to its financial instruments is as follows:

As at	Septembe	er 30, 2025	Decembe	er 31, 2024
Cash and cash equivalents	\$	205,516	\$	154,217
Preferred shares		1,581		1,711
Accrued investment income		10,066		4,391
Total	\$	217,163	\$	160,319

Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Company's liquidity risk management strategy is to ensure that there will be sufficient cash to meet all financial commitments and obligations as they become due.

The majority of the Corporate Investment's obligations relate to its ability to pay annual dividend commitments, outstanding investment commitments, interest on the 4.0% senior unsecured notes and margin loan (refer to Note 13 - Borrowings) and to meet ongoing operating expenses as they fall due. In most years, the Company is able to fund these obligations by its cash flow from net investment income earned on its investment portfolio. In addition to this, the Company maintains sufficient liquidity through holding short term investments, cash equivalents and high quality marketable investments that may easily be sold, if necessary to fund new investment opportunities and to meet any operating cash flow deficiencies. The Company also uses a margin loan facility to fund certain investment opportunities or provide short term liquidity as required.

E-L Corporate's liquidity is comprised of \$205,516 in cash and cash equivalents at September 30, 2025 (December 31, 2024 - \$154,217).

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk is directly influenced by the volatility and liquidity in the markets in which the related financial instruments are traded, expectations of future price and yield movements and the composition of the Company's investment portfolio. The Company's most significant market risks are equity risk and foreign currency risk.

The following table summarizes the potential impact on E-L Corporate of a change in global equity markets. E-L Corporate used a 10% increase or decrease in equity markets as such a change is

considered to be a reasonably possible change in equity markets based on historic results and is a useful comparator as it is commonly used. E-L Corporate used a 20% increase or decrease in its equity market sensitivity to illustrate that changes in equity markets in excess of 10% may result in both linear and non-linear impacts, and a 20% change in equity markets is a commonly used additional sensitivity factor.

The calculations below assume that all other variables are held constant and that all of E-L Corporate's equities move according to a one-to-one correlation with the equity markets.

Effect on shareholders' net income	September 30 2025	December 31 2024
Investments - corporate		
10% fluctuation	\$ 618,240	\$ 587,614
20% fluctuation	\$ 1,236,480	\$ 1,175,228
Investments in associates		
10% fluctuation	\$ 26,491	\$ 21,689
20% fluctuation	\$ 52,982	\$ 43,378

Concentration of common equity holdings

E-L Corporate has a \$1,261,565 (December 31, 2024 - \$1,282,066) investment in an exchange traded fund which tracks the S&P 500 index representing 15% (December 31, 2024 - 16%) of E-L Corporate's total investments.

Foreign currency risk

Foreign currency risk is the risk that the fair value or cash flows of a financial instrument will fluctuate because of changes in exchange rates and create an adverse effect on earnings and equity when measured in the Company's functional currency. A 10% fluctuation in the U.S. dollar would have approximately \$367,919 (December 31, 2024 – \$360,549) affect on shareholders' net income.

15. Empire Life risk management

In the sections that follow, Empire Life provides sensitivities and risk exposure measures for certain risks. These include sensitivities due to specific changes in market prices and interest rates, based on the market prices, interest rates, assets, liabilities and business mix in place as at the calculation dates. The sensitivities are calculated independently for each risk variable, assuming that all other risk variables remain constant. The sensitivities do not take into account indirect effects such as potential impacts on goodwill impairments or valuation allowances on deferred tax assets. Actual results can differ materially from these estimates for a variety of reasons, including differences in the pattern or distribution of market shocks, the interaction among these factors when more than one factor changes; changes in actuarial and investment return and future investment activity assumptions; actual experience differing from the assumptions; changes in business mix, effective tax rates and other market factors; and the general limitations of Empire Life's internal models used for purposes of these calculations. Changes due to new sales or maturities, asset purchases/sales, or other management actions could also result in material changes to these reported sensitivities. For these reasons, the sensitivities should only be viewed as directional estimates of the underlying sensitivities for the respective factors based on the assumptions outlined and should not be viewed as predictors for Empire Life's future net income, CSM, equity and capital sensitivities. Given the nature of these calculations, Empire Life cannot provide assurance that the actual impact will be consistent with the estimates provided. Changes in risk variables in excess of the ranges illustrated may result in other than proportionate impacts. Amounts disclosed in this note do not incorporate an adjustment for non-controlling interests.

Market risk

For Empire Life, the most significant market risks are equity risk and interest rate risk. Foreign exchange risk, liquidity risk, credit risk, concentration of credit risk and product risk have not changed materially since December 31, 2024. Information related to market sensitivities should be read in conjunction with the information contained in the Empire Life risk management note in the Company's 2024 Annual Report.

a) Equity risk

The impacts, in millions of Canadian dollars, of one-time changes in equity markets are found below:

As at September 30, 2025				CS	SM					F	ro	fit or los	s a	nd equity	/	
	Inc	10% crease	D	10% ecrease		20% Increase		20% Decrease		10% Increase		10% Decrease		20% Increase	De	20% crease
Insurance and reinsurance contracts held	\$	90	\$	(97)	\$	174	\$	(200)	\$	(38)	\$	31	\$	(73)	\$	62
Financial assets (equities)		_		_		_				47		(47)		94		(95)
Total	\$	90	\$	(97)	\$	174	\$	(200)	\$	9	\$	(16)	\$	21	\$	(33)
As at December 31, 2024				CS	SM	I			Profit or loss and equity							
	Inc	10% crease	D	10% ecrease		20% Increase	С	20% Decrease		10% Increase	С	10% Decrease		20% Increase	De	20% crease
Insurance and reinsurance contracts held	\$	98	\$	(114)	\$	186	\$	(246)	\$	i (31)	\$	32	\$	(63)	\$	64
Financial assets (equities)		_		_		_				39		(32)		80		(49)
Total	\$	98	\$	(114)	\$	186	\$	(246)	\$	8	\$	_	\$	17	\$	15

b) Interest rate risk

Total

The impacts, in millions of Canadian dollars, of one-time changes in interest rates are found below:

As at September 30, 2025	CSM					Profit or loss and equity										
		50 bps crease		50 bps Decrease		100 bps Increase	ı	100 bps Decrease		50 bps Increase	[50 bps Decrease		100 bps Increase	[100 bps Decrease
Insurance and reinsurance contracts held	\$	(7)	\$	2	\$	(20)	\$	(4)	\$	276	\$	(310)	\$	525	\$	(662)
Financial assets (debt instruments)		_		_		_		_		(320)		347		(608)		732
Total	\$	(7)	\$	2	\$	(20)	\$	(4)	\$	(44)	\$	37	\$	(83)	\$	70
As at December 31, 2024		CSM					Profit or loss and equity									
		50 bps crease		50 bps Decrease		100 bps Increase	ı	100 bps Decrease		50 bps Increase	[50 bps Decrease		100 bps Increase	[100 bps Decrease
Insurance and reinsurance contracts held	\$	26	\$	(35)	\$	44	\$	(78)	\$	290	\$	(328)	\$	547	\$	(699)
Financial assets (debt instruments)		_		_		_		_		(347)		387		(658)		818

44 \$

(78) \$

(57) \$

59 \$

(111)\$

119

26 \$

(35)\$

16. Operating segments

In managing its investments, the Company distinguishes between E-L Corporate and its investment in Empire Life. The Company's E-L Corporate segment includes United, the Company's closed-end investment subsidiary, investments in associates and investments - corporate. Empire Life underwrites life and health insurance policies and provides segregated funds, mutual funds and annuity products.

The following is an analysis of significant items of profit and loss by operating segment, operating segment assets and operating segment liabilities, reconciled to the Company's consolidated financial statements. The accounting policies applied by the operating segments are the same as those for the Company as a whole.

Three months ended	E-L	Corporate	Empire Life	Total
September 30, 2025				
Net insurance result	\$	_	\$ 157,915	\$ 157,915
Non-insurance investment income		650,773	9,743	660,516
Total expenses		(9,603)	(35,132)	 (44,735)
Income before income taxes		641,170	132,526	773,696
Income taxes		(86,359)	(31,350)	 (117,709)
Net income		554,811	101,176	655,987
Less: NCI and PAR		77,775	8,458	 86,233
Segment shareholders' net income	\$	477,036	\$ 92,718	\$ 569,754
Three months ended	E-l	Corporate	Empire Life	 Total
September 30, 2024				
Net insurance result	\$	_	\$ 280,517	\$ 280,517
Non-insurance investment income		415,942	8,440	424,382
Total expenses		(9,420)	(30,931)	(40,351)
Income before income taxes		406,522	258,026	664,548
Income taxes		(52,796)	(72,489)	 (125,285)
Net income		353,726	185,537	539,263
Less: NCI and PAR		32,721	9,243	41,964
Segment shareholders' net income	\$	321,005	\$ 176,294	\$ 497,299

Nine months ended	E-I	Corporate		Empire Life	Total
September 30, 2025					_
Net insurance result	\$	_	\$	364,379	\$ 364,379
Non-insurance investment income		1,109,745		27,209	1,136,954
Total expenses		(33,015)		(114,059)	(147,074)
Income before income taxes		1,076,730		277,529	1,354,259
Income taxes		(139,418)	_	(63,828)	(203,246)
Net income		937,312		213,701	1,151,013
Less: NCI and PAR		111,005	_	19,299	130,304
Segment shareholders' net income	\$	826,307	\$	194,402	\$ 1,020,709
Nine months ended	E-	L Corporate	_	Empire Life	Total
September 30, 2024					
Net insurance result	\$	_	\$	444,717	\$ 444,717
Non-insurance investment income		1,359,442		30,641	1,390,083
Total expenses		(32,013)	_	(92,190)	 (124,203)
Income before income taxes		1,327,429		383,168	1,710,597
Income taxes		(178,341)	_	(99,746)	(278,087)
Net income		1,149,088		283,422	1,432,510
Less: NCI and PAR		136,084	_	20,130	156,214
Segment shareholders' net income	\$	1,013,004	\$	263,292	\$ 1,276,296
	<u>E-</u>	L Corporate		Empire Life	 Total
September 30, 2025					
Segment assets ⁽¹⁾	\$	8,920,453	\$	20,451,960	\$ 29,372,413
Segment liabilities	\$	840,113	\$	18,299,848	\$ 19,139,961
December 31, 2024					
Segment assets ⁽¹⁾	\$	8,452,206	\$	19,666,621	\$ 28,118,827
Segment liabilities	\$	764,129	\$	17,616,148	\$ 18,380,277

⁽¹⁾ Segment assets include investments in associates of \$569,339 (December 31, 2024 - \$558,156).

The following table shows the interest and dividend income received during the period:

Three months ended	E-L Corporate			Empire Life	Total
September 30, 2025					
Interest income received	\$	1,415	\$	72,602	\$ 74,017
Dividend income received		33,204		9,560	42,764
Total	\$	34,619	\$	82,162	\$ 116,781
September 30, 2024					
Interest income received	\$	1,518	\$	71,731	\$ 73,249
Dividend income received		36,456		11,437	47,893
Total	\$	37,974	\$	83,168	\$ 121,142

NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(all dollar figures in thousands of Canadian dollars, except per share amounts and where otherwise stated)

Nine months ended	E-L Corporate			Empire Life	Total
September 30, 2025					
Interest income received	\$	6,200	\$	218,716	\$ 224,916
Dividend income received		148,121		36,144	184,265
Total	\$	154,321	\$	254,860	\$ 409,181
September 30, 2024					
Interest income received	\$	4,415	\$	211,908	\$ 216,323
Dividend income received		108,064		36,950	145,014
Total	\$	112,479	\$	248,858	\$ 361,337

Glossary of Terms

Accumulated Other Comprehensive Income ("AOCI")

A separate component of shareholders' equity and policyholders' account which includes remeasurement of post-employment benefit liabilities and certain OCI (OCL) amounts from Associates. These items have been recognized in comprehensive income but excluded from net income.

Active Market

An active market is a market in which the items traded are homogeneous, willing buyers and sellers can normally be found at anytime and prices are available to the public.

Canadian Institute of Actuaries ("CIA")

The CIA is the qualifying and governing body of the actuarial profession in Canada. The CIA develops and upholds rigorous standards, shares its risk management expertise, and advances actuarial science to improve lives in Canada and around the world. Its more than 6,000 members apply their knowledge of math, statistics, data analytics, and business in providing services and advice of the highest quality to help Canadian people and organizations face the future with confidence.

Canadian Life and Health Insurance Association ("CLHIA")

The CLHIA is an organization representing life insurance and health insurance providers in Canada. The industry develops guidelines, voluntarily and proactively, to respond to emerging issues and to ensure consumer interests are protected.

Chartered Professional Accountants of Canada ("CPA Canada")

Canada's not-for-profit association for Chartered Professional Accountants ("CPA") provides information and guidance to its members, students and capital markets. Working in collaboration with its provincial member organizations, CPA Canada supports the setting of accounting, auditing and assurance standards for business, not-for-profit organizations and government, and develops and delivers education programs.

Contractual Service Margin ("CSM")

A component of the carrying amount of the asset or liability for a group of insurance contracts representing the unearned profit the entity will recognize as it provides insurance contract services under the insurance contracts in the group.

Effective Interest Method

The effective interest method is a method of calculating the amortized cost of a financial asset or a financial liability and of allocating the interest income or interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument or, when appropriate, a shorter period to the net carrying amount of the financial asset or financial liability.

Expected Credit Loss ("ECL")

An expected loss amount as a result of credit deterioration of the party that has been issued the credit.

Fair Value Through Profit or Loss ("FVTPL")

Invested assets are classified as financial instruments at FVTPL if they are held for trading, or if they are designated by management under the fair value option.

Fulfilment Cash Flow ("FCF")

An explicit, unbiased and probability-weighted estimate (i.e., expected value) of the present value of the future cash outflows minus the present value of the future cash inflows that will arise as the entity fulfill

International Financial Reporting Standards as issued by the International Accounting Standards Board ("IFRS Accounting Standards")

Refers to the international accounting standards that were adopted in Canada, effective January 1, 2011; these are now Canadian Generally Accepted Accounting Principles for publically traded enterprises.

Life Insurance Capital Adequacy Test ("LICAT")

The LICAT measures the capital adequacy of an insurer and is one of several indicators used by OSFI to assess an insurer's financial condition. The LICAT Ratio is the ratio of eligible capital to the base solvency buffer, each as calculated under OSFI's published guidelines.

Other Comprehensive Income ("OCI"), Other Comprehensive Loss ("OCL")

Remeasurements of post-employment benefit liabilities are recorded as OCI or OCL. These remeasurements will not be reclassified to net income and will remain in AOCI.

Office of the Superintendent of Financial Institutions Canada ("OSFI")

The mandate of OSFI is to regulate and supervise federally regulated financial institutions and pension plans in Canada to contribute to public confidence in the financial system.

Participating Policies ("PAR")

The participating account includes all policies issued by Empire Life that entitle its policyholders to participate in the profits of the participating account. Empire Life has discretion as to the amount and timing of dividend payments which take into consideration the continuing solvency of the participating account.

Return on Common Shareholders' Equity ("ROE")

A profitability measure that presents the net income available to common shareholders as a percentage of the average capital deployed to earn the income.

Risk Adjustment ("RA")

The compensation an entity requires for bearing the uncertainty about the amount and timing of the cash flows that arises from non-financial risk as the entity fulfills insurance contracts.

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REPORTING PROCEDURE FOR ACCOUNTING MATTERS

If you have a complaint regarding accounting, internal controls or a concern regarding questionable accounting, you should submit your written complaint or concern to:

Mr. Peter Levitt
E-L Financial Corporation Limited
165 University Avenue, 10th Floor
Toronto, Ontario
M5H 3B8

Email: Peter@LevittAdvisory.ca

Phone: (647) 236-1064

You may submit your complaint or concern anonymously. Your submission will be kept confidential and will be treated in accordance with the Company's policy for reporting accounting or auditing matters.